"It is my hope that the property that kind Providence has brought me may be helpful to many others, and that I may be found a faithful steward."

W.K. Kellogg
A Letter From the Board Chair  
The rainbow is a symbol of hope for cultures around the world. Yet for hope to flourish, writes Cynthia Milligan, Kellogg Foundation board chair, it must be sustained by a healthy application of knowledge and resources.

A Message From the CEO  
Sterling Speirn, in his first message as Kellogg Foundation president and CEO, writes that “hope asserts itself in every effort supported by the Kellogg Foundation.” Hope, however, is not a quality that can be imported – it must be nurtured and developed at the community level.
“Optimism is the faith that leads to achievement. Nothing can be done without hope and confidence.”

Helen Keller
In nature, there is perhaps no symbol as evocative of hope as a rainbow. Children instinctively know this, as do philosophers and people of many cultures and faiths the world over.

A rainbow is also an apt symbol for this year’s annual report. As “Restoring the Dream” suggests, the world has far too many hopeless situations – and fragmented rainbows. But where troubles abound, so do opportunities to rebuild lives and communities. And it is the Kellogg Foundation’s mission to help people restore their dreams in ways both creative and concrete.

In some cases, that requires real concrete – as well as cinderblocks and 2x4s. Yet it takes more than new buildings to restore a life, or to right a social injustice. Along with hammers and circular saws, the tools that most people need to build strong communities include education, affordable health care, and economic opportunities for all. It is this kind of assistance that’s central to programs funded by the Kellogg Foundation.

It is equally important that people build social change ventures on a solid foundation of hope. As Sterling Speirn explains in his CEO’s message, (pages 7-12), the presence of hope is no small matter. It is hope that motivates people to believe that a daunting enterprise can be successfully completed. The basic equation is this: hope, when sustained by knowledge and resources, equates to social change.

You can see this approach at work in the Mid-South, where the Kellogg Foundation has committed $39 million.

When the hurricanes of 2005 tore through the Gulf Coast, they destroyed homes, lands, and property. They also shattered the everyday services that people need to live stable and productive lives. One of these is child care. It is
difficult for employers to attract working families to storm-damaged communities that lack child care centers. It is equally challenging for parents to resume working when child care isn’t available.

A Kellogg Foundation grant to the Early Childhood Institute, based at Mississippi State University, has helped to ease the crisis. The Institute has helped to rebuild and reopen more than 260 child care centers in five of Mississippi’s Gulf Coast counties.

We have also found a silver lining to the aftermath of the storm. Along with rebuilding damaged child care centers, the Institute has retrained child care workers and providers, and has updated teaching and curriculum materials. As a result, many of the rebuilt centers will have upgraded and even expanded facilities. And in numerous cases,
they’ll offer better educational programs than they did before Katrina and Rita struck.

In other words, hope isn’t just an ideal. For hopes to be fulfilled, they must be rooted in action and possibility. In essence, this is what the Foundation’s mission “to help people help themselves” is all about.

A case in point is our Community and Individual Development Association (CIDA) project in Johannesburg, South Africa. The CIDA City Campus provides an undergraduate degree in business and technology that’s rooted in African leadership principles. The program admits – for free – youth from poor rural areas who couldn’t otherwise afford a four-year degree.

Teamed with experienced mentors, CIDA students complete internships with leading companies such as DaimlerChrysler and Investec. Yet students also study and volunteer extensively in their own rural communities. In African society, the ties to ancestral roots are strong. Typically, CIDA students say they’d rather return home and start much-needed business ventures, rather than work in the corporate world.

In July 2005, the CIDA City Campus graduated its first class of 167 students who received their bachelor’s degrees in business administration. Many of these graduates are already earning in a year what their families could not earn in a lifetime!

It’s no wonder The New York Times has called CIDA “the most innovative attempt so far to help South Africa erase the social imbalances of apartheid.”

To restore the dreams of a people so long denied human rights and social justice is no easy task. But once ample resources are in place, there’s no reason for anyone, anywhere, to defer their dreams. For with something real to hope for, the future will look less like a dark cloud and more like a bright possibility – a rainbow that’s firmly grounded, on both ends, to the lives and community around us.

Cynthia H. Milligan
"We must accept finite disappointment, but never lose infinite hope."

Rev. Martin Luther King, Jr.
In preparing for this year’s annual report, we found ourselves asking questions about hope, ranging from the abstract to the practical. Questions such as, “What does hope mean to the Kellogg Foundation’s work and mission?” And, “If we want to take a picture of hope, what would it look like?”

Some questions have no clear answer, and are perhaps best left for poets to muse over. Emily Dickinson called hope “the thing with feathers that perches in the soul and sings the tune without words ….” Langston Hughes wrote poetically about hope without even using the word: “Being walkers with the dawn and morning, walkers with the sun and morning, we are not afraid of night.”

However you describe it, hope asserts itself in every effort supported by the Kellogg Foundation. Each of our projects begins as a vision. It’s an unfulfilled hope, but one that’s based on a very clear plan for realization. In other words, we believe in rainbows as long as they’re built on a firm foundation of practical possibility.

Traditionally, rainbows have been considered a sign of hope after a storm. And in recent years, that idea has taken on a literal meaning. The Kellogg Foundation, as with many other nonprofit organizations, has been deeply involved with catastrophes such as Hurricane Katrina and the Indian Ocean Tsunami. In some ways, this is the kind of thing that nonprofits do best. The nonprofit sector has always been responsive to human suffering. Once again, we’ve been called upon to move mountains of material and personnel to the most afflicted areas, surmounting obstacles beyond the imagination. It is gratifying work, and it’s this aspect of our mission that often receives the most public attention.

What’s less understood, however, is that how we give is nearly as important as what we give. One of the challenges we face is helping people to understand the difference between charity and philanthropy, as practiced by a private foundation such as Kellogg. Charity can be broadly defined as those acts of compassion and caring that have motivated giving across all time and cultures. Charity, like philanthropy, is rooted in love of humankind. And direct acts of charity will always be noble and necessary.
Yet the mission of philanthropy is to pick up where charity leaves off; to extend the impact and deepen the value of giving. The time-honored example is to teach a hungry man to fish – instead of simply giving him enough fish for his next meal. This ethic is reflected in the Kellogg Foundation’s mission “to help people help themselves.” Like our founder, W.K. Kellogg, we wish to give in a way that makes people stronger and more capable to use their own assets and abilities. When we give in this fashion, it helps people to do for themselves in ways that they otherwise could not.

Consider the $39 million in grants that the Kellogg Foundation has already committed to the people who are still struggling to rebuild their lives after Hurricanes Katrina and Rita. Our support extends to children, individuals, and families who are in their homes, returning to their homes, or still separated from their homes and communities; to nonprofit organizations and their staffs; and to the thousands of heroic volunteers who, in the midst of unprecedented devastation, continue shovel by shovel, truckload by truckload, brick by brick, nail by nail, and sorrow by sorrow, to reclaim their lives, their dignity, and their hope.

But for this hope to be authentic, and not false, philanthropy must help people gain a true voice in determining their future. And this is not easily done. In our urgency to rebuild, it’s tempting to base decisions on financial expediency alone. Therefore, our greatest challenge in the Gulf Coast is to ensure that, instead of simply allowing for the survival of the fittest, we promote a revival of the many, a rebirth of the whole.

And the Foundation’s ability to nurture and restore hope isn’t simply a matter of financial assistance. We also serve as a convener, and our programs encourage key partners to work together on critical issues. By serving as a true partner, we can best fulfill the Foundation’s mission of “helping people help themselves.” In keeping with our mission, we have targeted community-based organizations in the Mid-
South with whom we have a long-standing relationship. From experience, we know that local people know what’s best for the community.

The organizations we’ve supported include the Mid South Delta Initiative and the Northeast Louisiana Community Development Corporation. Kellogg Foundation monies are helping local banking groups and community centers to rebuild the small businesses, farms, and fisheries of rural Mississippi. We also aided survivors who were living in shelters, and others hit hardest by the storms. While our immediate focus was to help people put their lives back together – this included money for food, clothes, and even phone cards – we also helped them envision a better future.

What we’ve seen in the Mid-South reinforces what we’ve learned about hope across all of our programs in the United States, Latin America and the Caribbean, and southern Africa. More broadly, what the Kellogg Foundation does is work for social change at the systems level. It is here – within communities, governments, and institutions – that our collective hopes can play an equally vital role in social change.

Building Places Where Hope Can Grow

In the face of great material need, hope may seem like a vague commodity. But that is not at all the case. With hope, as so many of the world’s faith traditions teach us, we can look beyond the visible to see the possible. For hope is more than a fleeting sentiment, more than an unrealistic flight from the burdens of today. True hope is a doorway from our present reality – which may seem hopeless – to a promising and achievable future.

Personal and community development never happens exactly the same way for any two people or communities. Yet in general terms, development does pass through similar stages – each with its own opportunities and challenges. What the Kellogg Foundation does, through its programs, is help set the conditions where hope can grow and flourish.

People need basic skills and competencies if they’re to function effectively in a democratic society. For the Kellogg Foundation, that means “help people help themselves” at the individual and at the community level.

For youth and adults, one of the most important predictors of future success is their ability to read. There is also a link between reading and one’s ability to participate in the wider world. In 2002, the National Endowment for the Arts “Reading at Risk” study suggested that the current decline in reading “foreshadows an erosion of civic and cultural participation.” Research shows that readers are more likely than non-readers to volunteer, support charities, and attend cultural events and museums. What’s important is providing pathways of progress.
where young people – especially those overlooked by the system – can acquire the skills and knowledge they need to succeed in society.

More than 1,500 unemployed young people in Buenos Aires, Argentina, are benefiting from such a program. A coalition of federal and municipal agencies, along with local nonprofits and businesses, has joined forces with Argentina’s youth to provide vocational and life-skills training for young people. And these are not your average “shop” classes. Students work with teachers to design and conduct programs that enable them to learn high-demand career skills, and train for technical positions with companies such as Metrogas, a major South American utility. And, they learn the basics of any high-quality education – reading, writing, and arithmetic. By joining forces, the programs address the “real” needs of youth and help ensure that learning is appropriate and meaningful, thus reducing attrition from school.

Making Hope a Shared Virtue
When people – whether they be youth, parents, grandparents, etc. – feel confident and secure about their own lives, they’re better prepared to contribute to the larger community. And for the

Kellogg Foundation, grassroots involvement is the absolute key to widespread social change. Since 1930, we’ve helped communities form coalitions to improve their schools, health systems, government institutions, and natural environment. We help people – many of whom never considered themselves “activists” – give voice and purpose to their shared aspirations.

Our School-Based Health Care (SBHC) projects show how people can collectively promote the causes in which they believe. Today, more than 1,600 health centers, located in or near elementary, middle, and high schools, provide care to more than one million U.S. children. The centers keep kids healthy by reaching them in a place where they spend time every day – their schools. Nonetheless, the centers have often been threatened by funding cuts. When this occurs, many SBHC supporters have used the democratic process to make their voices heard. In Michigan, busloads of local volunteers descended on the state capitol and convinced lawmakers to restore funding for school-based health care programs.
Leveraging Hope, Action, and Change

Realizing that good intentions, and even good ideas, don’t always result in the desired changes, the Kellogg Foundation puts an emphasis on ensuring that communities are both empowered and motivated to realize their dreams. The Engaging Latino Communities for Education (ENLACE) initiative offers a good example of how our grantees can convert their hopes into concrete action at the local, state, and national level when given the proper support and technical assistance. In seven states, 13 ENLACE partnerships are using Kellogg Foundation dollars to increase the number of Latino students who graduate from high school and college. They meet regularly to learn from one another about ways to organize community, and involve parents and schools in leveraging change focused on the needs of youth.

In the United States, Latinos comprise the fastest-growing segment of the population, with a total population of 40 million. Since Latinos will make up 20 percent of the U.S. labor force by 2025, it’s critical that Latino youth be prepared for the challenges ahead of them. ENLACE partners include parents, business leaders, and K-12 schools, as well as community colleges and universities. Together, they work at the neighborhood, classroom, and community levels to provide the skills and support network that Latino youth need to succeed in school and beyond.

Another key element of ENLACE involves policy work. Again, the Foundation’s role is to act as a convener, bringing together community members and leaders who can advance the successes of ENLACE on a broader scale. And without question, state and federal policymakers have been eager to expand on ENLACE’s achievements. In 2005, the U.S. Department of Education awarded $25 million in grants that will benefit three ENLACE Partnerships in New York, New Mexico, and California. Since 2002, more than $57 million in federal grants and other matching awards have been given to improve educational outcomes for Latino students.

Fanning the Flames of Hope

When individuals and communities pool their energy and resources, they can overcome what people and institutions working in isolation cannot. But their progress need not stop at the local level. After all, what is a state, nation, or society if not a network of communities? What we learn from communities has value that extends beyond the confines of any one place. This collective knowledge, rooted as it is in local wisdom and experience, has great importance. It can be used to inform policy at the state and federal level. In fact, during the past decade, Foundation grantees have increasingly worked...
with policymakers to share what they’ve learned.

Nowhere are we pursuing this approach on such a broad scale as in southern Africa, with our initiative to help children whose families have been devastated by AIDS. This epidemic has left millions of children orphaned and living in poverty. They are unable to raise themselves, a problem that is especially acute in Botswana, South Africa, and Zimbabwe. Yet across these countries are promising examples of community-based AIDS programs, run by volunteer mothers who care for children and attend to their social development. These exemplary programs and organizations can be expanded and duplicated on a regional level. To help that happen, the Kellogg Foundation is working with policymakers across the region at the local, provincial, and national level. This coordination will help ensure that any new policies and programs for children are based on proven, community-based approaches.

**Sustaining the Fire, Restoring the Dream**

When this publication reaches our readers in early 2007, Hurricane Katrina will be, perhaps to some, a fading memory. But human suffering, at home and abroad, will still be with us. So will the dreams and aspirations that people have for full recovery. Consequently, the work of hope continues. So we will continue, in the Mid-South, southern Africa, Latin America, and elsewhere, with the steady, positive process of social change.

Our mission doesn’t end when the news crews leave or a particular program expires. We are in it for the long haul, and are committed to bringing all the aid and hope that our resources will allow.

We realize that our assets will always be dwarfed by the world’s needs. But this, too, gives us the chance to practice the civic virtue of cooperation.

As the recent disasters have made so clear, governments alone cannot ensure the well-being of the world. All of us – nonprofits, governments, and private citizens – must share the responsibility of caring for our communities.

When hardships do strike, anyone who is in desperate need can rightly lay claim to our aid and compassion. The public should have faith that nonprofits like the Kellogg Foundation will help them through the worst of times. The public should also have confidence in their governments, whose size and resources allow them to respond on a scale that nothing else can match. And however the equation of aid balances out, of this we can be certain: hope is the fuel that keeps the lamp of progress burning bright.

*Sterling K. Speirn*
At times, hope can seem like a naïve notion, a pipedream for what we’d like to see happen in our lives, communities, and world. Yet for the people and projects supported by the Kellogg Foundation, hope is more than a synonym for wishful thinking. It is, instead, rooted in reality. When combined with resources and human initiative, hope can exist, and even thrive, after the devastation of a hurricane, or after decades of social oppression. As the following pages show, hope in action can reconnect people to the dreams and values that sustain us all.
At kitchen table conversations like this one, public housing residents learn how basic steps in food preparation and storage can prevent pest infestations. Damaris Cuello (lower right), became a community health advocate after her son, Santo, (on slide) developed asthma. As a bilingual local resident, Damaris connects with her neighbors in ways that outside experts cannot.

Learn more at: www.wkhf.org/AnnualReport.
Residents in Boston’s public housing suffer from asthma at elevated rates, due to allergens from cockroaches, rodents, and the chemicals used to control them. It’s a chronic problem, and one best understood by the people who live every day with the consequences. With this in mind, a partnership was formed in 2001 between public housing residents and public health researchers at Boston University, Harvard University, and Tufts University: they launched the Healthy Pest-Free Housing Initiative. Residents were trained as community health advocates, and taught the basics of Integrated Pest Management, an approach that encourages practical measures such as using high-powered vacuum cleaners to remove dust mites and insect droppings. The bilingual health advocates inspect housing units and educate tenants about the dangers of unsafe pesticides. In Phase Two, which will run until 2009, the partnership will create a model system that will impact national, state, and local policy to promote healthier public housing.
With a picking stick made from cactus ribs, a teenage girl harvests saguaro fruit on the Tohono O’odham Reservation in southern Arizona. The fruit’s pulp (right) is high in vitamin C, and has a sweet, kiwi-strawberry flavor. The syrup made from the boiled pulp is prized by native people and gourmet chefs alike.

Learn more at: www.wwf.org/AnnualReport.
TOCA: Past Wisdom Reinvents the Future

For centuries, the Tohono O’odham people have gathered the red, juicy fruits of the saguaro cactus. Along with providing an ample supply of natural and nutritious food, the summer harvest is rich in religious and cultural significance. Today, the Tohono O’odham Community Action (TOCA) organization works to restore these and other traditions, but in ways that address modern realities. One of the rare North American tribes never to be relocated, the Tohono O’odham’s 16,000 members have nonetheless been impacted by the surrounding culture. Their 4,600-square-mile reservation west of Tucson, Arizona, is home to one of the world’s highest rates of diabetes, along with low levels of education and employment. By promoting native foods, such as saguaro fruits and tepary beans, TOCA seeks to improve the health of local people, while building new markets for native-produced foods. Other TOCA efforts include the Tohono O’odham Basketweavers Organization, a youth/elder outreach initiative, and a new community college.
A child finds a comforting shoulder at a child care center in Mississippi, one of dozens that were rebuilt with help from the Kellogg Foundation. Steve Renfroe (lower right) drops in for story time at Gauthier Academy Child Development Center in Gauthier, Mississippi. Renfroe’s employer, the Chevron Corporation, has been a key player in the child care partnership.

Learn more at: www.wkhf.org/AnnualReport.
Finding a Silver Lining After Katrina

For families trying to resume work and normal life along the hurricane-ravaged Gulf Coast, child care can become nearly as important as housing and transportation. So as part of its $39 million Katrina Initiative, the Kellogg Foundation has funded a partnership that’s working to restore more than 260 child care centers in Alabama, Mississippi, and Louisiana. Leading the effort has been the Mississippi State University’s Early Childhood Institute, with additional major support from Save the Children USA, and the Chevron Corporation. Despite the immense human suffering, there has been a silver lining to the storm: an unprecedented opportunity to retrain staff, upgrade curriculum materials, improve facilities, and prepare for future emergencies. Serving the latter goal, Project Joy helps children cope with lingering fears and family stress by training child care staff to understand the impact of childhood trauma.
By returning to his hometown of Sacramento, California, Kevin Johnson (left) has made a personal commitment to his community’s future. Johnson, a former NBA All-Star, now works through St. HOPE to instill his passion for success and service in young people.

Learn more at: www.whhf.org/AnnualReport.
PHILANTHROPY AND VOLUNTEERISM

Project Summary

A Dream Delivered: St. HOPE Restores Hope with Education and Economics

To see how a flicker of hope can be fanned into a firestorm of positive action, look no further than St. HOPE. In 1998, St. HOPE began as an after-school program in a portable classroom at Sacramento High School in California. It has since emerged as a major academic and economic force in Oak Park, a gritty suburb of Sacramento.

St. HOPE is a nonprofit community development corporation founded by NBA All-Star and Oak Park native Kevin Johnson. Its mission is to revitalize inner-city communities through public education, civic leadership, economic development, and the arts. Locally, St. HOPE has spurred the addition of 14 businesses, 282 jobs, and more than $11 million in development. Most visible has been the 40-acre Art and Cultural Center, a mixed-use retail complex located in Oak Park’s commercial district.

In 2003, expanding its commitment to education, the organization created St. HOPE Public Schools, a K-12 independent public charter school system. Its goal is to provide Oak Park youth with a private-school quality education.
After decades of substance abuse, and eight years of homelessness, Tommy Jackson (left) has found a life line to sobriety and stability. He changed directions after completing the Haven of Rest’s year-long Life Recovery Program (LRP). Nick Seawood (lower right) used the LRP to break old habits and seek new possibilities for his wife, Regina, and their children.

Learn more at: www.wkhf.org/AnnualReport.
At Haven of Rest Ministries in Battle Creek, it’s not what you are that matters – it’s what you can become. Through the year-long Life Recovery Program, the Haven helps men to shed their addictions, and build the skills and strength of character they need to break the cycle of poverty and homelessness. Participants are chosen through a rigorous, two-week screening process. In group therapy and one-on-one sessions, they learn about patience, tolerance, and acceptance. As they grow in spiritual awareness, the men also begin to discern a healthier path to the future. In the program’s later phases, they venture out to seek employment and volunteer for community service projects with local agencies and institutions. All the while, they’re learning, growing, and developing the potential to be good employees and parents. During a graduation ceremony that includes medal presentations and personal testimonies, the men “put the last brick” in the foundation they’ve built for a new and better life.
The fruits of CIDA City Campus have extended even to the mountain strongholds of rural Lesotho. During the week, CIDA graduate Katleho Chaolane works as a school administrator. On weekends, (lower right) he volunteers his time to teach reading and writing to local shepherd boys who have few other opportunities for education.

Learn more at: www.wkhf.org/AnnualReport.
Johannesburg’s CIDA City Campus was just a dream in 1999. There were no books, no teachers, and no classrooms. Yet visionaries Taddy Blecher and Conrad Mhlongo recruited poor students from 300 secondary schools, as well as corporate partners, to create the Community and Individual Development Association (CIDA). In January 2000, CIDA opened its doors in a building donated just a week before the first students arrived. Dubbed Africa’s “miracle university,” CIDA City Campus is a place where students – drawn from urban shantytowns and rural villages – obtain four-year business degrees at little or no cost, and complete internships with major corporations. The students study accounting, finance, human resources, and information technology. In exchange, students help run the campus, doing everything from groundskeeping to cleaning, cooking, and administrative work. From its first class of 84, CIDA’s enrollment has grown to more than 1,330 registered students.
In Argentina’s volatile economy, learning to service dishwashers and other appliances (left) can give young people a viable career path. In some cases they’ve become the first family members in two generations to find steady employment. Along with on-the-job training, (lower right) Project Challenge students take courses to master technical subjects such as electrical circuitry.

Learn more at: www.wkhf.org/AnnualReport.
In Argentina, where 29 percent of the population is under 25, and 60 percent of youth live in poverty, saying that “youth are the future” raises urgent questions about the present. In Buenos Aires, Project Challenge is challenging its adolescent population to become part of the solution to the problems that come with those statistics. Project Challenge has helped turn the despair of street life into hope through employment training, skill development, and social networking for youth 14-24. The Challenge Project’s partners include the Foundation for Community Organization, UNICEF, and the Brazilian government, along with federal and municipal agencies, businesses, and local nonprofits. Importantly, youth work with teachers to design training for high-demand jobs such as appliance maintenance. The students also complete hands-on internships with local businesses. Sporting and cultural events help students develop and stay motivated to succeed.
Who We Are
The W.K. Kellogg Foundation was established in 1930 by breakfast cereal pioneer W.K. Kellogg. During his lifetime, he donated $66 million in Kellogg Company stock and other investments "to help people help themselves."

The Foundation receives its income primarily from the W.K. Kellogg Foundation Trust, which was set up by Mr. Kellogg. The Trust continues to own substantial equity in Kellogg Company, in addition to its diversified portfolio. While Kellogg Company and the Kellogg Foundation have enjoyed a long-standing relationship, the Foundation is governed by its own independent Board of Trustees. The Foundation receives its income primarily from the Trust’s investments.

Over the years, the Kellogg Foundation’s programming has evolved, striving to remain innovative and responsive to the ever-changing needs of society. Today, the organization ranks among the world’s largest private foundations. Grants are awarded in the United States, Latin America and the Caribbean, and southern Africa.

What We Believe: Our Core Values
- We believe all people have the inherent capacity to effect change in their lives, in their organizations, and in their communities. We respect individuals and value their collective interests, strengths, and cultures.
- We believe stewardship requires fidelity to the spirit and to the intent of the founder, and the wise use of resources.
- We believe in being responsible, prudent, selfless, and in exercising good judgment.
- We believe innovation of thought and action leads to enduring and positive change in both formal and informal systems.
- We value integrity of purpose and action and believe it is essential to all of our affairs.

Mission
To help people help themselves through the practical application of knowledge and resources to improve their quality of life and that of future generations.

Vision
Programming activities center around the common vision of a world in which each person has a sense of worth; accepts responsibility for self, family, community, and societal well-being; and has the capacity to be productive, and to help create nurturing families, responsive institutions, and healthy communities.
Programming Interests
Grants are made in four areas:
- Health
- Food Systems and Rural Development
- Youth and Education
- Philanthropy and Volunteerism

Geographic Priorities
These areas are addressed in our programming in the United States, Latin America and the Caribbean, and southern Africa. Programming in these interest areas is tailored to meet the needs of each geographic region. In our hometown of Battle Creek, Michigan, we focus the programming to fit the needs of Greater Battle Creek. Following is a brief description of the Foundation’s interests in each region.

United States

Health
Health programming at the Kellogg Foundation focuses explicitly on improving individual and community health, and improving access to and the quality of health care. Our current goal is to promote health among vulnerable individuals and communities through programming that empowers individuals; mobilizes communities; engages institutions; improves health care quality and access; and informs public and marketplace policy. Grantmaking takes into account the social and economic determinants of health within a person’s community; the quality of health institutions within that community; and the policies that determine how health services are organized, provided, and financed. Grantmaking also targets communities, health care systems, and public health as centers of change.

Food Systems and Rural Development
Food Systems and Rural Development at the Kellogg Foundation fills a programming niche undertaken by few other major foundations. The food systems grantmaking focuses on catalyzing efforts that lead to a safe, wholesome food supply for this and future generations while ensuring that food production and food-related business systems are economically viable, environmentally sensitive, sustainable long-term, and socially responsible. The rural development work supports comprehensive, collaborative, and integrative efforts of people, organizations, and institutions. Together, they create social and economic opportunities that lead to healthy rural communities and improvement in the lives of rural residents.

Youth and Education
Using a holistic, child-centered approach, Youth and Education programs address the preschool through college continuum – ages 0 to 24. The overall goal is to support healthy infant, child, and youth development by mobilizing, strengthening, and aligning systems that affect children’s learning. The strategies are: 1) mobilize youth, families, and communities to inform policies that affect learning and achievement for vulnerable children and youth; and 2) forge partnerships between education institutions and communities to promote learning, academic performance, and workforce preparation among vulnerable young people.
Philanthropy and Volunteerism
The Kellogg Foundation has long been committed to enhancing and promoting philanthropy and volunteerism. Current programming is focused on building a mutually responsible and just society in which all have the ability and means to contribute to the common good. The Foundation believes that everyone gives in various ways – time, money, and know-how – by becoming actively engaged to improve the quality of life in their communities. Therefore, programming activities seek to unleash resources by supporting the emergence of new leaders and donors, creating and sharing knowledge, and building tools that advance the effectiveness and innovation of the philanthropic sector. Key target populations include youth, women, and communities of color.

Greater Battle Creek
The Kellogg Foundation maintains strong ties to Battle Creek, Michigan, which was W.K. Kellogg’s hometown. The Foundation does this by partnering with the community to help people reach their full educational and economic potential. The ultimate goal is to create a more just, healthy, and sustainable community. Grantmaking is focused largely on: 1) creating brighter futures through improved education for youth; and 2) increasing self-sufficiency by promoting economic growth for families and neighborhoods.

Learning Opportunities
To increase the effectiveness of the Kellogg Foundation’s work, it seeks to learn from the knowledge, experiences, and lessons learned by all of its projects as they apply to Leadership, Information and Communication Technology, Capitalizing on Diversity, and Social and Economic Community Development. All prospective grantees are encouraged to consider these elements when designing a proposal to fit the programming interests previously described.

Southern Africa
In southern Africa, the Foundation takes an integrated approach to address its key programming interests within the nations of Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe. The following strategies detail these interests:

Strengthen Leadership Capacity
This strategy serves as the primary integrator of all three strategies for work in the region. Current programming seeks to build the capacity of leaders at the local, provincial, national, regional, and global levels. It also is concerned with increasing community voices in the policy development process as a means to prepare young leaders for the 21st century.

Strengthen the Capacity of Communities
This programming strategy targets district-level sites to increase cooperation among local government, business, community-based organizations, education institutions and agencies, and to enhance participation of rural youth in social and economic development.
**Organizational and Institutional Development and Transformation**

Attention is focused on improving the southern African social infrastructure through institutions of higher education, organizations that create employment and productivity, and information systems that support social development.

**Latin America and the Caribbean**

In Latin America and the Caribbean, the Foundation takes an integrated approach in addressing its key programming interests. The following strategies detail these interests:

**Regional Development**

Attention is given to supporting groups of projects that demonstrate ways to break the local cycle of poverty in selected micro-regions. Strategies to promote the development, participation, and leadership of local youth are central to this effort. Geographic areas targeted by this work include southern Mexico and Central America (including parts of the Caribbean), northeast Brazil, and the Andean zones of Bolivia, Peru, and southern Ecuador.

**Application of Knowledge and Best Practices (Programmatic Approaches)**

The Foundation supports projects in Latin America and the Caribbean that offer innovative approaches in leadership development, citizenship and social responsibility, institution building and strategic alliances, and access to information technology. The aim of this approach is to build the capacity of individuals, communities, and institutions to put regional development projects into action.

**Programming Guidelines**

The following guidelines help direct the Kellogg Foundation’s funding decisions:

1. **Foundation Goals:** The Foundation will only consider requests that fall within the previously described interest areas. For more information, visit the Foundation’s Web site at www.wkkf.org.
2. **Geographic Considerations:** Generally, the Foundation gives priority to applicants from these targeted regions:
   - The United States
   - Latin America and the Caribbean
   - Southern Africa – Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe.

3. In general, when we fund loans; operational phases of established programs; capital requests for purchase, remodeling, or furnishing of facilities; equipment purchase; conferences; films, television, or radio programs; endowments; development campaigns; or research, we typically do so only as part of a broader programming/funding effort. In other words, we would typically not fund the aforementioned items unless they are integral parts of a larger project or program budget being considered for funding.
4. We do not provide grants for budget line items labeled as “indirect or overhead costs” or for individuals.
5. Planning or Studies: Funds may be provided to grantees for planning or studies that directly assist in the development or implementation of a project. This may occur when planning or studies are needed to enhance a project’s objectives.

6. Qualifying Organizations/Projects: To be eligible for support, the organization or institution, as well as the purpose of the proposed project, must qualify under regulations of the United States Internal Revenue Service.

7. Sustainability of Project: The grantee, community, or other beneficiary must demonstrate the potential to continue the funded work in a self-renewing manner after Kellogg Foundation funding ceases.

Application Process
We prefer that grant applicants submit their pre-proposals electronically by using the Foundation’s online application at www.wkkf.org/ApplyOnline. Grant applicants who are not able to apply electronically should submit a pre-proposal document of less than five pages, containing the following information:

Contact Information
■ Name (Include Salutation, First, and Last Name)
■ Title within Organization
■ Organization Name
■ Street Address
■ City/State/Zip Code/Country
■ Phone Number
■ E-mail address (if applicable)

This information should be provided for the representative submitting the request and will be used for correspondence purposes.

Organization Information
■ Organization Type – Specify if other than nonprofit organization.
■ Organization Name – Legal name of organization according to IRS (for U.S.) or IRS equivalent (non-U.S.).
■ Other Organization Name
■ Tax Status – Does the organization have 501(c)(3) status?
■ Tax Identification Number – EIN or equivalent if known.
■ Year Established
■ Staff Size
■ Number of Locations
■ Organization’s Scope of Work – Organizational mission, focus, audience served, and geographic reach.
■ Previous Kellogg Foundation Support? – Has your organization received previous support from the Kellogg Foundation? If yes, please provide the project number, if known.
■ Contact Regarding Request – Have you discussed this request with a Kellogg Foundation staff member? If yes, please provide the name of the individual and when and where you contacted them.
Interests and Guidelines

Request Details
- Project Name – Name or title of project.
- Purpose Statement – One-sentence description of what will be accomplished as a result of the project.
- Amount Requested
- Total Project Budget
- Project Overview – A one-paragraph summary of the project.
- Project Goal – Impact to be achieved.
- Project Objectives – Key factors or achievements necessary for success.
- Rationale – Why the project is important at this time.
- Project Activities – Activities that will be performed in order to accomplish the project objectives.
- Anticipated Outcomes – What will be different as a result of this project?
- Sustainability Plan – Ways the grantee, community, or other beneficiary will continue to address the work after Kellogg Foundation funding ends.
- Target Geographic Area – See guideline 2 on page 31 for information on geographic priorities.
- Collaborating Organizations – Other organizations you are working with on the project and the role of each.
- Project Start Date
- Project End Date
- Other Funding Sources – List all other organizations contributing to the project, including in-kind support.
- Grantee Project ID – List if you have your own ID

or reference for the project.

Additional Information
- Relevant information may be included. At this time please do not include: tax documentation, staff or board listings, vitae/resumes, articles or publications, letters of support or photos/music/video clips.

Pre-proposals should be submitted electronically, where possible. If mailed, they should be submitted on standard-size (8 1/2” x 11”) light-colored paper. Please do not provide a plastic-bound, or expensively produced pre-proposal.

At this preliminary stage, personal visits to the Foundation by prospective grantees are discouraged.

The Foundation will give prompt consideration to all pre-proposal submissions. The initial review may take up to three months to complete. If the proposal project falls within the Foundation’s priorities and available resources, applicants may be asked to develop a more detailed proposal.

Letters Should Be Directed To:
Supervisor of Proposal Processing
W.K. Kellogg Foundation
One Michigan Avenue East
Battle Creek, Michigan
49017-4012
USA
“The creation of a thousand forests is in one acorn.”

Ralph Waldo Emerson

Secretary’s Report
Secretary’s Message

During the 2005-2006 fiscal year, the Board of Trustees of the W.K. Kellogg Foundation held 12 monthly meetings to consider grant proposals and to review Foundation operations. The Board of Trustees held a retreat in June 2006 to review Foundation programming and operations, as well as to focus on future directions.

The 75th annual meeting of the corporation was held December 15, 2005, and Wenda Weekes Moore, Hanmin Liu, and Fred P. Keller were elected to three-year terms on the Board of Trustees. Cynthia H. Milligan was elected to serve as Chair of the Board of Trustees.

During the 907th consecutive convening of the Board of Trustees, officers were re-elected and committee appointments were made. President and CEO William C. Richardson was re-elected by the Board effective through December 31, 2005. Also re-elected were Senior Vice President and Corporate Secretary Gregory A. Lyman; Senior Vice President for Programs James E. McHale; Vice President and Chief Investment Officer Paul J. Lawler; Vice President for Finance and Treasurer La June Montgomery-Talley; Assistant Corporate Secretary Mary Carole Cotter; and Vice Presidents for Programs Richard M. Foster, Marguerite M. Johnson, Robert F. Long, and Gail D. McClure.

Sterling K. Speirn was elected as the new president and CEO of the W.K. Kellogg Foundation, effective January 1, 2006.

Sterling K. Speirn
was elected as the new president and CEO of the W.K. Kellogg Foundation, effective January 1, 2006.

William C. Richardson retired as president and CEO of the Kellogg Foundation on December 31, 2005, after 10 years of service.

Sterling K. Speirn was elected president and CEO effective January 1, 2006. Marguerite M. Johnson resigned as vice president for programs effective February 3, 2006. C. Patrick Babcock was elected interim vice president for programs effective February 6, 2006.

Appointed to the Board’s Finance Committee were Howard F. Sims, chair; Shirley D. Bowser, and Joseph M. Stewart. Four Trustees were appointed to the Board’s Audit Committee: Joseph M. Stewart, chair; Shirley D. Bowser, Hanmin Liu, and Howard F. Sims. Appointed to the Budget Committee were Wenda Weekes Moore, chair; Dorothy A. Johnson, and Fred P. Keller. Four Trustees were appointed to the Board Development Committee: Fred P. Keller, chair; Wenda Weekes Moore, Dorothy A. Johnson, and Hanmin Liu. Board Chair Cynthia H. Milligan and President/CEO Sterling K. Speirn serve as ex-officio members on all Board committees. The Finance and Board Development Committees each met four times, the Budget and Audit Committees met twice.

Gregory A. Lyman
The W.K. Kellogg Foundation Board of Trustees

From left:
Dorothy A. Johnson, Grand Haven, Michigan
Fred P. Keller, Grand Rapids, Michigan
Howard F. Sims, Detroit, Michigan
Wenda Weekes Moore, Minneapolis, Minnesota
Joseph M. Stewart, Battle Creek, Michigan
Sterling K. Speirn, Battle Creek, Michigan
Shirley D. Bowser, Williamsport, Ohio
Cynthia H. Milligan, Lincoln, Nebraska
Hanmin Liu, San Francisco, California
Executive Staff
Sterling K. Speirn
President and Chief Executive Officer
Paul J. Lawler
Vice President and Chief Investment Officer
Gregory A. Lyman
Senior Vice President and Corporate Secretary
Mary Carole Cotter
General Counsel and Assistant Corporate Secretary
La June Montgomery-Talley
Vice President – Finance and Treasurer
James E. McHale
Senior Vice President for Programs
C. Patrick Babcock
Interim Vice President for Programs
Richard M. Foster
Vice President for Programs
Robert F. Long
Vice President for Programs
Gail D. McClure
Vice President for Programs

Karen L. Bernard
Grant Commitment Specialist
Mary L. Bird
Administrative Services Technician
Jacquelynne K. Borden-Conyers
Communication Manager
Kathryn L. Borgert
Administrative Assistant
Donna M. Bradshaw
Finance Specialist
Sheri A. Brady
Director of Policy
Sabina S. Brand
Program Budget Specialist
Nadia Brigham
Program Associate
Jennifer L. Brown
Human Resources Specialist
Robert L. Bundy, Jr.
Project Leader/Multimedia Systems Implementation
Jacqueline R. Burkett
Program Assistant
Laura L. Burr
Associate Director of Internal Audit
Teri L. Byrd
Meeting Planner
Caroline M. Carpenter
Program Director
Dessie K. Calulk
Program Assistant
Ted H. Chen
Program Director
Barbara E. Chester
Guest Services Representative
Renee A. Church
Special Dining Chef
Cherie M. Clements
Finance Specialist-Tax
Jessica Coloma
Program Associate
Carolina Coppel Ureia
Program Associate
James S. Craft
Records Technician
Bernice R. Curry-Pattin
Finance Specialist
Sandra L. Curtis
Administrative and Budget Specialist
Gwen A. Day
Staff Development Associate, Human Resources
Timothy L. DeChant
Director of Technology
Brad G. DeHart
Organizational Services Manager
Gloria Dickerson
Program Director
Phumzile P. Dlamini
Program Manager
Linda Jo Doctor
Program Director
Jodi L. Dodge
Human Resources Generalist
Rhoda L. Du Plessis
Program Assistant
Lori S. Easlick
Assistant to the President/CEO
Barbara A. Engelhart
Program Assistant
Kathleen A. England
Program Operations Supervisor
Celeste M. Etheridge
Program Operations Supervisor
Janet E. Evans
Administrative Analyst
Fernanda Farinha
Program Director
Jane A. Feilen
Information Processing Specialist
Amy K. Feiser
Program Assistant
Barbara L. Fitch
Program Assistant
Robin K. Flees
Meeting Assistant
Tamra J. Fountaine
Program Assistant
David D. Freeman
Kitchen Lead/Dining Chef

Staff
Sally J. Altes
Program Operations Training and Support Analyst
Michele L. Babcock
Finance Specialist
Denise R. Bates
Program Assistant
Lea Ann Beacham
Budget and Central Proposal Processing Specialist
Crystal L. Beard
Program Assistant
Annette R. Beecham
Program Assistant
Teresa R. Behrens
Director of Evaluation
Luz E. Benitez Delgado
Program Management Liaison
Anthony R. Berkley
Evaluation Manager

Secretary’s Report

Staff Listing
Staff Listing

Tamra J. Fountaine  
Program Assistant

David D. Freeman  
Kitchen Lead/Dining Chef

Julie K. Fry  
Assistant to the President/CEO

Carrie L. Gallup  
Communication Web Administrator

Brenda S. Gentry  
Service Attendant

Judah I. Gesmundo  
Programming/Finance Systems Analyst

M. Annesia Glass  
Program Assistant

Jody L. Glover  
Program Assistant

Malcolm C. Goepfert  
Portfolio and Investment Manager

Jill A. Grant  
Investment Associate

Deborah A. Green  
Human Resources Specialist

Deborah Lennon Green  
Investment Assistant

Krea K. Gregory  
Program Operations Supervisor

Christina D. Hammond  
Manager of Grant Commitments

Clair E. Hatmaker  
Maintenance Technician/Project Lead

Anita R. Hess  
Program Management Liaison

Oran B. Hesterman  
Program Director

Neil R. Hineman  
Human Resources Manager

Ruth Ann Hoiles  
Program Assistant

Michelle L. Hooson  
Meeting Assistant

Dale B. Hopkins  
Production Manager

Norman Howard  
Director of Human Resources

Ralph O. Huisinga  
Records Technician

Pamela D. Hurley  
Assistant to Battle Creek Programming

Gail L. Imig  
Program Director

Lourdes Jimenez Banuelos  
Program Assistant

Valorie J. Johnson  
Program Director

Rest Kanju  
Program Manager

Sue C. Kelley  
Program Assistant

Flavia B. Kirunda  
Executive Assistant

Cindy L. Kuester  
Human Resources Specialist

Christine M. Kwak  
Program Director

Karin M. Ladley  
Assistant to the Director of Evaluation

Carol J. Laird  
Program Assistant

Dianna L. Langenburg  
Human Resources Manager

Donna M. Lartigue  
Program Director

Bernard Likalimba  
Program Manager

Carla L. Little  
Program Assistant

Karla M. Lutjens  
Meeting Planner

Mariana Machetto  
Program Assistant

Jann H. Mackaluso  
Program Assistant

Paul J. Maguire  
Manager of Systems Development

Susan K. McComb  
Program Assistant

Iris A. McKinley  
Administrative Services Technician

Deborah J. Miller  
Technical Training, Documentation, and Support Analyst

Wendi J. Miller  
Program Assistant

Saroj K. Mohanty  
Senior Business Analyst/SAP

Mathabo J. Molobi  
Program Manager

Cindy L. Monaweck  
Program Assistant

Jay A. Moore II  
Finance Operations Assistant

Malelahonolo H. Moshabesha  
Program Assistant

M. Malusi Mpumlwana  
Senior Policy Advisor

Maureen S. Myers  
Manager of Technology Administration

Fadel Ndiame  
Program Director

Judith Ndlovu  
Grants Specialist

Virlean Newton-Shelby  
Employee Dining Chef

David L. Nobel  
Maintenance Technician

Teresa L. Odden  
Program Assistant

Janet L. Ouriler  
Program Assistant

Deborah L. Pearsall  
Budget Specialist

Rochelle L. Pino  
Assistant to the Senior Vice President and Corporate Secretary

Denise L. Poyer  
Facilities and Telecommunications Technician

Dianne E. Price  
Board Communications Executive Liaison

Jaishree Ramsumair  
Program Assistant

Eric J. Rayner  
Database Administrator
This list reflects staffing as of November 17, 2006.
“The biggest human temptation is to settle for too little.”

Thomas Merton
Total assets of the Foundation and the Foundation Trust were $7.8 billion at August 31, 2006, an increase of 7 percent or $501 million over the prior year. This continued growth reflects the execution of a planned diversification strategy which culminated in February 2006, with the sale of over 24 million shares of Kellogg Company stock. While the Trust continues as the Company's largest shareholder with approximately 25 percent of the Kellogg Company’s outstanding stock, the Kellogg holding has been reduced to 65 percent of the overall portfolio, providing the flexibility for further diversification into other asset classes. Alternative investments now represent 27 percent of the diversified portfolio. Annual returns for the Foundation and the Trust were 12.3 percent.

Our grantees have benefited from this growth in assets. Current year grant and program payments totaled $329 million; an increase of 15 percent over the prior fiscal year.

In keeping with the Kellogg Foundation’s belief that “all people have the inherent capacity to effect change in their lives, in their organizations, and in their communities,” the Kellogg Foundation appropriated $39 million of immediate relief and ongoing support to organizations working on the ground in the Gulf Coast region in the aftermath of Hurricane Katrina. Additionally, the Board appropriated $486 million for new grants and direct charitable activities, an increase of 70 percent.

The Foundation also continued its ongoing commitment to its hometown and home state. In the past year, the Foundation awarded $56 million to grantees within Michigan, including $7.4 million to support efforts in Battle Creek.

Detailed financial statements are presented to the Foundation’s Board of Trustees bimonthly. Fiscal operating plans prepared by management are reviewed by the Budget Committee and then forwarded to the full Board for approval. An Audit Committee of the Board reviews the results of the independent accountants’ and the Foundation internal audit office’s examinations. Deloitte & Touche, LLP serves as the independent accountants for the Foundation and the Trust.

La June Montgomery-Talley
Independent Auditor’s Report

To the Board of Trustees of
W.K. Kellogg Foundation and
W.K. Kellogg Foundation Trust:

We have audited the accompanying combined statements of financial position of W.K. Kellogg Foundation (the “Foundation”) and W.K. Kellogg Foundation Trust (the “Trust”) as of August 31, 2006, and 2005, and the related combined statements of activities, and cash flows for the years then ended. These combined financial statements are the responsibility of the Foundation’s and Trust’s management. Our responsibility is to express an opinion on these combined financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for

the purpose of expressing an opinion on the effectiveness of the Foundation’s and Trust’s internal control over financial reporting. Accordingly, we express no such opinion.

An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the combined financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such combined financial statements present fairly, in all material respects, the financial position of the Foundation and the Trust as of August 31, 2006, and 2005, and the results of their combined activities and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

October 16, 2006
### Combined Statements of Financial Position

**As of August 31, 2006, and 2005**

#### Assets

**W.K. Kellogg Foundation:**
- Cash and cash equivalents: $32,439,465, $8,124,495
- Diversified investments: 351,956,404, 342,103,011
- Accrued interest and dividends: 488,935, 692,273
- Loans receivable: 3,000,000, 3,000,000
- Other assets: 3,329,735, 2,943,507
- Property and equipment – net: 61,171,531, 62,213,550
- Contributions receivable from irrevocable trusts: 14,887,466, 13,912,609
- Total Foundation: 467,273,536, 432,989,445

**W.K. Kellogg Foundation Trust:**
- Cash and cash equivalents: 167,247,312, 43,478,326
- Diversified investments: 2,302,026,974, 1,272,014,246
- Kellogg Company common stock, 94,559,190 shares in 2006, and 120,904,040 shares in 2005, at fair market value: 4,794,150,933, 5,480,580,133
- Accrued interest and dividends: 30,565,440, 35,098,042
- Contributions receivable from irrevocable trusts: 38,006,539, 34,247,467
- Total Trust: 7,331,997,198, 6,865,418,214
- Total: $7,799,270,734, $7,298,407,659

#### Liabilities and Net Assets

**Liabilities:**

**W.K. Kellogg Foundation:**
- Accounts payable: $2,461,743, $2,566,179
- Accrued liabilities: 2,723,456, 3,627,493
- Grants payable: 201,978,307, 131,000,513
- Deferred excise tax liability: 1,621,708, 1,402,483
- Post-retirement liability: 20,781,232, 17,416,861
- Other liabilities: 68,865, 48,429
- Total Foundation: 220,635,311, 156,061,958

**W.K. Kellogg Foundation Trust:**
- Deferred excise tax liability: 101,333,484, 114,159,895
- Other liabilities: 1,416,927, 123,040
- Total Trust: 102,750,411, 114,282,935
- Total liabilities: 332,385,722, 270,344,893

**Net Assets:**

**W.K. Kellogg Foundation:**
- Unrestricted: 222,750,759, 263,014,878
- Temporarily restricted: 14,887,466, 13,912,609
- Total net assets: 7,466,885,012, 7,028,062,766
- Total: $7,799,270,734, $7,298,407,659

**W.K. Kellogg Foundation Trust – temporarily restricted:** 7,229,246,787, 6,751,135,279

**Total net assets:** 7,466,885,012, 7,028,062,766

**TOTAL:** $7,799,270,734, $7,298,407,659

---

*See notes to combined financial statements.*
## Treasurer’s Report

### Combined Statements of Activities

*For the years ended August 31, 2006, and 2005*

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues and Gains:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions from W. K. Kellogg Foundation Trust</td>
<td>$319,000,000</td>
<td>$319,000,000</td>
</tr>
<tr>
<td>Investment income:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest</td>
<td>22,980,875</td>
<td>4,221,450</td>
</tr>
<tr>
<td>Dividends</td>
<td>149,151,842</td>
<td>4,896,351</td>
</tr>
<tr>
<td>Net realized gain on investments</td>
<td>1,307,196,512</td>
<td>24,443,145</td>
</tr>
<tr>
<td>Change in net unrealized market (depreciation) appreciation</td>
<td>(630,416,253)</td>
<td>10,920,856</td>
</tr>
<tr>
<td>Less expenses of earning income:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>(12,280,951)</td>
<td>(2,868,435)</td>
<td>(9,412,516)</td>
</tr>
<tr>
<td>Increase in value of irrevocable trusts</td>
<td>4,733,929</td>
<td>974,857</td>
</tr>
<tr>
<td>Refund of prior year program payments</td>
<td>1,967,441</td>
<td>1,967,441</td>
</tr>
<tr>
<td>Other contributions and gifts</td>
<td>828,310</td>
<td>828,310</td>
</tr>
<tr>
<td><strong>Total revenues and gains</strong></td>
<td>1,163,161,705</td>
<td>364,383,975</td>
</tr>
</tbody>
</table>

| **Expenses:** |                           |                           |
| Distributions to W. K. Kellogg Foundation | 319,000,000 | 319,000,000 | 198,000,000 | 198,000,000 | 198,000,000 | 198,000,000 |
| Grants | 333,787,137 | 333,787,137 | 181,279,130 | 181,279,130 | 181,279,130 | 181,279,130 |
| General operations | 41,966,437 | 41,966,437 | 40,311,431 | 40,311,431 | 40,311,431 | 40,311,431 |
| Federal excise tax provision | 2,967,126 | 700,904 | 1,666,222 | 15,973,721 | 983,414 | 14,990,307 |
| **Total expenses** | 724,339,459 | 403,673,237 | 320,666,222 | 463,309,101 | 250,318,794 | 212,990,307 |

| **Increase (Decrease) in Net Assets** | 438,822,246 | (39,289,262) | 478,111,508 | 520,840,673 | (668,821) | 521,509,494 |
| **Net Assets – Beginning of year** | 7,028,062,766 | 276,927,487 | 6,751,135,279 | 6,507,222,093 | 277,596,308 | 6,229,625,785 |
| **Net Assets – End of year** | $7,466,885,012 | $237,638,225 | $7,229,246,787 | $7,028,062,766 | $276,927,487 | $6,751,135,279 |

See notes to combined financial statements.
## Combined Statements of Cash Flows

*For the years ended August 31, 2006, and 2005*

### Cash Flows from Operating Activities:

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase (decrease) in net assets</td>
<td>$438,822,246</td>
<td>$(39,289,262)</td>
<td>$478,111,508</td>
<td>$(520,840,673)</td>
</tr>
</tbody>
</table>

Adjustments to reconcile increase (decrease) in net assets to cash flows (used in) provided by operations:

<table>
<thead>
<tr>
<th>Description</th>
<th>2006 Amount</th>
<th>2005 Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Depreciation</td>
<td>3,198,177</td>
<td>3,198,177</td>
</tr>
<tr>
<td>Net realized gain on investments</td>
<td>(1,307,196,512)</td>
<td>(24,443,145)</td>
</tr>
<tr>
<td>Change in net unrealized market depreciation (appreciation)</td>
<td>630,416,253</td>
<td>(10,920,856)</td>
</tr>
<tr>
<td>Change in deferred excise tax liability</td>
<td>(1,260,176)</td>
<td>219,225</td>
</tr>
<tr>
<td>Change in operating assets and liabilities:</td>
<td>4,735,940</td>
<td>203,338</td>
</tr>
<tr>
<td>Other assets</td>
<td>(358,762)</td>
<td>(358,762)</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>1,314,323</td>
<td>20,436</td>
</tr>
<tr>
<td>Contributions receivable from irrevocable trusts</td>
<td>(4,733,929)</td>
<td>(974,857)</td>
</tr>
<tr>
<td>Accounts payable</td>
<td>(104,436)</td>
<td>(104,436)</td>
</tr>
<tr>
<td>Accrued liabilities</td>
<td>(904,037)</td>
<td>(904,037)</td>
</tr>
<tr>
<td>Grants payable</td>
<td>70,977,794</td>
<td>70,977,794</td>
</tr>
<tr>
<td>Post-retirement liability</td>
<td>3,364,371</td>
<td>3,364,371</td>
</tr>
</tbody>
</table>

Total adjustments                        | (611,898,004) | 40,277,248 | (652,175,252) | (646,924,331) | (75,539,941) | (571,384,390) |

Net cash provided by (used in) operating activities | (173,075,758) | 987,986 | (174,063,744) | (126,083,658) | (76,208,762) | (49,874,896) |

### Cash Flows from Investing Activities:

<table>
<thead>
<tr>
<th>Description</th>
<th>2006 Amount</th>
<th>2005 Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchase of investments</td>
<td>(2,116,991,314)</td>
<td>(84,175,504)</td>
</tr>
<tr>
<td>Proceeds from sale of investments</td>
<td>2,440,307,186</td>
<td>109,658,646</td>
</tr>
<tr>
<td>Acquisition of fixed assets</td>
<td>(2,156,158)</td>
<td>(2,156,158)</td>
</tr>
</tbody>
</table>

Net cash provided by (used in) investing activities | 321,159,714 | 23,326,984 | 297,832,730 | (45,676,646) | (6,508,796) | (39,167,850) |

### Increase (Decrease) in Cash and Cash Equivalents

<table>
<thead>
<tr>
<th>Description</th>
<th>2006 Amount</th>
<th>2005 Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</td>
<td>148,083,956</td>
<td>24,314,970</td>
</tr>
<tr>
<td>CASH AND CASH EQUIVALENTS – Beginning of period</td>
<td>51,602,821</td>
<td>8,124,495</td>
</tr>
<tr>
<td>CASH AND CASH EQUIVALENTS – End of period</td>
<td>$199,686,777</td>
<td>$32,439,465</td>
</tr>
</tbody>
</table>

See notes to combined financial statements.
Notes to Combined Financial Statements
As of and for the years ended August 31, 2006, and 2005

1. Summary of Significant Accounting Policies
W.K. Kellogg Foundation (the “Foundation”) and W.K. Kellogg Foundation Trust (the “Trust”) were established in 1930 and 1934, respectively, as private nonoperating foundations. The Foundation awards grants in the areas of health, food systems and rural development, youth and education, and philanthropy and volunteerism. Grants are concentrated in the United States of America, Latin America, the Caribbean, and southern Africa.

The combined financial statements include the Foundation and the Trust, of which the Foundation is the sole beneficiary.

Basis of Accounting – The financial statements have been prepared on the accrual basis of accounting.

Net Asset Classifications – Temporarily restricted net assets include all net assets of the Trust, which are restricted until released to the Foundation. Temporarily restricted net assets of the Foundation consist of contributions receivable from irrevocable trusts, which are restricted until such assets are received. Temporarily restricted net assets of the Foundation increased $974,857 and $1,715,576 for the years ended August 31, 2006, and 2005, respectively, which represents the change in the market value of the trusts that the Foundation has irrevocable rights as beneficiary. Unrestricted net assets result from all activities of the Foundation not classified as temporarily restricted.

Cash and Cash Equivalents – Cash and cash equivalents are defined as investments with original maturities of 90 days or less.

Investments – The Foundation and Trust report marketable securities on the basis of quoted market values. Realized and unrealized gains or losses on investments represent the difference between the original cost of investments and the sales proceeds (realized) or the fair market value at the end of the year (unrealized). Cost is determined on the average cost basis for the Foundation and on a first-in, first-out basis for the Trust. The sale and purchase of investments is recorded at the date of trade, which can result in either a net receivable or net payable on unsettled investment trades at the balance sheet date.

The Foundation and Trust invest in certain alternative investments which include investments in limited partnerships, hedge funds, and offshore vehicles. Market values represent the Foundation’s and Trust’s pro rata interest in the net assets of each limited partnership, hedge fund, or offshore vehicle as of August 31, 2006, and 2005, as provided by the fund managers. Market values as of August 31, 2006, and 2005, are not based on audited financial information supplied by the general partner or manager of the funds. Audited information is only available annually based on the partnerships’ or funds’ year-end. Management reviews monthly valuations provided by the general partner or manager of the funds and assesses the reasonableness of the fair values provided at the interim dates and included in the financial statements. As of August 31, 2006, and 2005, alternative investments held by the Trust had a market value of $621,658,144 and $330,173,092, respectively. The market values of alternative investments held by the Foundation were $93,386,547 and $78,035,590 at August 31, 2006, and 2005, respectively. As of August 31, 2006, and 2005, the Trust had total unfunded capital commitments to alternative investments of $285,600,919 and $125,560,128, respectively. The Foundation had total unfunded capital commitments to alternative investments of $19,370,560 and $12,510,000, at August 31, 2006, and 2005, respectively. Because of the inherent uncertainty of the valuation of alternative investments, the market values reflected in the accompanying financial statements may differ significantly from realizable values.

The Trust has entered into a securities lending arrangement with its custodian, whereby securities are loaned to various parties who in turn pay interest to the Trust for the periods the securities are borrowed. As of August 31, 2006, and 2005, investments in securities with market values of $129,798,432 and $167,016,176, respectively, were loaned. The Trust maintains full ownership of these securities and no restrictions exist to limit the use of these securities by the Trust because the borrower is required to return the same securities to the custodian. The custodian holds required collateral, and the Trust has a written guaranty from the custodian, which covers all uncollected securities loaned.

Property and Equipment – The building is depreciated over 40 years with building improvements being depreciated over the remaining life of the building. Equipment and capitalized software costs are depreciated on the straight-line basis over the estimated useful lives of the assets which range from two to 15 years.
Grants – Unconditional grants are recorded as expense in the year in which they are committed. Conditional grants are recorded as expense when the conditions have been met. As of August 31, 2006, and 2005, the amount of conditional grants outstanding approximated $23,082,223 and $13,372,000, respectively.

Use of Estimates – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income, and expenses. Actual results could differ from those estimates. The Foundation and Trust utilize various investment instruments. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

Distribution of Trust Receipts – Under the Trust agreement, the Trust is required to distribute to the Foundation, at a minimum, its net interest and dividends at least quarterly.

New Pronouncements – In June 2006, Financial Accounting Standards Board (FASB) issued FASB Interpretation No. 48 – Accounting for Uncertainty in Income Taxes (FIN 48). The interpretation prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. The interpretation also provides guidance on derecognition, classification, interest and penalties, accounting for interim periods, disclosure, and transition. FIN 48 is effective for fiscal years beginning after December 15, 2006. The Foundation and Trust are currently evaluating the impact of FIN 48 on the combined financial statements.

In September 2006, the FASB issued Statement of Financial Accounting Standard No. 158 – Employers’ Accounting for Defined Benefit Pension and Other Postretirement Plans (SFAS No. 158). The statement improves financial reporting by requiring an employer to recognize the overfunded or underfunded status of a defined benefit post-retirement plan as an asset or liability in the statement of financial position and changes in unrestricted net assets. The statement also improves financial reporting by requiring an employer to measure the funded status of a plan as of the date of the year-end statement of financial position, with limited exceptions. SFAS No. 158 is effective for fiscal years beginning after June 15, 2007. The Foundation and Trust have not yet determined the impact of this statement on the combined financial statements.

Reclassifications – Certain reclassifications have been made to the 2005 financial statements to conform with those used in 2006.

2. Investments
Cost and market value of investments held at August 31, 2006, and 2005, were as follows:

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>W. K. Kellogg Foundation:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed income securities</td>
<td>$70,439,700 ($70,579,663)</td>
<td>$ 70,478,058 ($68,744,454)</td>
</tr>
<tr>
<td>Common stocks and alternative investments</td>
<td>$281,516,704 ($200,355,038)</td>
<td>$271,624,953 ($203,232,323)</td>
</tr>
<tr>
<td><strong>Total Foundation</strong></td>
<td>$351,956,404 ($270,934,701)</td>
<td>$342,103,011 ($271,976,777)</td>
</tr>
<tr>
<td><strong>W. K. Kellogg Foundation Trust:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed income securities</td>
<td>$ 316,860,628 ($324,692,408)</td>
<td>$ 189,484,054 ($183,363,078)</td>
</tr>
<tr>
<td>Other common and preferred stocks and alternative investments</td>
<td>$1,985,166,346 ($1,694,014,407)</td>
<td>$1,082,530,192 ($847,427,101)</td>
</tr>
<tr>
<td>Kellogg Company common stock</td>
<td>$2,302,026,974 ($2,018,706,815)</td>
<td>$1,272,014,246 ($1,030,790,179)</td>
</tr>
<tr>
<td><strong>Total Trust</strong></td>
<td>$7,096,177,907 ($2,029,523,309)</td>
<td>$6,752,594,380 ($1,044,620,224)</td>
</tr>
</tbody>
</table>
Market values of investments are based on August 31, 2006, and 2005, published quotations, except that estimates are used when quotations are not available. Fixed income securities consist of U.S. government securities, U.S. government guaranteed securities, investments in fixed income mutual funds, and corporate securities. Common stocks consist principally of U.S. and international equity securities and investments in equity mutual funds. As of August 31, 2006, the Foundation and Trust held fixed income securities that had unrealized losses of $139,963 and $7,831,780, respectively. Management of the Foundation and Trust believes that these losses are temporary. The Foundation and Trust do not hold any securities which were in a continuous significant unrealized loss position for greater than 12 months at August 31, 2006.

Published market quotations do not necessarily represent realizable values, particularly where sizable holdings of a company’s stock exist, as in the case of the Trust’s holding of Kellogg Company common stock.

3. Property and Equipment

Property and equipment at August 31, 2006, and 2005, are summarized as follows:

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land and land improvements</td>
<td>$17,969,291</td>
<td>$17,874,749</td>
</tr>
<tr>
<td>Buildings and building improvements</td>
<td>55,278,283</td>
<td>55,203,641</td>
</tr>
<tr>
<td>Equipment</td>
<td>7,683,703</td>
<td>6,944,342</td>
</tr>
<tr>
<td>Furniture and fixtures</td>
<td>8,257,376</td>
<td>8,141,948</td>
</tr>
<tr>
<td>Capitalized software costs</td>
<td>10,560,084</td>
<td>10,122,377</td>
</tr>
<tr>
<td>Assets under construction</td>
<td>984,543</td>
<td>290,065</td>
</tr>
<tr>
<td></td>
<td>100,733,280</td>
<td>98,577,122</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>(39,561,749)</td>
<td>(36,363,572)</td>
</tr>
<tr>
<td>Total</td>
<td>$61,171,531</td>
<td>$62,213,550</td>
</tr>
</tbody>
</table>

4. Tax

The Foundation and Trust are exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC), but are subject to a 2 percent (1 percent if certain criteria are met) federal excise tax on net investment income, including net realized gains, as defined by the IRC.

Current and deferred excise taxes for the years ended August 31, 2006, and 2005, were provided as follows:

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current tax rate</td>
<td>1 %</td>
<td>2 %</td>
</tr>
<tr>
<td>Deferred tax rate</td>
<td>2</td>
<td>2</td>
</tr>
</tbody>
</table>

The current and deferred tax portions of the excise tax provisions for the years ended August 31, 2006, and 2005, are as follows:

<table>
<thead>
<tr>
<th></th>
<th>Foundation</th>
<th>Trust</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current tax provision</td>
<td>$481,679</td>
<td>$14,492,633</td>
</tr>
<tr>
<td>Deferred tax provision (benefit)</td>
<td>219,225</td>
<td>(12,826,411)</td>
</tr>
<tr>
<td>Total</td>
<td>$700,904</td>
<td>$1,666,222</td>
</tr>
</tbody>
</table>

As permitted, management intends to distribute sufficient amounts to cover the IRC required distribution in the subsequent tax year.
For purposes of ensuring compliance with Internal Revenue Service guidelines, the Foundation continues to develop and manage internal budgets on the cash or modified cash basis. Expenditures during the fiscal years under the cash basis were as follows:

<table>
<thead>
<tr>
<th>August 31</th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants</td>
<td>$262,809,343</td>
<td>$219,862,847</td>
</tr>
<tr>
<td>Program activities and general operations</td>
<td>66,187,561</td>
<td>65,438,750</td>
</tr>
<tr>
<td>Costs of earning income and excise tax</td>
<td>3,360,360</td>
<td>2,594,993</td>
</tr>
<tr>
<td>Total</td>
<td>$332,357,264</td>
<td>$287,896,590</td>
</tr>
</tbody>
</table>

5. Post-Retirement Benefits

The Foundation has defined contribution and defined benefit retirement income plans covering all full-time employees. The Foundation funded and charged to expense contributions of $3,670,156 and $2,836,112 in 2006, and 2005, respectively, related to the defined contribution plan. The defined benefit plan is funded in amounts sufficient to meet the minimum requirements of the Employee Retirement Income Security Act of 1974. The Foundation contributed $1,500,000 and $1,400,000 to the defined benefit plan during 2006, and 2005, respectively. The Foundation anticipates contributing approximately $1,500,000 during 2007. The Foundation provides post-retirement medical and life insurance benefits to all employees who meet eligibility requirements.

### Pension Benefits


### Other Benefits


The accumulated benefit obligation for pension benefits at August 31, 2006, and 2005, was $3,811,458 and $4,065,623, respectively.

Weighted-average assumptions as of August 31, 2006, and 2005, were as follows:

### Pension Benefits

- Discount rate: 6.00% (2006), 5.50% (2005)
- Expected return on plan assets: 7.25% (2006), 8.00% (2005)
- Rate of compensation increase: 4.50% (2006), 4.50% (2005)

For measurement purposes, a net health care trend rate of 10.5 percent and 10 percent was used for disclosure in 2006, and 2005, respectively. Trend rates were assumed to decrease gradually to 5 percent in 2012 for 2006, and 2010 for 2005 and remain at this level thereafter.

### Benefit cost, employer contributions, and benefits paid for each of the plans were as follows:

<table>
<thead>
<tr>
<th>Pension Benefits</th>
<th>2006</th>
<th>2005</th>
<th>Other Benefits</th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benefit cost</td>
<td>$1,578,740</td>
<td>$362,467</td>
<td>$4,341,345</td>
<td>$3,150,195</td>
<td></td>
</tr>
<tr>
<td>Employer contribution</td>
<td>1,500,000</td>
<td>1,400,000</td>
<td>976,974</td>
<td>837,645</td>
<td></td>
</tr>
<tr>
<td>Benefits paid</td>
<td>1,160,428</td>
<td>328,519</td>
<td>976,974</td>
<td>837,645</td>
<td></td>
</tr>
</tbody>
</table>
The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid by the Plan:

<table>
<thead>
<tr>
<th>Year</th>
<th>Pension Benefits</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>$181,379</td>
</tr>
<tr>
<td>2008</td>
<td>34,763</td>
</tr>
<tr>
<td>2009</td>
<td>629,631</td>
</tr>
<tr>
<td>2010</td>
<td>845,243</td>
</tr>
<tr>
<td>2011</td>
<td>630,243</td>
</tr>
<tr>
<td>2012–2016</td>
<td>2,754,825</td>
</tr>
</tbody>
</table>

The expected benefits to be paid are based on the same assumptions used to measure the Foundation’s benefit obligation at August 31, 2006, and include estimated future benefit service.

**Investment Policy** – The funds for the pension plan are managed by The Vanguard Group and are invested in the Vanguard Balanced Index Fund Investor Shares. The Vanguard Group states that its investment strategy for this fund is as follows:

- The fund’s assets are divided between indexed portfolios of stocks (60 percent) and bonds (40 percent).
- The fund’s equity segment intends to match the performance of the MSCE U.S. Broad Index and Wilshire 5000 Equity Index. The fund’s bond segment attempts to match the performance of the Lehman Brothers Aggregate Bond Index.
- Because it is not practical or cost-effective to own every stock and bond in the two indices, the fund owns a large sample of the securities in each. The samples are chosen to match key characteristics of the indices (such as company size and dividend yield for stocks and credit quality, maturity, and yield for bonds).

**Basis Used to Determine the Overall Expected Return on Plan Assets** – To develop the expected long-term rate of return on assets assumption, the Foundation considered the historical returns and the future expectations for returns for each asset class in the fund, as well as its target asset allocation. This resulted in the selection of the 7.25 percent long-term rate of return on assets assumption.

The Foundation’s pension assets as of August 31, 2006, and 2005, are invested as follows:

<table>
<thead>
<tr>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>0 %</td>
</tr>
<tr>
<td>Fixed income securities</td>
<td>40</td>
</tr>
<tr>
<td>Marketable equity securities</td>
<td>60</td>
</tr>
<tr>
<td>100 %</td>
<td>100 %</td>
</tr>
</tbody>
</table>

**Occurrence of Settlement** – During the fiscal year ending August 31, 2006, lump-sum payments totaling $1,160,428 were paid to five plan participants. Because the total cost of the lump-sum payments was greater than the sum of the service cost and the interest cost used in developing the FASB No. 87 expense, a settlement was deemed to have occurred pursuant to FASB No. 88. A net periodic pension cost of $943,673 was calculated for the year ended August 31, 2006, immediately before the settlement was deemed to have occurred. Thereafter, the settlement was recognized to have occurred on August 31, 2006, resulting in $635,067 of additional cost being charged to expense during the year ended August 31, 2006, for a total benefit cost of $1,578,740.

**6. Interest in Irrevocable Trusts**

The Trust has irrevocable rights as the beneficiary to one remaining trust that had a market value of $38,006,539 and $34,247,467 at August 31, 2006, and 2005, respectively. The Foundation has irrevocable rights as the beneficiary of three restricted trusts that had combined market values of $14,887,466 and $13,912,609 at August 31, 2006, and 2005, respectively. The change in the market values of the irrevocable trusts is related to the change in the market values of investments held by the trusts.
Financial Highlights

During the past fiscal year, September 1, 2005, through August 31, 2006, the Foundation made grant expenditures of $286,829,926 to 1,136 of its 2,584 active projects.

Areas of Interest

<table>
<thead>
<tr>
<th>Percent</th>
<th>Area</th>
<th>Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>11%</td>
<td>Health</td>
<td>$30,247,010</td>
</tr>
<tr>
<td>07%</td>
<td>Food Systems and Rural Development</td>
<td>$20,648,753</td>
</tr>
<tr>
<td>15%</td>
<td>Youth and Education</td>
<td>$42,120,521</td>
</tr>
<tr>
<td>11%</td>
<td>Philanthropy and Volunteerism</td>
<td>$32,697,120</td>
</tr>
<tr>
<td>03%</td>
<td>Greater Battle Creek</td>
<td>$7,459,951</td>
</tr>
<tr>
<td>05%</td>
<td>Cross Program and Learning Opportunities 1</td>
<td>$15,335,916</td>
</tr>
<tr>
<td>04%</td>
<td>Recurring Grants 2</td>
<td>$11,627,772</td>
</tr>
<tr>
<td>18%</td>
<td>Special Opportunities</td>
<td>$51,183,851</td>
</tr>
<tr>
<td>10%</td>
<td>Southern Africa</td>
<td>$28,207,450</td>
</tr>
<tr>
<td>08%</td>
<td>Latin America and the Caribbean</td>
<td>$23,280,999</td>
</tr>
<tr>
<td>08%</td>
<td>Program Activities</td>
<td>$24,020,583</td>
</tr>
<tr>
<td>100%</td>
<td>Total</td>
<td>$286,829,926</td>
</tr>
</tbody>
</table>


2 Recurring Grants include: Corporate Giving, Matching Grants Program, Program Initiatives Fund, and Trustee Mini-Grants

Geographic Areas

<table>
<thead>
<tr>
<th>Percent</th>
<th>Area</th>
<th>Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>82%</td>
<td>United States</td>
<td>$235,341,477 *</td>
</tr>
<tr>
<td>10%</td>
<td>Southern Africa</td>
<td>$28,207,450</td>
</tr>
<tr>
<td>08%</td>
<td>Latin America and the Caribbean</td>
<td>$23,280,999</td>
</tr>
<tr>
<td>100%</td>
<td>Total</td>
<td>$286,829,926</td>
</tr>
</tbody>
</table>

* Michigan $56,207,014
  (Battle Creek $7,459,951)
New Commitments

“Once you choose hope, anything is possible.”

Christopher Reeve
During the past fiscal year, September 1, 2005, through August 31, 2006, the Foundation made $346,632,494 in new commitments to 874 projects.

The following pages report on these new grant commitments made by the Kellogg Foundation during the 2005-2006 fiscal year. Grantee names and amounts of individual grants are listed by geographic region, program area, and strategy.

Also included is a key element legend that shows when a project’s interests span multiple areas.

The percentages below reflect how the Foundation’s new grant commitments for 2005-2006 are distributed across a range of program interests. Because a single grant may touch on several areas, the cumulative total exceeds 100 percent.

### Health
- Health: 20 percent

### Food Systems and Rural Development
- Food Systems and Rural Development: 31 percent

### Youth and Education
- Youth and Education: 38 percent

### Philanthropy and Volunteerism
- Philanthropy and Volunteerism: 26 percent

### Leadership
- Leadership: 38 percent

### Information and Communication Technology
- Information and Communication Technology: 13 percent

### Capitalizing on Diversity
- Capitalizing on Diversity: 29 percent

### Social and Economic Community Development
- Social and Economic Community Development: 30 percent

---

**Key Elements Legend**

- **HE**: Health
- **FSRD**: Food Systems and Rural Development
- **Y&E**: Youth and Education
- **P&V**: Philanthropy and Volunteerism
- **LDR**: Leadership
- **ICT**: Information and Communication Technology
- **CDY**: Capitalizing on Diversity
- **SECD**: Social and Economic Community Development

---

### Table of Contents

- **United States Programming**: 54
  - Health: 55
    - General Grantmaking
    - Comprehensive Health Care System
    - Health Care Safety Net
    - Health Leadership
    - Informing Public Policymaking
    - Quality Health and Health Care
  - Food Systems and Rural Development: 60
    - General Grantmaking
    - Food and Society
    - Mid South Delta Initiative
    - Rural People Rural Policy
  - Youth and Education: 66
    - General Grantmaking
    - Forge Partnerships Between Education Institutions and Communities
    - Mobilize Youth, Families, and Communities
  - Philanthropy and Volunteerism: 73
    - General Grantmaking
    - Unleashing New Resources
  - Greater Battle Creek: 78
    - General Grantmaking
    - Corporate Citizen
    - Expert in Residence
    - Neighborhoods
  - Cross Program: 82
    - Animal Borne Diseases
    - Benton Harbor Initiative
    - Detroit Riverfront Project
    - Food and Fitness Initiative
    - Individual Grants
  - Recurring Grants: 84
    - Corporate Giving
    - Matching Grants Program
    - Program Initiatives Fund
    - Trustee Mini-Grants
  - Special Opportunities: 85
    - September 11, 2001
    - 75th Anniversary
    - Hurricane Katrina
    - U.S. Other
    - International Other

- **Southern Africa Programming**: 90
  - General Grantmaking
  - Strengthen Leadership Capacity
  - Strengthen Capacity of Communities
  - Organizational and Institutional Development and Transformation

- **Latin America and the Caribbean Programming**: 96
  - General Grantmaking
  - Promote Regional Development
  - Application of Knowledge and Best Practices (Programmatic Approaches)

- **Grantee Index**: 105

- **Acknowledgments**: 112
United States Programming

As it has since 1930, the Kellogg Foundation’s domestic programming centers on health, education, and agriculture. These primary interests continue, although others have been added or continue to emerge. The goals set by each program area help guide the Foundation’s Board and staff as they make decisions about grantmaking. Goals may be adjusted occasionally, based on the changing needs of society. In the United States, the current programming goals are as follows:

**Health**

Health programming at the Kellogg Foundation focuses explicitly on improving individual and community health, and improving access to and the quality of health care. Our current goal is to promote health among vulnerable individuals and communities through programming that empowers individuals, mobilizes communities, engages institutions, improves health care quality and access, and informs public and marketplace policy. Grantmaking takes into account the social and economic determinants of health within a person’s community; the quality of health institutions within that community; and the policies that determine how health services are organized, provided, and financed. Grantmaking also targets communities, health-care systems, and public health as centers of change.

**Food Systems and Rural Development**

Food Systems and Rural Development at the Kellogg Foundation fills a programming niche undertaken by few other major foundations. The food systems grantmaking focuses on catalyzing efforts that lead to a safe, wholesome food supply for this and future generations while ensuring that food production and food-related business systems are economically viable, environmentally sensitive, sustainable long-term, and socially responsible. The rural development work supports comprehensive, collaborative, and integrative efforts of people, organizations, and institutions. Together, they create social and economic opportunities that lead to healthy rural communities and improvement in the lives of rural residents.

**Youth and Education**

Using a holistic, child-centered approach, Youth and Education programs address the preschool through college continuum – ages 0 to 24. The overall goal is to support healthy infant, child, and youth development by mobilizing, strengthening, and aligning systems that affect children’s learning. The strategies are: 1) mobilize youth, families, and communities to inform policies that affect learning and achievement for vulnerable children and youth; and 2) forge partnerships between education institutions and communities to promote learning, academic performance, and workforce preparation among vulnerable young people.

**Philanthropy and Volunteerism**

The Kellogg Foundation has long been committed to enhancing and promoting philanthropy and volunteerism. Current programming is focused on building a mutually responsible and just society in which all have the ability and means to contribute to the common good. The Foundation believes that everyone gives in various ways – time, money, and know-how – by becoming actively engaged to improve the quality of life in their communities. Therefore, programming activities seek to unleash resources by supporting the emergence of new leaders and donors, creating and sharing knowledge, and building tools that advance the effectiveness and innovation of the philanthropic sector. Key target populations include youth, women, and communities of color.

**Greater Battle Creek**

The Kellogg Foundation maintains strong ties to Battle Creek, Michigan, which was W.K. Kellogg’s hometown. The Foundation does this by partnering with the community to help people reach their full educational and economic potential. The ultimate goal is to create a more just, healthy, and sustainable community. Grantmaking is focused largely on: 1) creating brighter futures through improved education for youth; and 2) increasing self-sufficiency by promoting economic growth for families and neighborhoods.

**Learning Opportunities**

To increase the effectiveness of the Kellogg Foundation’s work, it seeks to learn from the knowledge, experiences, and lessons learned by all of its projects as they apply to Leadership, Information and Communication Technology, Capitalizing on Diversity, and Social and Economic Community Development. All prospective grantees are encouraged to consider these elements when designing a proposal to fit the programming interests previously described.
Grants Listing

**Health**

**Goal:** To promote health among vulnerable individuals and communities through programming that empowers individuals, mobilizes communities, engages institutions, improves health care quality and access, and informs public and marketplace policy.

**GENERAL GRANTMAKING**

**Berkshire Taconic Community Foundation, Inc.**
Great Barrington, Massachusetts  $199,070
Provide educational support for practitioners of Oriental medicine as they develop the capacity to evaluate qualities of domestically grown medicinal herbs, communicate their requirements to growers, and help deepen their patients’ connections to nature and sources of nutrition
WKFF Contact Person: Barbara Sabol
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Community-Campus Partnerships for Health**
Seattle, Washington  $40,000
Support the engagement of diverse community engagement in the planning and implementation of the 2006 and 2007 annual national deliberations on community campus partnerships, authentic community-based participatory research, and authentic partnerships
WKFF Contact Person: Terri Wright
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Robert Wood Johnson Foundation**
Princeton, New Jersey  $150,000
Provide enhanced support for grassroots mobilization efforts around the issue of securing health-care coverage for all Americans
WKFF Contact Person: Linda Jo Doctor
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Sigma Theta Tau International, Honor Society of Nursing, Inc.**
Indianapolis, Indiana  $20,000
Publish a book on the significant contributions the W.K. Kellogg Foundation has made for the nursing profession as well as the impact on the direction and course the profession has taken through the Foundation’s influence
WKFF Contact Person: Terri Wright
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Society for Public Health Education, Inc.**
Washington, D.C.  $50,000
Enhance dissemination of the results of a summit on health disparities and social inequities by supporting community dialogues to critique and prioritize the summit’s recommendations before finalizing a research agenda
WKFF Contact Person: Albert Yee
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Young Adults’ Health Center, Inc.**
Ypsilanti, Michigan  $5,000
Provide funds to sponsor a charitable event to commemorate 25 years of service to the Washtenaw County youth community
WKFF Contact Person: Terri Wright
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**COMPREHENSIVE HEALTH CARE SYSTEM**

**University Community Health Services, Inc.**
Nashville, Tennessee  $30,000
Scale up a proven model that is cost-effective with proven positive outcomes for the health and well-being of low-income women and children
WKFF Contact Person: Barbara Sabol
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**HEALTH CARE SAFETY NET**

**Asian Health Services, Inc.**
Oakland, California  $5,000
Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers
WKFF Contact Person: Barbara Sabol
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Baltimore City Health Department**
Baltimore, Maryland  $5,000
Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers
WKFF Contact Person: Barbara Sabol
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Collins Center for Public Policy, Inc.**
Miami, Florida  $5,000
Sustain safety-net providers through partnerships with community and health and human services providers
WKFF Contact Person: Barbara Sabol
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Columbia University in the City of New York**
New York City  $155,000
Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers
WKFF Contact Person: Barbara Sabol
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Denver Health and Hospital Authority**
Denver, Colorado  $5,000
Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers
WKFF Contact Person: Barbara Sabol
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Families USA Foundation, Inc.**
Washington, D.C.  $3,035,000
Serve state and community health policy stakeholders and engaged community participants by expanding the capacity of the Health Access Support Center
WKFF Contact Person: Barbara Sabol
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**FirstHealth of the Carolinas, Inc.**
Pinehurst, North Carolina  $5,000
Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers
WKFF Contact Person: Barbara Sabol
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Ingham County Health Department**
Lansing, Michigan  $5,000
Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers
WKFF Contact Person: Barbara Sabol
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

**Ingham County Health Department**
Lansing, Michigan  $28,218
Develop tools and relationships that will promote social justice and health equity in public health practice
WKFF Contact Person: Barbara Sabol
Key elements: HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD
Morehouse School of Medicine  
Atlanta, Georgia $12,500  
Provide support to demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers  
WKFF Contact Person: Barbara Sabol  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

University of New Mexico  
Albuquerque, New Mexico $5,000  
Demonstrate how to sustain safety-net providers through partnerships with community and health and human services providers  
WKFF Contact Person: Barbara Sabol  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

Health Leadership

Asian Pacific Partners for Empowerment, Advocacy, and Leadership  
Oakland, California $10,000  
Assist strategic planning of Asian Pacific Islander Caucus programs and activities through Executive Committee retreat  
WKFF Contact Person: Albert Yee  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

Center for the Advancement of Health  
Washington, D.C. $3,500,000  
Eliminate racial and ethnic health disparities by linking Kellogg Health Scholars, communities, public health practice, research, academic institutions, and policy development  
WKFF Contact Person: Albert Yee  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

Children First for Oregon  
Portland, Oregon $150,000  
Develop the capacity for Children First for Oregon to achieve long-term viability as the statewide advocacy organization for children and families  
WKFF Contact Person: Terri Wright  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

CREATE Foundation, Inc.  
Tupelo, Mississippi $100,000  
Prepare parents and children for healthy development and academic achievement by developing community capacity to promote the well-being of all children  
WKFF Contact Person: Barbara Sabol  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

Harvard Medical School  
Boston, Massachusetts $100,000  
Inform and advance health leadership programming and training nationally  
WKFF Contact Person: Albert Yee  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

Health Research and Educational Trust  
Chicago, Illinois $58,973  
Increase the understanding of successful community service engagement between hospitals and communities, and recommend how to best advance this work within the industry by convening a Blue Ribbon Task Force of hospital leaders  
WKFF Contact Person: Albert Yee  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

Health Students Taking Action Together, Inc.  
Atlanta, Georgia $101,925  
Enhance organizational structure that builds on the commitment of health professions students by linking health policy, service ethic, and civic commitment in a coalition focused on community-identified concerns  
WKFF Contact Person: Barbara Sabol  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

Indiana University  
Indianapolis, Indiana $25,000  
Increase understanding and action necessary to address health policy and program challenges by promoting dialogue between nonprofit and foundation executives, fund-raisers, and other stakeholders  
WKFF Contact Person: Barbara Sabol  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

National Conference of State Legislatures  
Denver, Colorado $350,000  
Provide substantive policy support to the National Caucus of Native American State Legislators Health Committee related to health disparities and other health issues  
WKFF Contact Person: Alice Warner  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

State University of New York at Stony Brook  
Stony Brook, New York $72,400  
Expose young people to the civil rights movement and its relationship to their health, education, and as an enticement, to become engaged citizens in their communities  
WKFF Contact Person: Barbara Sabol  
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD
INFORMING PUBLIC POLICYMAKING

University of Southern Mississippi
Hattiesburg, Mississippi
$100,000
Support a study to document the costs, potential benefits including increased patient safety, and quality impacts of employing community health workers in providing a specified set of services to women and children
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

QUALITY HEALTH AND HEALTH CARE

African-American Civil War Memorial Freedom Foundation
Washington, D.C.
$50,000
Address health, health-related, and cultural activities by developing and implementing programs for the National Association for the Advancement of Colored People’s annual convention
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Alliance for Healthy Homes
Washington, D.C.
$176,925
Improve public health through prevention of housing-related health hazards by catalyzing a national conversation about health and housing that builds consensus and commitment to policy change; and provide support and information to community partnerships that promote community mobilization to end childhood lead poisoning
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

American Public Health Association, Inc.
Washington, D.C.
$100,000
Promote solutions that families and communities can use to improve children's health by enhancing understanding of the relationship between the built environment of homes, schools, parks, and community design, and the health and safety of children
WKKF Contact Person: Linda Jo Doctor
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Asian and Pacific Islander American Health Forum
San Francisco, California
$50,000
Enhance the health and well-being of Asian Americans and Pacific Islanders by providing participants of a national health summit an opportunity to develop best strategies for bringing about an accessible and affordable health care system
WKKF Contact Person: Albert Yee
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Auxiliary to the National Medical Association, Inc.
Washington, D.C.
$50,000
Enhance and strengthen health education for African American and other vulnerable children to promote health habits that can be sustained across their life span
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Boston Medical Center Corporation
Boston, Massachusetts
$2,411,049
Help low-income children and families overcome socioeconomic and environmental barriers to good health and quality health care by assisting them in obtaining basic and essential benefits and services, such as housing, food, or income, for which they are eligible but are not receiving
WKKF Contact Person: Albert Yee
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Boston Public Health Commission
Boston, Massachusetts
$2,003,772
Improve the health and well-being of public housing residents in Boston and continue to inform local, state, and national housing policies for healthier homes through an integrated pest management and safer pest control program
WKKF Contact Person: Terri Wright
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Center for Health Policy Development
Portland, Maine
$50,000
Complete Web-based research of state and national initiatives to support universal health-care coverage for children
WKKF Contact Person: Albert Yee
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Children’s Defense Fund
Washington, D.C.
$325,000
Increase community knowledge and action that promotes health-care coverage for all children
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Children’s Health Fund
New York City
$1,250,000
Improve the health of low-income children residing in communities, including Mississippi, where there is a shortage of health and dental professionals by addressing the lack of access to comprehensive and timely health-care related to inadequate transportation
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

CommonHealth ACTION
Washington, D.C.
$50,000
Advance effective community-based disaster planning and service delivery systems
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Community Catalyst, Inc.
Boston, Massachusetts
$249,992
Build community and consumer leadership capacity to demand health system accountability for community needs
WKKF Contact Person: Terri Wright
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Consumers Union of United States, Inc.
Yonkers, New York
$250,000
Advance, unite, and sustain the health interest of communities and vulnerable constituencies in a market-driven health-care environment
WKKF Contact Person: Terri Wright
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Council for Prevention of Alcohol and Substance Abuse, Inc.
Hudson Falls, New York
$99,607
Mobilize a diverse coalition of community members to develop and implement a self-help plan to improve the overall health and stability in rural communities experiencing long-term decline
WKKF Contact Person: Linda Jo Doctor
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD

Docs for Tots
Washington, D.C.
$50,000
Address issues affecting young children by creating a Web site and providing training, technical assistance, tools, and presentations for physicians interested in participating in a nationwide network of physician advocates
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E PAV LDR ICT CDY SECD
Drexel University
Philadelphia, Pennsylvania $75,000
Promote interest in and commitment to quality health-care programs for culturally diverse populations through dialogue that includes experts and community voices.
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Drexel University
Philadelphia, Pennsylvania $135,644
Develop a plan for the creation of a national partnership to address racial and ethnic disparities in health and improve cultural competence in health care.
WKKF Contact Person: Albert Yee
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

George Washington University
Washington, D.C. $150,000
Support a strategic planning and capacity-building initiative designed to ensure the continued relevance and sustainability of the National Health Policy Forum.
WKKF Contact Person: Alice Warner
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Georgia Campaign for Adolescent Pregnancy Prevention, Inc.
Atlanta, Georgia $400,000
Initiate a community-based advocacy campaign for policies and services that will improve the status of adolescent health in Georgia.
WKKF Contact Person: Terri Wright
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Harvard School of Public Health
Boston, Massachusetts $49,000
Provide policymakers, opinion leaders, city and community leaders and advocates, researchers, the media, and the general public with a data-driven Web site tool to analyze racial/ethnic and spatial disparities in metropolitan America.
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Hazard Community Ministries, Inc.
Hazard, Kentucky $399,926
Build on and institutionalize the momentum of community-owned development by creating a plan and facilitating that will implement the plan for a sustainable community that includes social, educational, and economic infrastructure contributing to positive community and individual health.
WKKF Contact Person: Linda Jo Doctor
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Health Care for All, Inc.
Boston, Massachusetts $50,000
Document the course of events and lessons learned from the Massachusetts health reform campaign and policy process from planning through enactment and implementation in order to inform researchers and other state efforts that cover these issues.
WKKF Contact Person: Albert Yee
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Health Care for All, Inc.
Boston, Massachusetts $850,000
Empower communities with minority health disparities to engage with hospitals on community benefits and work on opportunities to improve access to care.
WKKF Contact Person: Albert Yee
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

HSC Foundation
Washington, D.C. $53,373
Enhance community understanding of childhood obesity and identify ways to more effectively combat obesity in low-income minority children and their families.
WKKF Contact Person: Linda Jo Doctor
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Joint Center for Political and Economic Studies, Inc.
Washington, D.C. $150,000
Address disparities in the health workforce by maintaining the momentum generated by the Institute of Medicine Report and the Sullivan Commission Report by formulating an action and implementation plan.
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Joint Center for Political and Economic Studies, Inc.
Washington, D.C. $7,350,000
Reduce health disparities by mobilizing leadership in 20 communities and select national partners.
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Maryland Citizens’ Health Initiative Education Fund, Inc.
Baltimore, Maryland $57,000
Sustain community education and mobilization activities focused on assuring access to health and health care for all.
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Medical Care Development, Incorporated
Augusta, Maine $1,032,710
Promote health of children, adolescents, and their families by developing their capacity to mobilize and engage communities, and exploring models that financially secure the future of school-based health centers.
WKKF Contact Person: Terri Wright
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Michigan Environmental Council
Lansing, Michigan $130,000
Develop alliances between environmental, public health, and child welfare stakeholders to increase the awareness and action to reduce environmental health risks to children.
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Michigan State University
East Lansing, Michigan $399,526
Advance health-care knowledge and action in partnership with youth aging out of the child welfare system.
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Mississippi Food Network, Inc.
Jackson, Mississippi $13,000
Increase quality of life in Mississippi by promoting better health through improved nutrition for young children, their families, and teachers based on use of a science- and math-based curriculum designed to motivate children.
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Morehouse School of Medicine
Atlanta, Georgia $100,000
Assess the capacity that nursing schools at Historically Black Colleges and Universities have to address the issue of men’s health.
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD

Muskegon Community Health Project
Muskegon, Michigan $81,500
Establish a National Multi-Share Program Center to support new and existing multi-share health coverage plans through technical assistance, communication, dissemination of best practices and lessons learned, coaching, and evaluating readiness of communities.
WKKF Contact Person: Linda Jo Doctor
Key elements: HE FSRD Y&E P&A LDR ICT CDY SECD
Natchez Trace Maternity Center  
Waynesboro, Tennessee  
$40,000  
Provide high-quality, comprehensive, and individualized health care for underserved women and their families in a rural community by enhancing the sustainability of a childbearing service model  
WKKF Contact Person: Barbara Sabol  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Academy of Sciences  
Washington, D.C.  
$65,000  
Contribute to the nation’s understanding of policy and research needs by disseminating a comprehensive report on trends for the Hispanic population  
WKKF Contact Person: Barbara Sabol  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Academy of Social Insurance  
Washington, D.C.  
$50,000  
Support consumer involvement and decision making by conducting training seminars for journalists and community leaders on options available to Medicare recipients under Medicare Part D  
WKKF Contact Person: Barbara Sabol  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Alliance for Hispanic Health  
Washington, D.C.  
$1,315,380  
Assess and develop policy, coordinate multi-site projects, and establish broad-based coalitions at the national and local levels  
WKKF Contact Person: Linda Jo Doctor  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Association of Counties Research Foundation  
Washington, D.C.  
$200,000  
Mobilize elected county officials to take a leadership role to improve quality and expand access to health care for vulnerable individuals in their communities, and provide county officials and their community partners with the information, training, and technical assistance to succeed and sustain such initiatives  
WKKF Contact Person: Albert Yee  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Traditional Chinese Medicine World Foundation, Inc.
New York City $15,000
Provide opportunities for linkages between traditional health/Western care professionals and Chinese medicine/Eastern health care professionals to participate in a dialogue on collaborative/integrative medicine
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Iowa
Iowa City, Iowa $199,997
Improve health and reduce obesity in school children, focusing on the key lifestyle issues of diet and physical activity
WKKF Contact Person: Linda Jo Doctor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Maryland Baltimore Foundation, Inc.
Baltimore, Maryland $199,997
Implement a community-based Health Disparities Education and Outreach Program in rural and underserved jurisdictions in Maryland
WKKF Contact Person: Linda Jo Doctor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Westside Health Authority
Chicago, Illinois $50,000
Develop a case study of the Every Block a Village Initiative to improve the quality of life for all community residents and their families through asset-based community development and relationship building
WKKF Contact Person: Linda Jo Doctor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Food Systems and Rural Development

Goal: The food systems grantmaking focuses on catalyzing efforts that lead to a safe, wholesome food supply for this and future generations while ensuring that food production and food-related business systems are economically viable, environmentally sensitive, sustainable long term and socially responsible. The rural development work supports comprehensive, collaborative, and integrated efforts of people, organizations, and institutions. Together, they create social and economic opportunities that lead to healthy rural communities and improvement in the lives of rural residents.

GENERAL GRANTMAKING

AmericaSpeaks, Inc.
Washington, D.C. $200,000
Engage and inform the citizens and leadership of northeast Ohio in public decision making through leadership engagement, public education, and public deliberation
WKKF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Aspen Institute, Inc.
Washington, D.C. $150,000
Help leaders and organizations develop and adapt strategies that build prosperity in communities through the transition, retooling, and preparation of new work for the Community Strategies Group
WKKF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Association for Enterprise Opportunity
Arlington, Virginia $1,381,250
Encourage new approaches to community economic development and help rural communities deliver a unified policy message by enabling micro-enterprise development organizations to become agents for change
WKKF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Barry Soil & Water Conservation District
Hastings, Michigan $16,000
Instill a better understanding of the importance of land-use policies and programs, and the value these programs have in guiding growth and providing protection of farmland and open space to landowners, elected officials, decision makers, and the general public
WKKF Contact Person: Richard Foster
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Baton Rouge Economic and Agricultural Development Alliance
Baton Rouge, Louisiana $100,000
Re-invent and restore a regional food system along the Gulf Coast by convening stakeholders to explore commonalities and assets
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Boys, Girls, Adults Community Development Center
Marvell, Arkansas $50,000
Strengthen youth development, intergenerational community development, economic development, housing, and leadership through community development projects
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Children’s Defense Fund
Washington, D.C. $825,000
Create self-sustaining rural economies to improve the quality of life for women and their families in Alabama, Georgia, and Mississippi by increasing employment (including self-employment), providing livable wages, developing growth industry sectors, and positioning residents to leverage government resources and services
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Community Partners
Los Angeles, California $200,000
Promote greater discussion and awareness of the integral links between agriculture, food systems, and other issue areas like health, smart growth, education, trade, and rural development within the philanthropic community to increase overall support in the sustainable agriculture and food systems arena
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Grants Listing

**Consumer Credit Counseling Service of Montana, Inc.**
Great Falls, Montana $40,000
Increase access to the Earned Income Tax Credit and provide financial education to improve individual and community asset building in underserved rural areas of Montana
WKKF Contact Person: Alice Warner
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Consumer Credit Counseling Service of Montana, Inc.**
Great Falls, Montana $100,000
Enable low-income families in the Great Falls Weed and Seed area to become homeowners by supporting an Individual Development Account program
WKKF Contact Person: Alice Warner
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Conserve Clean Water**
Superior, Wisconsin $149,685
Strengthen local and regional infrastructure as a key component of clean water initiatives in the Great Lakes Basin
WKKF Contact Person: Ricardo Salvador
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Delta State University**
Cleveland, Mississippi $10,243
Prepare Arkansas, Louisiana, and Mississippi youth for evaluation at the community level; develop their knowledge of skills and tools for program evaluation, community assessment, policy analysis, and other studies; and strengthen their civic engagement and leadership development
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Enterprise Corporation of the Delta**
Jackson, Mississippi $750,000
Provide credible, accessible, timely analyses of state policy issues, transforming the policy debate, informing decisions and practices, and making resources available to diverse communities in Mississippi
WKKF Contact Person: Alice Warner
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Forgotten Harvest, Inc.**
Southfield, Michigan $250,000
Reduce food waste and increase food security in the tri-county Detroit region by providing highly nutritious fresh grocery products to vulnerable individuals and families served by emergency food providers in neighborhoods with high levels of poverty and limited access to fresh food
WKKF Contact Person: Ricardo Salvador
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Foundation for the Mid South, Inc.**
Jackson, Mississippi $200,000
Lead efforts in creating substantial, profound and long-term change in the Mid South region, while undertaking their own institutional change
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Grand Traverse Regional Land Conservancy**
Traverse City, Michigan $70,000
Strengthen farmland preservation efforts by improving the visibility of and access to Maple Bay Park’s recreational opportunities, maintaining positive relations with the local farm community, and enhancing the farmhouse parcel
WKKF Contact Person: Richard Foster
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Groundwater Foundation**
Lincoln, Nebraska $185,475
Achieve community-led sustainable groundwater protection by making groundwater education and protection a community-wide priority
WKKF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Holland School District**
Holland, Mississippi $49,900
Help at-risk youth and young adults receive their GED and develop job skills to enable them to progress toward self-sufficiency
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Humboldt Area Foundation**
Bayside, California $200,000
Support the continued development of the Redwood Coast Rural Action managed network of community-based leaders and supporting regional institutions
WKKF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Interfaith Worker Justice**
Chicago, Illinois $40,000
Improve the working conditions of low-wage workers, especially in the South and Midwest
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Jessie Smith Noyes Foundation**
New York City $1,200,000
Ensure that policymakers are informed by and accountable to a more diverse constituency base by broadening the leadership of the sustainable agriculture and community food systems movement so that it better reflects the racial and ethnic diversity of the nation’s population
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Local Initiatives Support Corporation**
New York City $1,000,000
Build capacity, produce visible results, and strengthen community connections for community development corporations in Arkansas, Louisiana, and Mississippi
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Manistee County Community Foundation, Inc.**
Manistee, Michigan $300,000
Enhance the quality of life in Manistee County by implementing components of Envision Manistee County, and support and demonstrate the value of the process through tangible outcomes
WKKF Contact Person: Gail Img
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Michigan State University**
East Lansing, Michigan $199,950
Provide affordable basic education and training to local planning and zoning officials as well as citizens across the state by launching a full online program and product innovation of the Citizen Planner Program
WKKF Contact Person: Richard Foster
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Michigan State University**
East Lansing, Michigan $390,000
Develop leadership within communities and the food system, agriculture, natural resources, environmental, and manufacturing sectors to address quality of life issues for the citizens of Michigan
WKKF Contact Person: Richard Foster
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
United States

**National Center for Appropriate Technology, Inc.**
Butte, Montana $300,000
Develop and diversify producers, crops, and a farmers’ market network along the Gulf Coast and connect to other efforts under way to build a new post-Katrina regional food system
WKFF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**National Conference of State Legislatures**
Denver, Colorado $5,000
Convene the state legislative leadership on agriculture and rural development to learn about, share information, and promote issues facing states regarding agriculture and rural development
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**National Congress of American Indians**
Washington, D.C. $399,719
Build shared understandings among Native American leaders of strategies for effective tribal governance and opportunities for collective action
WKFF Contact Person: Alice Warner
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**National Fish and Wildlife Foundation**
Washington, D.C. $750,000
Create a strategic grant program to leverage federal funds and support local sustainable agriculture systems
WKFF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**National Student Association Anthology Charitable Trust**
Malden on Hudson, New York $25,000
Publish National Student Association Anthology to be archived by Wisconsin State Historical Society
WKFF Contact Person: Richard Foster
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Nature Conservancy, Inc. – Michigan Chapter**
Lansing, Michigan $85,500
Assemble conservation and recreational land use information for Michigan into a Geographical Information Systems format for distribution to Michigan land trusts and conservation planners
WKFF Contact Person: Richard Foster
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Nebraska Community Foundation**
Lincoln, Nebraska $200,000
Continue development efforts in expanding community-based philanthropy and building rural community endowment funds
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Neighborhood Reinvestment Corporation d/b/a NeighborWorks America**
Washington, D.C. $40,000
Strengthen partnerships and connect practitioners through the New Rural America II-Partners and Progress Symposium and the Montana Conference
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**New Orleans Food and Farm Network, Inc.**
New Orleans, Louisiana $86,800
Cultivate a diverse coalition of food system stakeholders to create a food policy network
WKFF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Northern Great Plains, Inc.**
Fargo, North Dakota $40,000
Support the selection of leaders and planning process of the Meadowlark Project Leadership Laboratory to promote economic and social viability of the Northern Great Plains
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Opportunity Finance Corporation**
Philadelphia, Pennsylvania $1,000,000
Increase financing for entrepreneurial rural businesses, quality affordable housing necessary for rural economic growth and stability, essential community facilities, and overall economic growth in emerging rural markets by building and strengthening the capacity of its community financial development member institutions
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Pundit Productions, Inc.**
Washington, D.C. $608,376
Enhance, expand, and deepen localized coverage and interactive public radio programming on food systems, community-based agriculture, rural economic development, and related issues for underserved rural communities in the Delta and nationwide
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**South Carolina Association of Community Development Corporations**
Charleston, South Carolina $200,000
Improve the quality of life for citizens statewide by building the capacity of rural communities to create changes
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Southern Rural Development Initiative, Inc.**
Raleigh, North Carolina $75,000
Enable teams of young cultural workers from across the South to use a range of art forms to honor exceptional and diverse people who have helped make rural communities more just and sustainable
WKFF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Synergos Institute, Inc.**
New York City $1,529,678
Increase the availability of sustainably produced food in mainstream retail and food service outlets by convening key stakeholders from civil society, food companies, and government agencies to identify and implement solutions
WKFF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Thomas Jefferson Agricultural Institute**
Columbia, Missouri $3,345,000
Enhance and support creative media and communication activities of food and agriculture leaders to lead to a more just, diverse, and sustainable food and agriculture system
WKFF Contact Person: Ricardo Salvador
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Training and Development Corporation**
Bucksport, Maine $398,582
Expand public and private capital available to rural small business and support revitalization of rural small communities across the United States
WKFF Contact Person: Ricardo Salvador
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
**University of Maryland Foundation, Inc.**  
Adelphi, Maryland  
$40,500  
Disseminate information about developing leadership programs and tools for effective leadership development through a newsletter  
WKKF Contact Person: Richard Foster  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**University of Nebraska-Lincoln**  
Lincoln, Nebraska  
$30,000  
Sponsor broad and diverse participation to include farmers, students, educators, and youth in a national meeting of the Sustainable Agriculture Research and Education program  
WKKF Contact Person: Ricardo Salvador  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**FOOD SYSTEMS: FOOD AND SOCIETY**  

**Arts Engine, Inc.**  
New York City  
$220,000  
Enable youth to gain a better understanding of food production and sustainable agriculture through a multi-platform media campaign  
WKKF Contact Person: Oran Hesterman  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**Arts of Peace, Inc.**  
Arcata, California  
$400,000  
Help shift personal behavior and public policy to reflect more healthy lifestyles and sustainable food systems by bringing information and insights on key food, farming, and health issues to public radio audiences  
WKKF Contact Person: Oran Hesterman  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**Friends of Troy Gardens, Inc.**  
Madison, Wisconsin  
$15,288  
Support a networking meeting for the Food Systems Higher Education-Community Partnership Projects  
WKKF Contact Person: Gail Imig  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**Loyola University of Chicago**  
Chicago, Illinois  
$100,000  
Increase access to healthy, fresh, and local food in the Austin community of Chicago by developing the business plan for a community-owned grocery store  
WKKF Contact Person: Oran Hesterman  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**Mixed Greens: A Children’s Vegetable Project, Inc.**  
Grand Rapids, Michigan  
$45,000  
Ensure long-term organizational sustainability and viability, develop programs, and collaboratively create a community initiative accessible to all schools that serve nutritionally at-risk youth and their families  
WKKF Contact Person: Oran Hesterman  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**Northeast Nebraska Resource Conservation and Development, Inc.**  
Plainview, Nebraska  
$100,000  
Educate and motivate consumers and institutions to purchase more local food and farm products directly from the families that are growing and processing them in the Upper Great Plains region  
WKKF Contact Person: Oran Hesterman  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**Occidental College**  
Los Angeles, California  
$100,000  
Support topics of interest to organizations interested in a more sustainable food system by developing a book series, web site, and other strategies for outreach and dissemination  
WKKF Contact Person: Gail Imig  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**Rural Coalition**  
Washington, D.C.  
$300,000  
Engage organizations serving farmers, farm workers, and rural communities of color in policy education and increase the capacity of these communities for leadership and advocacy in conjunction with the Food and Farm Policy Project  
WKKF Contact Person: Ricardo Salvador  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**Trust for Conservation Innovation**  
San Francisco, California  
$200,000  
Support the transition to a healthier food system and environment through strategic, collaborative grantmaking and programs  
WKKF Contact Person: Oran Hesterman  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**Winrock International Institute for Agricultural Development**  
Arlington, Virginia  
$5,218,363  
Enhance the sustainable community-based food systems movement by exploring and developing strategies, raising capacity of organizations, engaging institutions, communicating with policymakers, and attracting resources  
WKKF Contact Person: Oran Hesterman  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD  

**World Wildlife Fund, Inc.**  
Washington, D.C.  
$400,000  
Enhance the long-term economic and ecological viability of cattle ranching in south Florida while contributing to the overall restoration of the Everglades ecosystem  
WKKF Contact Person: Gail Imig  
**Key elements:** HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD
RURAL DEVELOPMENT: MID SOUTH DELTA INITIATIVE (MSDI)

Arkansas Public Policy Panel, Inc.
Little Rock, Arkansas
$500,000
Create policy and programmatic changes at the local, regional, and state levels by organizing communities, connecting with institutional allies, leading initiatives, and building capacities
WKKF Contact Person: Gloria Dickerson
Key elements: □ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

East Arkansas Enterprise Community
Forrest City, Arkansas
$299,130
Increase youth participation in community issues and the political process by engaging youth in experiential learning and leadership development activities
WKKF Contact Person: Gloria Dickerson
Key elements: □ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Mississippi Action for Community Education, Inc.
Greenville, Mississippi
$15,000
Develop strategies for using the Delta culture and heritage as a foundation for building assets and increasing the income of Delta residents by bringing together practitioners, funders, and community leaders
WKKF Contact Person: Frank Taylor
Key elements: □ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Parents for Public Schools, Inc.
Jackson, Mississippi
$159,450
Develop relationships, partnerships, and collaborations with Mid South Delta Initiative partners and residents within Arkansas, Louisiana, and Mississippi; and develop strategic plans for leadership development
WKKF Contact Person: Gloria Dickerson
Key elements: □ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Quitman County Development Organization, Inc.
Marks, Mississippi
$125,000
Implement grassroots mobilization partnership strategies through leadership development and training to better serve low-income populations and revitalize poor communities and to strengthen citizens' capacity to participate in the public policy arena and effect positive economic and political outcomes in Arkansas, Louisiana, and Mississippi
WKKF Contact Person: Frank Taylor
Key elements: □ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Quintin County Development Organization, Inc.
Marks, Mississippi
$294,866
Enable a network of people and citizen-centered organizations to build sustainable communities in the Mid South Delta region by implementing critical first components of a strategic management plan for organizational long-term sustainability of the Delta Citizens Alliance
WKKF Contact Person: Gloria Dickerson
Key elements: □ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Renewal, Inc.
Monroe, Louisiana
$750,090
Establish a regional network of faith-based and community organizations that will work collectively to address the needs of economically and socially disadvantaged people in northeast Louisiana
WKKF Contact Person: Gloria Dickerson
Key elements: □ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Grants Listing

Garrett County Community Action Committee, Inc.
Oakland, Maryland
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Hazard Perry County Community Ministries, Inc.
Hazard, Kentucky
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

High Plains Community Development Corporation, Inc.
Chadron, Nebraska
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Humboldt Area Foundation
Bayside, California
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

International Sonoran Desert Alliance
Ajo, Arizona
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Llano Grande Center for Research and Development
Edcouch, Texas
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Mississippi State University Foundation, Inc.
Mississippi State, Mississippi
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Montana Community Development Corporation
Missoula, Montana
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Nebraska Appleseed Center for Law in the Public Interest, Inc.
Lincoln, Nebraska
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Ohio University
Athens, Ohio
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Partnership for a Healthy Scott County, Inc.
Forest, Mississippi
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

People Incorporated of Southwest Virginia
Abingdon, Virginia
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Southern Good Faith Fund
Pine Bluff, Arkansas
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

University of North Dakota
Grand Forks, North Dakota
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative
WKFF Contact Person: Caroline Carpenter
Key elements: ☐ HE ■ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD
Youth and Education

**Goal:** Support healthy infant, child, and youth development by mobilizing, strengthening, and aligning systems that affect children’s learning.

**GENERAL GRANTMAKING**

**Academy for Educational Development, Inc.**
Washington, D.C.  $150,000
Design and implement an outcomes evaluation of a youth-led information gathering process where young adults canvass their neighborhoods block-by-block to collect information on programs, services, and opportunities for youth and their families.
WKFF Contact Person: Gregory Taylor
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**Academy for Educational Development, Inc.**
Washington, D.C.  $299,755
Support the scaling of Middle Start school improvement to new schools in New York, Ohio, and Tennessee to assist students at risk for low achievement.
WKFF Contact Person: Ted Chen
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**American Association of State Colleges and Universities**
Washington, D.C.  $35,000
Promote a more integrated approach to engagement with communities, regional stewardship, and advancing policy and programmatic conversations for state college and university leaders through concrete tools and strategies.
WKFF Contact Person: Miguel Satut
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**American Indian College Fund**
Denver, Colorado  $31,000
Provide an opportunity for members of the Grantmakers for Education and the Native Americans in Philanthropy communities to explore issues in Native American education and to discuss research and best practices with experts and practitioners.
WKFF Contact Person: Valorie Johnson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**American Youth Policy Forum**
Washington, D.C.  $15,000
Provide support to identify successful state and local policies and programs that reconnect high school dropouts to education and employment preparation systems in their communities and to disseminate these successes to federal, state, and local educational and political leaders nationwide.
WKFF Contact Person: Ted Chen
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**Americans for Indian Opportunity**
Albuquerque, New Mexico  $69,000
Increase the number of Native American youth involved in business development and entrepreneurship through training programs and the development of learning materials.
WKFF Contact Person: Valorie Johnson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**Amistad America, Inc.**
New Haven, Connecticut  $148,000
Strengthen financial resources and enact short- and long-term strategies to fulfill the mission as a national cultural heritage and educational institution.
WKFF Contact Person: Gail McClure
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**Art Resources in Teaching**
Chicago, Illinois  $68,500
Help elementary students in Chicago’s public schools develop a love for reading through multimedia experiences connecting classic children’s literature with their Chicago neighborhoods.
WKFF Contact Person: Gail McClure
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**Aspen Institute, Inc.**
Washington, D.C.  $198,900
Enhance the well-being of children, youth, families, and communities in distressed areas of the United States by supporting efforts to evaluate, learn, and disseminate lessons about how to promote positive change.
WKFF Contact Person: Gail McClure
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

---

**Working for Equality and Economic Liberation**
Helena, Montana  $100,000
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative.
WKFF Contact Person: Caroline Carpenter
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**YouthBuild USA, Inc.**
Somerville, Massachusetts  $100,000
Build and strengthen rural policy networks as a participating organization in the Rural People, Rural Policy Initiative.
WKFF Contact Person: Caroline Carpenter
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

---

**Youth and Education**

---
<table>
<thead>
<tr>
<th>grants_listing</th>
</tr>
</thead>
</table>
| **Aspen Institute, Inc.**  
Washington, D.C.  
$200,000  
Promote racial equity by developing a deeper understanding of structural racism and its implications and assisting community leaders and practitioners in capacity building  
WKKF Contact Person: Gail McClure  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Association for the Study of Higher Education**  
East Lansing, Michigan  
$20,000  
Address issues on the status of minority males in higher education by supporting the annual meeting of the Association for the Study of Higher Education  
WKKF Contact Person: Gail McClure  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **AVANCE, Inc.**  
San Antonio, Texas  
$2,500,000  
Support seamless leadership succession and initiate a centralized process to ensure the viability and sustainability of the AVANCE network  
WKKF Contact Person: Valorie Johnson  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Boston Foundation**  
Boston, Massachusetts  
$2,600,000  
Create a strategic development plan for excellence, scale, and sustainability and strengthen the network of youth-serving organizations  
WKKF Contact Person: Miguel Satut  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Boys and Girls Club of Greater Kalamazoo, Inc.**  
Kalamazoo, Michigan  
$94,690  
Enhance the educational and vocational awareness and preparation of vulnerable youth by enabling multiple stakeholders to create a shared vision of program delivery  
WKKF Contact Person: Gail McClure  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **California Graduate Institute**  
Los Angeles, California  
$97,600  
Create training resources in the field of Human Dynamics for mental-health practitioners who work with at-risk adolescents  
WKKF Contact Person: Ted Chen  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Centers for New Horizons, Inc.**  
Chicago, Illinois  
$150,000  
Strengthen the capacity to provide effective programs and raise funds in a rapidly changing community  
WKKF Contact Person: Valorie Johnson  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **City Impact**  
Lincoln, Nebraska  
$189,951  
Enhance youth engagement and leadership development outcomes in Omaha and Lincoln, Nebraska by supporting a partnership with the Hope Center  
WKKF Contact Person: Gregory Taylor  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Community Link Foundation**  
Ann Arbor, Michigan  
$350,000  
Establish a new specialized debit- and credit-card program to provide constant unrestricted support to multiple participating non-profit organizations  
WKKF Contact Person: Gregory Taylor  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Community Resource Exchange, Inc.**  
New York City  
$751,794  
Change the way in which community-based youth organizations staff the development function by demonstrating that fund-raising is an acquired skill  
WKKF Contact Person: Gregory Taylor  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Creative Learning Exchange**  
Acton, Massachusetts  
$100,000  
Facilitate communication among teachers and schools to help create a network of schools using systems education  
WKKF Contact Person: Gail McClure  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Detroit Educational Television Foundation**  
Wixom, Michigan  
$45,098  
Enable teens to explore the issues of race in a non-threatening and safe environment through a weekly public-television program  
WKKF Contact Person: Gail McClure  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Eastern Michigan University**  
Ypsilanti, Michigan  
$50,000  
Promote a culture of literacy, research, and public engagement to improve the likelihood of success for students who have been marginalized by circumstances of race, ethnicity, economics, and geography by establishing an African American history and literature collection and community lecture series  
WKKF Contact Person: Gail McClure  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **El Hajj Malik El-Shabazz Academy**  
Lansing, Michigan  
$50,000  
Improve academic and social development of students, particularly boys, who have the potential for school failure as a result of their underachievement, poor attendance, and repeated disciplinary infractions  
WKKF Contact Person: Gail McClure  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Family Support America**  
Chicago, Illinois  
$45,000  
Promote public will for family support through a communications strategy  
WKKF Contact Person: Gail McClure  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Foundation for Independent Higher Education, Inc.**  
Washington, D.C.  
$200,000  
Prepare young collegiate women of color as future leaders in order to increase gender and diversity in the workplace  
WKKF Contact Person: Valorie Johnson  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Gathering**  
Tyler, Texas  
$30,000  
Strengthen and expand a learning network of individuals and foundations that support faith-based strategies for helping children, youth, and families  
WKKF Contact Person: Ted Chen  
**Key elements:** HE Y&E P&V ICT CDY SECD |
| **Generations of Hope**  
Rantoul, Illinois  
$3,496,303  
Support the more rapid development of intergenerational community as intervention by creating a new national technical assistance center  
WKKF Contact Person: Ted Chen  
**Key elements:** HE Y&E P&V ICT CDY SECD |
United States

Georgetown Children’s House Endowment to Promote Quality Early Childhood Education
Washington, D.C. $20,000
Raise public awareness regarding the need for high-quality early care and educational programs in the District of Columbia
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Grantmakers for Education
Portland, Oregon $10,000
Engage traditional education funders through the Grantmakers for Education briefing on funding strategies for pre-kindergarten through third grade alignment
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Grantmakers for Education
Portland, Oregon $50,000
Produce and disseminate case studies of effective grantmaking decisions that have led to improved student achievement
WKKF Contact Person: Miguel Satut
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Home Instruction for Parents of Preschool Youngsters USA
New York City $150,000
Build the capacity of the California, Colorado, and Florida Home Instruction for Parents of Preschool Youngsters state offices in strategic communications, evaluation, and office operations to significantly increase the number of low-income families and preschool-age children served in these locations
WKKF Contact Person: Valorie Johnson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Intercultural Development Research Association
San Antonio, Texas $385,358
Prepare parents and families to become leaders and advocates for excellent education for their children from pre-K through high school graduation and college enrollment
WKKF Contact Person: Miguel Satut
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Jimmy & Rosalynn Carter Partnership Foundation, Inc.
Atlanta, Georgia $538,420
Nationally recognize exemplary practices in university-based community development projects to solidify operations and expand the Jimmy and Rosalynn Carter Award for Campus/Community Collaboration to a minimum of 25 states
WKKF Contact Person: Miguel Satut
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

LaGuardia Education Fund, Inc.
Long Island City, New York $350,000
Prepare veterans, particularly male veterans of color, for careers as paraprofessionals and teachers in urban school systems through a new academic and experiential program
WKKF Contact Person: Miguel Satut
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Lydia Home Association
Chicago, Illinois $100,000
Pioneer a new approach for providing safe, temporary placement options for children and families in crisis that can serve as an alternative to the traditional foster-care system
WKKF Contact Person: Ted Chen
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Michigan Foundation for Education Leadership
Lansing, Michigan $10,000
Sponsor the 11th Annual Governor’s Education Summit
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Michigan State University
East Lansing, Michigan $80,000
Improve learning experiences and identify new pathways to partnerships that promote vibrant academic, cultural, and healthy learning environments for indigenous/native children and youth through lessons learned and best practices regarding educational programs
WKKF Contact Person: Valerie Johnson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Michigan State University
East Lansing, Michigan $200,000
Engage youth in active-learning experiences at the Smithsonian Folklife Festival and the National Museum of the American Indian to build their own sense of cultural identity, gain increased awareness of career opportunities in the cultural heritage sector, and strengthen leadership skills to impact maintenance of cultural traditions within their own communities
WKKF Contact Person: Valerie Johnson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Michigan’s Children
Lansing, Michigan $10,000
Provide funds to sponsor a charitable event for child advocacy
WKKF Contact Person: Valorie Johnson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Midwest Community Foundations Ventures
Grand Haven, Michigan $15,000,000
Inform, educate, and engage communities in the design and development of universally accessible recreation and parks projects
WKKF Contact Person: Miguel Satut
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Mississippi State University Foundation, Inc.
Mississippi State, Mississippi $399,549
Improve pre-literacy skills of preschool children by planning and executing a revised summer teacher training model
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Museum of New Mexico Foundation
Santa Fe, New Mexico $196,000
Enhance the entrepreneurial skills of young artists and strengthen incomes for southern African and Native American folk artists by developing a Web-based business
WKKF Contact Person: Valerie Johnson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Association for the Education of Young Children
Washington, D.C. $1,553,000
Prepare early childhood professionals to become highly reliable and effective in assessing program quality and fully implementing the reinvigorated accreditation system
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Coalition of Community Foundations for Youth
Kansas City, Missouri $75,000
Enable vulnerable youth, ages 14–24, to become productive and connected members of society through the Youth Transition Funder’s Group
WKKF Contact Person: Ted Chen
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Head Start Association
Alexandria, Virginia $250,000
Assist Head Start leaders in developing a strategic plan to address the changing demographic trends, Federal funding priorities, and new findings in child development
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Labor College
Silver Spring, Maryland $1,048,970
Unite various union apprenticeship and training programs into a fully articulated national postsecondary educational system where young working adults can earn a college degree
WKKF Contact Person: Ted Chen
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

North Carolina Central University Foundation, Inc.
Durham, North Carolina $20,000
Expose the state of North Carolina to best practices and models in workforce development and pre-K-16 education for African American males and inform policymakers and program planners through an African American Male Summit
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

North Carolina Partnership for Children, Inc.
Raleigh, North Carolina $5,000,000
Enhance capacity to support regionally based and locally based family support services and affordable high-quality early childhood education and care to all children, birth to age five
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Ohio State University
Columbus, Ohio $200,000
Examine and update data and information on persistent disparities affecting African American males relative to education, health, criminal justice, and employment
WKKF Contact Person: Ted Chen
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

President and Fellows of Harvard College
Cambridge, Massachusetts $200,000
Help children succeed in school and in life by implementing a strategy for advancing complementary learning
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Promise Village Home for Children
Davison, Michigan $150,000
Assist with organizational sustainability to help further develop and implement a comprehensive and strategic development plan
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Regents of the University of Michigan
Ann Arbor, Michigan $66,825
Support the completion of a documentary media project examining how unrestricted property development is impacting children’s mental and physical health
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Regents of the University of Michigan
Ann Arbor, Michigan $99,992
Foster state-level deliberation and support policy change regarding the processing of juveniles as adults in the justice system
WKKF Contact Person: Ted Chen
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Roca, Inc.
Chelsea, Massachusetts $1,200,000
Create a strategic development plan for excellence, scale, and sustainability and strengthen the network of youth-serving organizations
WKKF Contact Person: Miguel Satut
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Rural School and Community Trust
Arlington, Virginia $1,506,218
Build the capacity of grassroots and community-based organizations to engage in local school transformation in vulnerable rural communities and establish a network of rural school supporters who will work to improve education for students throughout North Carolina
WKKF Contact Person: Valerie Johnson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Sanilac Intermediate School District
Peck, Michigan $50,000
Support the continuation of the Sanilac County Math and Science Center to inspire and challenge academically able high school students
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

ShoreBank Neighborhood Institute
Chicago, Illinois $4,250,000
Support the more rapid development of intergenerational community as intervention by creating a loan guarantee fund
WKKF Contact Person: Ted Chen
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Tides Center
San Francisco, California $60,000
Build healthier, more sustainable, and inclusive communities, especially for our most vulnerable children, by recruiting additional organizations in the educational equity, community development, and smart growth movements
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Tomas Rivera Policy Institute
Los Angeles, California $10,000
Address issues of high school preparation, college application, enrollment, matriculation, and graduation confronting Latino males by supporting a national discussion and conference and developing recommendations for national dissemination
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
In Our Town campaigns

Key elements: under-represented students of color in grades 8 -12

Provide academic support and encouragement to low-income students and

Willamette University

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

TROY Foundation, Inc.

Miami, Florida $390,000

Enhance communication and literacy skills and encourage community engagement by middle and high school underserved students by establishing a youth news bureau

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Georgia

Athens, Georgia $15,000

Create a fellowship program which identifies and supports emerging scholars and leaders in adult continuing education

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Illinois at Chicago

Chicago, Illinois $100,000

Create opportunities for young people in Chicago, Illinois; Rio de Janeiro, Brazil; and Mexico City, Mexico; to document civic engagement through a series of in-depth ethnographies

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Minnesota

Minneapolis, Minnesota $320,000

Strengthen Minnesota’s civic values and traditions by creating a sense of interconnection, common language, and developing resources to counter negative trends and generate civic revitalization

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of North Carolina at Chapel Hill

Chapel Hill, North Carolina $6,267,489

Reduce gender disparities in academic achievement of boys of color in early education and promote school success by third grade

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Wisconsin-Madison

Madison, Wisconsin $427,920

Strengthen the nation’s ability to assess legislation through a family lens and recruit new sites to the Family Impact Seminars network

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Working Interfaith Network

Baton Rouge, Louisiana $200,000

Provide training for the faith-based community to enter into partnership with teachers and administrators of each school in order to lift the standards of the schools and promote good discipline, good teaching, and higher test scores

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

World Hope Foundation

Boulder, Colorado $150,000

Strengthen the organization and establish an expanded presence through strategic efforts and implementation in board development, fundraising, marketing, and staffing

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Youth in Focus, Inc.

Oakland, California $150,000

Strengthen and expand the impacts of youth empowerment and systems change on a regional, state, and national scale by increasing the organization’s capacity building

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Youth Radio

Berkeley, California $150,000

Further develop the administrative and fundraising infrastructure of Youth Radio and build their capacity to sustain their organization

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Youthline America, Inc.

New York City $3,000,000

Help young people develop into contributing adults through the implementation of Youthline America’s business plan

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

FORGE PARTNERSHIPS BETWEEN EDUCATION INSTITUTIONS AND COMMUNITIES

Community Links Hawaii

Honolulu, Hawaii $3,003,753

Create a community educational system to positively impact the productivity, employability, civic engagement, and creative expression of children and youth, ages 9-21

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Fund for the City of New York

New York City $2,999,985

Enable disconnected youth to transition successfully to adulthood by building a citywide system to assure that young people complete high school or receive their GED and transition to the next stages of their lives

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Hispanic Scholarship Fund

San Francisco, California $1,071,028

Improve educational outcomes among Hispanic youth through the establishment of the National Hispanic Education Alliance to unite the nation’s leading Hispanic education organizations, academics, and education policy researchers

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
NALEO Educational Fund  
Los Angeles, California  $900,000  
Develop and implement specific statewide policy agendas that incorporate ENLACE principles and best practices in partnership with ENLACE grantees and other key partner organizations  
WKKF Contact Person: Miguel Satut  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

National Conference of State Legislatures  
Denver, Colorado  $530,440  
Increase student success by raising the awareness of ENLACE programs among each state’s legislative audience, exploring and understanding the ENLACE framework for student success, and exploring how state policy can encourage and support these programs  
WKKF Contact Person: Miguel Satut  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

National Hispanic Caucus of State Legislators  
Washington, D.C.  $300,000  
Improve educational outcomes of Hispanic youth by linking ENLACE policy principles and best practices to close the educational achievement gap in targeted states  
WKKF Contact Person: Miguel Satut  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

New Jersey Chamber of Commerce Foundation  
Trenton, New Jersey  $1,189,613  
Help create a more qualified workforce by expanding the Lean, Do, Eam Credentialing System statewide to the most challenging urban and urban rim areas in New Jersey  
WKKF Contact Person: Ted Chen  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

Pegasus Players  
Chicago, Illinois  $375,000  
Enhance the understanding of reading, writing, and cultural diversity and develop the independent, critical thinking ability of high school students in Chicago through Pegasus Players Young Playwrights program  
WKKF Contact Person: Gregory Taylor  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

Posse Foundation, Inc.  
New York City  $3,347,096  
Promote the values of college access and diverse leadership in the workforce by expanding into new cities and more campuses  
WKKF Contact Person: Gregory Taylor  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

SkillsUSA, Inc.  
Leesburg, Virginia  $3,443,000  
Create new entry-level workplace certificates and assessments that are designed and recognized by business and industry leaders  
WKKF Contact Person: Ted Chen  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

MOBILIZE YOUTH, FAMILIES, AND COMMUNITIES  
Appleseed Foundation, Inc.  
Washington, D.C.  $618,663  
Achieve better educational outcomes for children by organizing and supporting parents to obtain and act on meaningful information on school performance  
WKKF Contact Person: Miguel Satut  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

Committee for Economic Development  
Washington, D.C.  $527,482  
Provide primary information and support to state and local level action by policymakers; care providers; teachers; other community leaders in the education, business, and faith communities; and families on alternative financial models to fund early care and education  
WKKF Contact Person: Gregory Taylor  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

Council of Michigan Foundations, Inc.  
Grand Haven, Michigan  $6,500,000  
Ensure that the Michigan Early Childhood Investment Corporation has the leadership, organizational, and financial capacity necessary to serve as a focal point for early childhood system building formalize operating agreements with intermediate school districts; and provide local technical assistance that results in every child entering school healthy and ready to learn  
WKKF Contact Person: Gregory Taylor  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

Development Corporation for Children  
Minneapolis, Minnesota  $690,000  
Provide primary information and support to state and local level action by policymakers; care providers; teachers; other community leaders in the education, business, and faith communities; and families on alternative financial models to fund early care and education  
WKKF Contact Person: Gregory Taylor  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

Early Childhood Initiative, Inc. d/b/a Early Childhood Initiative Foundation  
Miami, Florida  $350,000  
Expand the Ready Schools initiative and accelerate the development of a national standard for Ready Schools in Miami, across Florida, and throughout the nation  
WKKF Contact Person: Gregory Taylor  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

P&V
Good Beginnings Alliance
Honolulu, Hawaii $640,500
Leverage and connect existing investments within an overall policy framework to ensure all of Hawaii’s children, especially the most vulnerable, enter school ready to learn and succeed
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Institute for Women’s Policy Research
Washington, D.C. $1,240,000
Provide primary information and support to state and local level action by policymakers, care providers, teachers, other community leaders in the education, business, and faith communities, and families on alternative financial models to fund early care and education
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Michigan Early Childhood Investment Corporation
Lansing, Michigan $195,000
Support the development of the Early Childhood Investment Corporation to promote priorities for young children from birth through age five
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Michigan State University
East Lansing, Michigan $44,700
Improve early language development and developmentally-appropriate pre-reading skills through the production and distribution of emergent literacy materials for Michigan child care providers
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Association of State Boards of Education
Alexandria, Virginia $400,000
Support a network of states in providing the leadership to design and implement coordinated early childhood education systems and establish community and state-level partnerships to integrate early learning programs into a coherent system
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Economic Development and Law Center
Oakland, California $1,300,000
Provide primary information and support to state and local level action by policymakers, care providers, teachers, other community leaders in the education, business, and faith communities, and families on alternative financial models to fund early care and education
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

New Mexico Community Foundation
Santa Fe, New Mexico $75,000
Improve learning outcomes for children by strengthening existing partnerships and their efforts to align early learning resources, services, practices, and policies
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

North Carolina Partnership for Children, Inc.
Raleigh, North Carolina $75,000
Improve learning outcomes for children by strengthening existing partnerships and their efforts to align early learning resources, services, practices, and policies
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Parent Services Project, Inc.
San Rafael, California $195,888
Increase parent involvement, engagement, and leadership through training and technical assistance to early care and education providers and community partners
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Restoring Communities Mentoring and Mediation, Inc.
Atlanta, Georgia $195,400
Enable custodial, non-custodial, and other significant males to become more involved in the early learning of their children by supporting and expanding an elementary school-based fatherhood program
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Sisters of Charity Foundation of Canton
Canton, Ohio $75,000
Improve learning outcomes for children by strengthening existing partnerships and their efforts to align early learning resources, services, practices, and policies
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

United Way of Metropolitan Atlanta, Inc.
Atlanta, Georgia $75,000
Improve learning outcomes for children by strengthening existing partnerships and their efforts to align early learning resources, services, practices, and policies
WKKF Contact Person: Gregory Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Western Michigan University
Kalamazoo, Michigan $338,348
Enhance kinship care families’ ability to foster school readiness in young children through a holistic system of services to grandparents, grandchildren, and professionals.
WKKF Contact Person: Gregory Taylor
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Philanthropy and Volunteerism
Goal: To unleash resources by supporting the emergence of new leaders and donors, creating and sharing knowledge, and building tools that advance the effectiveness of the philanthropic sector.

GENERAL GRANTMAKING
Big Brothers Big Sisters of Christian County, Inc.
Hopkinsville, Kentucky $2,905
Provide funds to sponsor a charitable event, the Big Brothers Big Sisters Buddy Campaign, in Calloway County
WKKF Contact Person: Robert Long
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Fair Housing Center of Southwest Michigan
Kalamazoo, Michigan $4,000
Provide funds to sponsor a fair housing conference
WKKF Contact Person: Alandra Washington
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Michigan Community Service Commission
Lansing, Michigan $15,000
Provide funds to sponsor a Governor’s Service Awards charitable event to honor Michigan’s outstanding volunteers
WKKF Contact Person: Robert Long
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

National Council for Community and Education Partnerships
Washington, D.C. $150,000
Enhance communication and better implement a targeted marketing strategy in support of community/education partnerships by strengthening organizational infrastructure and building technological capacity
WKKF Contact Person: Miguel Satut
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

New Territory Arts Association
Benton Harbor, Michigan $25,000
Provide funds to sponsor a charitable event
WKKF Contact Person: Alandra Washington
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

UNLEASHING NEW RESOURCES
Academy for Educational Development, Inc.
Washington, D.C. $196,487
Support the organization and implementation of a convening to articulate and launch the next generation of field-building activities for the service-learning field
WKKF Contact Person: Christine Kwak
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Academy for Educational Development, Inc.
Washington, D.C. $4,000,000
Bring service-learning to scale by strengthening the capacity of the service-learning field
WKKF Contact Person: Christine Kwak
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Alaska Community Foundation
Anchorage, Alaska $190,000
Build the capacity of community foundations in Alaska to strengthen rural and Alaska native philanthropy
WKKF Contact Person: Thomas Reis
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Albert Schweitzer Fellowship, Inc.
Boston, Massachusetts $50,000
Address health-related needs of local underserved communities by expanding the Schweitzer Fellows Program in the United States
WKKF Contact Person: Robert Long
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Alpha Kappa Alpha Educational Advancement Foundation, Inc.
Chicago, Illinois $150,000
Develop educational and collateral materials that support a traveling exhibit to highlight and promote community service by African American women
WKKF Contact Person: Alandra Washington
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Arab Community Center for Economic and Social Services
Dearborn, Michigan $300,000
Encourage sustained, strategic philanthropy in the Arab American community
WKKF Contact Person: Alandra Washington
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Arizona Board of Regents for and on Behalf of Arizona State University
Tempe, Arizona $2,500,000
Support the unleashing of new and more effectively applied resources for the common good
WKKF Contact Person: Alandra Washington
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Asian Americans-Pacific Islanders in Philanthropy
San Francisco, California $220,000
Facilitate and stimulate giving by individual Asian Pacific-American communities for the field of organized philanthropy
WKKF Contact Person: Thomas Reis
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Aspen Institute, Inc.
Washington, D.C. $25,000
Bring mid-America foundation leaders together for a chance to engage around issues of the sector such as governance, management, and policy
WKKF Contact Person: Alandra Washington
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

Association for Research on Nonprofit Organizations and Voluntary Action
Indianapolis, Indiana $195,000
Support organizational transitioning activities that will help to strategically position programming for future growth
WKKF Contact Person: Alandra Washington
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD

BBB Wise Giving Alliance
Arlington, Virginia $150,000
Expand transparency and accountability in the nonprofit sector through improved online tools that build performance standards
WKKF Contact Person: Thomas Reis
Key elements: HE FSRO Y&E P&V LDR ICT CDY SECD
**BoardSource**
Washington, D.C. $845,000
Provide support to deliver information resources and services for individual and institutional giving, grantseeking, and organizational effectiveness
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Boston Women’s Fund**
Boston, Massachusetts $300,000
Support local social change philanthropy in communities of color project, “Our Public Spirit”
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Burnham Brook Center**
Battle Creek, Michigan $400,000
Improve financial sustainability through evaluation and restructuring of current community services
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Cardinal Stritch University**
Milwaukee, Wisconsin $186,480
Increase strategic philanthropy and leadership in metro Milwaukee communities of color
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Center for Lobbying in the Public Interest**
Washington, D.C. $44,420
Strengthen the diversity of the Training Fellows program by expanding recruitment from under-represented populations
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Center for What Works, Inc.**
Chicago, Illinois $150,000
Develop a performance measurement toolkit that builds the capacity of nonprofit organizations to measure performance and thereby achieve their outcomes more effectively
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Changemakers**
San Francisco, California $200,000
Strategically engage communities of color in social change philanthropy by developing and disseminating a series of workshops
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Community Foundation for Greater New Haven**
New Haven, Connecticut $500,000
Mobilize philanthropy in the Asian American, Latino, and African American communities to strengthen community systems, connect giving to community impact, and expand available resources
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Community Inclusive Recreation, Inc.**
Battle Creek, Michigan $471,000
Establish an integrated organizational sustainability plan including marketing, finance, and fund development
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**CompuMentor Project**
San Francisco, California $50,000
Enhance the capacity of emerging leaders from organizations serving communities of color to utilize Web-based nonprofit innovations by providing scholarships to attend the TechSoup NetSquared Conference
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Council of Michigan Foundations, Inc.**
Grand Haven, Michigan $750,000
Provide support to deliver information resources and services for individual and institutional giving, grantseeking, and organizational effectiveness
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Council on Foundations, Inc.**
Washington, D.C. $50,000
Improve self-regulation practices among foundations by conducting an independent review of compliance record books
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Council on Foundations, Inc.**
Washington, D.C. $750,000
Combine resources to strengthen support for community foundations in their work to enhance the quality of life in their communities
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Denver Foundation**
Denver, Colorado $187,000
Enhance the effectiveness of nonprofit organizations in metropolitan Denver by helping nonprofits become more inclusive of people of color
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
## Grants Listing

<table>
<thead>
<tr>
<th>Grantor</th>
<th>Location</th>
<th>Amount</th>
<th>Description</th>
<th>Contact Person</th>
<th>Key Elements</th>
</tr>
</thead>
<tbody>
<tr>
<td>Echoing Green Foundation</td>
<td>New York City</td>
<td>$80,000</td>
<td>Promote and illustrate career paths for young people in the nonprofit sector by launching a targeted communications effort.</td>
<td>Thomas Reis</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Fieldstone Alliance, Inc.</td>
<td>St. Paul, Minnesota</td>
<td>$77,504</td>
<td>Enhance the knowledge and skill of capacity builders across the country in working with refugee- and immigrant-led organizations.</td>
<td>Alandra Washington</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Forum of Regional Associations of Grantmakers</td>
<td>Washington, D.C.</td>
<td>$300,000</td>
<td>Increase the effectiveness and accountability of regional associations of grantmakers and their capacity to mobilize philanthropic knowledge.</td>
<td>Thomas Reis</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Foundation Center</td>
<td>New York City</td>
<td>$750,000</td>
<td>Support the implementation of an organizational strategic plan and a study to increase transparency about foundation expenses and compensation.</td>
<td>Thomas Reis</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Foundation Center</td>
<td>New York City</td>
<td>$1,000,000</td>
<td>Provide support for the continued development of an online resource center and the expansion of program planning and evaluation activities.</td>
<td>Thomas Reis</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Foundation for Sustainable Development</td>
<td>Austin, Texas</td>
<td>$190,000</td>
<td>Support capacity building, learning, and dissemination activities around developing cross-sector business enterprise alliances that serve economically stressed communities.</td>
<td>Thomas Reis</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Foundation for the Mid South, Inc.</td>
<td>Jackson, Mississippi</td>
<td>$200,000</td>
<td>Support an outreach strategy to network expatriates and emerging donors of color who have an affinity for the Mid South for their participation in building philanthropic resources for the region.</td>
<td>Christine Kwak</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Friends of Atwood, Inc.</td>
<td>Rockford, Illinois</td>
<td>$50,000</td>
<td>Provide environmental education opportunities to underserved and at-risk students by creating and sustaining sources of funding.</td>
<td>Christine Kwak</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>FSG, Inc.</td>
<td>Boston, Massachusetts</td>
<td>$175,000</td>
<td>Support the establishment of a center to improve financial management practices among community foundations.</td>
<td>Thomas Reis</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Global Fund for Women, Inc.</td>
<td>San Francisco, California</td>
<td>$180,000</td>
<td>Develop a gender-sensitive funding response to global disasters and implement an evaluation framework to effectively capture impact of the organization's work.</td>
<td>Christine Kwak</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Grand Rapids Community College</td>
<td>Grand Rapids, Michigan</td>
<td>$122,000</td>
<td>Support evaluation, dissemination, and replication of the SOURCE model for workforce retention and development.</td>
<td>Thomas Reis</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Grand Valley State University</td>
<td>Allendale, Michigan</td>
<td>$2,500,000</td>
<td>Support the unleashing of new and more effectively applied resources for the common good.</td>
<td>Alandra Washington</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Grassroots Leadership, Inc.</td>
<td>Charlotte, North Carolina</td>
<td>$400,000</td>
<td>Increase the philanthropic and fundraising skills of individual African American leaders in the southeastern United States, with an emphasis on North Carolina, by providing knowledge and understanding in the field of philanthropy within the context of social movements.</td>
<td>Alandra Washington</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Grotto Foundation, Inc.</td>
<td>Minneapolis, Minnesota</td>
<td>$180,000</td>
<td>Advance American Indian leadership and participation within the Minnesota philanthropic/nonprofit sector by supporting the American Indian Family Empowerment Program.</td>
<td>Christine Kwak</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Hands On Network, Inc.</td>
<td>Atlanta, Georgia</td>
<td>$390,000</td>
<td>Promote sustainable community development within economically marginalized communities of color by engaging resident leader assets.</td>
<td>Thomas Reis</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Harwood Institute for Public Innovation</td>
<td>Bethesda, Maryland</td>
<td>$400,000</td>
<td>Evolve and diffuse approaches for people to imagine and act for the public good.</td>
<td>Christine Kwak</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td>Hawaii Community Foundation</td>
<td>Honolulu, Hawaii</td>
<td>$400,000</td>
<td>Identify, adapt, pilot, and disseminate alternative methods of forming organizational strategies for nonprofit organizations.</td>
<td>Thomas Reis</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
</tbody>
</table>
Hopi Foundation LOMASUMINANGWTUKWISIMANIKyokotsmovi, Arizona $200,012
Provide leadership development for Hopi people working with local nonprofit institutions through the Hopi Foundation Leadership and Professional Mentoring Program
WKKF Contact Person: Christine Kwak
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

INDEPENDENT SECTOR
Washington, D.C.$1,200,000
Expand and diversify membership and develop an evaluation system to help monitor results and impact over time
WKKF Contact Person: Thomas Reis
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

Indiana University
Indianapolis, Indiana $25,000
Examine strategic issues concerning women in philanthropy and fundraising by supporting a symposium
WKKF Contact Person: Christine Kwak
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

Indiana University
Indianapolis, Indiana $2,500,000
Support the unleashing of new and more effectively applied resources for the common good
WKKF Contact Person: Alandra Washington
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

Innovation Center for Community and Youth Development
Takoma Park, Maryland $400,000
Build the organizational capacity of Kellogg Leadership for Community Change Session II grantees, enabling them to sustain their efforts for community leadership and social change
WKKF Contact Person: Christine Kwak
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

Leadership Conference on Civil Rights Education Fund, Inc.
Washington, D.C.$300,000
Build the capacity of the Philanthropic Initiative for Racial Equity project to strengthen and advance an emerging set of tools, trainings, and workshops to ensure that there is a solid base of understanding of what it takes to advance racial equity through the philanthropic and nonprofit sectors
WKKF Contact Person: Alandra Washington
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

Learning To Give
Grand Haven, Michigan $5,800,000
Secure the future of K-12 philanthropy education by creating teaching materials and continuing the Learning to Give Web site through the establishment of an endowment
WKKF Contact Person: Robert Long
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

Lex Mundi Pro Bono Foundation
Washington, D.C.$199,800
Provide social entrepreneurs with access to top-quality legal services on a pro bono basis
WKKF Contact Person: Thomas Reis
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

MacNeil/Lehrer Productions
Arlington, Virginia $300,000
Create broad public involvement in community and national civic life via a process of democratic consultations
WKKF Contact Person: Christine Kwak
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

MDC, Inc.
Chapel Hill, North Carolina $50,000
Develop a deeper understanding of and commitment to philanthropy by foundations/donors, policymakers, and business and community leaders by documenting and disseminating lessons learned on the transformational role that philanthropy has played in the South on issues of poverty reduction, education, civil rights, racial justice, and public health
WKKF Contact Person: Thomas Reis
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

Michigan Nonprofit Association
Lansing, Michigan $850,000
Provide support to deliver information resources and services for individual and institutional giving, grantseeking, and organizational effectiveness
WKKF Contact Person: Thomas Reis
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

Murray State University
Murray, Kentucky $192,000
Enhance the existing scholars program, further develop student involvement in civic engagement, and support other universities in developing their own service-oriented scholarly programs
WKKF Contact Person: Christine Kwak
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

Museum of African American History
Detroit, Michigan $150,000
Strengthen staff competencies, improve processes, and facilitate reporting by purchasing fund development software and training staff to fully utilize those systems
WKKF Contact Person: Thomas Reis
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

National Alliance of Vietnamese American Service Agencies
Silver Spring, Maryland $150,000
Enhance the social change capacity of Vietnamese community-based organizations in the United States by providing technical assistance, developing new leadership, and promoting access to equitable public/private resources for Vietnamese nonprofits
WKKF Contact Person: Christine Kwak
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

National Center for Black Philanthropy, Inc.
Washington, D.C.$199,623
Research and expand strategic giving in African American-owned businesses, one of the fastest growing segments in the U.S. economy
WKKF Contact Person: Alandra Washington
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

National Center for Family Philanthropy, Inc.
Washington, D.C.$200,000
Support work with communities of color in the context of the Leadership for a New Generation Initiative
WKKF Contact Person: Christine Kwak
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD

National Committee for Responsive Philanthropy
Washington, D.C.$199,130
Strengthen efforts to promote more inclusive philanthropic giving and accountability, particularly in rural areas
WKKF Contact Person: Thomas Reis
Key elements: HE  FSRD  Y&E  PAW  LDR  ICT  CDY  SECD
Grants Listing

National Community Development Institute
Oakland, California $400,000
Strengthen the capacity of diverse, community-based organizations to attract, engage, make more visible, and sustain philanthropists of color and create a community of learning around philanthropy in communities of color by developing and implementing a training and technical assistance program.

WKKF Contact Person: Thomas Reis
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

National Council of Nonprofit Associations
Washington, D.C. $50,000
Provide organizational strategic guidance and program support.

WKKF Contact Person: Thomas Reis
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

National Council of Nonprofit Associations
Washington, D.C. $86,500
Broaden and improve the sustainability of capacity-building support for small and mid-sized nonprofits.

WKKF Contact Person: Thomas Reis
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Native Americans in Philanthropy
Minneapolis, Minnesota $140,000
Enhance Native philanthropy and build capacity of Native Americans in the field of philanthropy.

WKKF Contact Person: Alandra Washington
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Net Impact
San Francisco, California $150,000
Enhance socially responsible enterprise by strengthening and expanding key programs of a leading business student network.

WKKF Contact Person: Thomas Reis
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Non-profit Enterprise at Work, Inc.
Ann Arbor, Michigan $175,000
Create an accessible and affordable training and matching program for nonprofit boards in the state of Michigan that will be replicable in other states.

WKKF Contact Person: Thomas Reis
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

NPower Michigan Technology Center
Detroit, Michigan $100,000
Enable more Michigan nonprofits to make effective purchase and implementation decisions about technology by establishing alliances with the Michigan Nonprofit Association and several private sector corporations.

WKKF Contact Person: Thomas Reis
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Ohio State University
Columbus, Ohio $23,000
Prepare law students to serve the legal needs of the marginalized and underserved in their community.

WKKF Contact Person: Robert Long
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Philanthropic Research, Inc.
Williamsburg, Virginia $750,000
Provide support to deliver information resources and services for individual and institutional giving, grantseeking, and organizational effectiveness.

WKKF Contact Person: Thomas Reis
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Potlatch Fund
Seattle, Washington $200,000
Improve Northwest Native American communities by expanding the leadership capacity of Native American philanthropists and nonprofit organizations.

WKKF Contact Person: Christine Kwak
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Public Agenda Foundation, Inc.
New York City $375,000
Generate practical knowledge of the dynamics and methods of public engagement in order to increase the effectiveness and capacity of Public Agenda’s work, as well as that of the larger field of practitioners.

WKKF Contact Person: Christine Kwak
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Public Allies, Inc.
Milwaukee, Wisconsin $406,878
Stimulate dialogue and giving between and by philanthropic institutions, women, people of color, and young people.

WKKF Contact Person: Christine Kwak
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Rural Development Leadership Network, Inc.
New York City $150,000
Continue to develop a cohort of food security and social justice leaders to promote community-based development in poor rural areas.

WKKF Contact Person: Richard Foster
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Southern Partners Fund, Inc.
Atlanta, Georgia $200,000
Enhance skills for community change by and for leaders in communities of color by developing a philanthropy and leadership network.

WKKF Contact Person: Christine Kwak
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD
Stanford University
Stanford, California $302,123
Improve understanding of the processes of citizen deliberation by integrating social science research with the actual practice of public consultation
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Success A New Beginning, Inc.
Los Angeles, California $150,000
Enhance the individual and collective capacity of residents in south central Los Angeles to take more meaningful roles in the policies and systems affecting the community
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Support Center for Nonprofit Management, Inc.
New York City $900,000
Promote increased and strategic philanthropy in communities of color
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Third Sector New England, Inc.
Boston, Massachusetts $320,000
Engage young wealthy people of color as participants and leaders in philanthropic networks
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Tides Center
San Francisco, California $365,000
Increase the level of activity and resources targeting sustainable economic enterprise in distressed communities
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Triangle Residential Options for Substance Abusers, Inc.
Durham, North Carolina $400,000
Develop a more consolidated and integrated campus to become a model therapeutic community using peer learning and mentoring
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

United Way of America
Alexandria, Virginia $190,000
Support emerging diverse staff leadership within the United Way system through group discussions connected with practical leadership activities
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Willard Library
Battle Creek, Michigan $600,000
Implement a comprehensive approach to capacity building to support organizations in integrating core competencies characteristic of effective nonprofit organizations
WKKF Contact Person: Donna Lartigue
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Women’s Funding Network
San Francisco, California $395,000
Enable African American women’s organizations to develop strategic philanthropy competencies, provide leadership development and donor education/fundraising training for African American women and girls, and enhance philanthropic activity in the communities they serve
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Youth for Environmental Sanity
Soquel, California $197,000
Support resource-privileged young leaders of color to give their time, talent, and money toward creating a more healthy, just, and peaceful world
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Great Battle Creek
Goal: To engage with the community as a partner in helping people achieve their full educational and economic potential in order to create a more just, healthy, and sustainable community

GENERAL GRANTMAKING

AccessVision
Battle Creek, Michigan $198,900
Provide a safe and productive after-school program, whereby teenagers can learn life and career skills
WKKF Contact Person: Robert Long
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Battle Creek Area Catholic Schools
Battle Creek, Michigan $100,000
Provide a viable educational alternative for the Greater Battle Creek community that prepares students for post-secondary education and to be community contributors and leaders by assisting with the development of an innovative, research-based, and fiscally sound high school
WKKF Contact Person: Donna Lartigue
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Battle Creek Area Chamber Foundation
Battle Creek, Michigan $50,000
Provide support to plan a community leadership program which will train current and future leaders to work together to address community development and change in the Battle Creek area
WKKF Contact Person: Robert Long
Key elements: □ HE □ FRSD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
### Battle Creek Area Educators’ Task Force
**Battle Creek, Michigan** $75,000
Design a comprehensive plan for community-wide literacy improvement from birth to adulthood

- **WKKF Contact Person:** Donna Lartigue
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Battle Creek Area Habitat for Humanity, Inc.
**Battle Creek, Michigan** $30,000
Stimulate development and job growth by enabling chronically unemployed and low-income residents to engage the principles of new market tax credits and other new capital sources

- **WKKF Contact Person:** Robert Long
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Battle Creek Community Foundation
**Battle Creek, Michigan** $158,715
Enable the Greater Battle Creek Homeless Coalition to create a 10-year plan to end homelessness

- **WKKF Contact Person:** Robert Long
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Battle Creek Community Foundation
**Battle Creek, Michigan** $1,175,000
Improve the health of the residents of Greater Battle Creek by moving the community’s health-care agenda forward and supporting broader collaborations and more aggressive efforts to improve health in the Greater Battle Creek area

- **WKKF Contact Person:** Robert Long
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Burnham Brook Center
**Battle Creek, Michigan** $24,792
Assist in a national initiative to create a blueprint for an Aging In Place action agenda for the greater Battle Creek area

- **WKKF Contact Person:** Robert Long
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Calhoun Intermediate School District
**Marshall, Michigan** $75,000
Provide children with movement activities to enhance readiness for learning, build social character skills, and develop an understanding of a healthy lifestyle through TWIST Summer Camp, Jump into Kindergarten, and Project First Step Teacher/Parent Training programs at Battle Creek public schools

- **WKKF Contact Person:** Donna Lartigue
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Disability Resource Center of Southwest Michigan
**Kalamazoo, Michigan** $50,000
Develop and implement an outreach plan that will benefit people with disabilities residing in the Greater Battle Creek area and expand their Grassroots Advocacy Program and community presence

- **WKKF Contact Person:** Robert Long
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Foodbank of South Central Michigan, Inc.
**Battle Creek, Michigan** $10,000
Support a strategic planning process

- **WKKF Contact Person:** Robert Long
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Foodbank of South Central Michigan, Inc.
**Battle Creek, Michigan** $50,000
Improve the quality of life for people in this region through infrastructure support development and organizational capacity improvements

- **WKKF Contact Person:** Robert Long
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Glowing Embles Girl Scout Council
**Kalamazoo, Michigan** $192,060
Provide an age-appropriate diversity program for girls, volunteers, and staff

- **WKKF Contact Person:** Donna Lartigue
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Irving S. Gilmore International Keyboard Festival
**Kalamazoo, Michigan** $60,000
Provide general support of local activities and programs

- **WKKF Contact Person:** Robert Long
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Kellogg Community College
**Battle Creek, Michigan** $195,000
Provide a community-based collaborative college access and success program for students facing vision barriers by supporting implementation of the Legacy Scholars program

- **WKKF Contact Person:** Donna Lartigue
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Music Center of South Central Michigan
**Battle Creek, Michigan** $57,145
Enable cultural populations in our community to work with and learn from each other by developing and performing a concert series

- **WKKF Contact Person:** Robert Long
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### PolicyLink
**Oakland, California** $47,775
Explore effective strategies related to hometown philanthropy by major foundations

- **WKKF Contact Person:** James McHale
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### S.A.F.E. Place
**Battle Creek, Michigan** $15,000
Assist victims of domestic violence by bringing the security of the shelter to a level that will best protect the residents

- **WKKF Contact Person:** Robert Long
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD

### Southwestern Michigan Urban League
**Battle Creek, Michigan** $216,000
Strengthen the capacity of the Battle Creek Committee on Community Affairs to impact the ability of African American leaders, organizations, and institutions to work as a collaborative body in matters affecting the community

- **WKKF Contact Person:** Robert Long
- **Key elements:** HE, FSRD, Y&E, P&V, LDR, ICT, CDY, SECD
United Arts Council of Calhoun County  
Battle Creek, Michigan  $200,000  
Increase the overall impact of arts and creative industries to residents of the Greater Battle Creek area  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

United Way of Greater Battle Creek, Inc.  
Battle Creek, Michigan  $47,512  
Identify benchmarks and progress toward the Common Commitment in Action community goals and implement a communication plan to provide annual updated reports on the goals to the community  
WKKF Contact Person: Donna Lartigue  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

United Way of Greater Battle Creek, Inc.  
Battle Creek, Michigan  $508,671  
Engage in fund development, leadership development, organizational effectiveness, and community problem solving in a joint effort for Calhoun County  
WKKF Contact Person: Donna Lartigue  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

Volunteer Center of Battle Creek, Inc.  
Battle Creek, Michigan  $300,000  
Support a pilot community-based service-learning approach that introduces and engages at-risk youth in volunteer activities that serve the Battle Creek community  
WKKF Contact Person: Donna Lartigue  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

W.E. Upjohn Unemployment Trustee Corporation  
Kalamazoo, Michigan  $303,000  
Strengthen the outcomes of the Kalamazoo Promise scholarship program by investing in the evaluation and research infrastructure, including the development of a new management information and reporting system and a research agenda-based program  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

CORPORATE CITIZEN  

Battle Creek Area Chamber Foundation  
Battle Creek, Michigan  $21,657  
Provide funds to sponsor a charitable event, the Cinco de Mayo Recognition Gala Dinner, as part of a collaborative approach to supporting local festivals and events  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

Battle Creek Community Foundation  
Battle Creek, Michigan  $5,000  
Provide funds to sponsor Operation Skate Park charitable events  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

Battle Creek Community Foundation  
Battle Creek, Michigan  $7,340  
Provide funds to sponsor the Spanish American Association’s “Celebrate Cinco De Mayo Battle Creek 2006” charitable event  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

Battle Creek Community Foundation  
Battle Creek, Michigan  $9,895  
Provide funds to sponsor a charitable event  
WKKF Contact Person: Donna Lartigue  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

Battle Creek Community Foundation  
Battle Creek, Michigan  $150,000  
Support the infrastructure costs of arts and culture organizations serving Battle Creek  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

Battle Creek Health System  
Battle Creek, Michigan  $10,000  
Provide support to the Sexual Assault Nurse Examiner program and sponsor a charitable event, the Annual Volunteer and Community Recognition and Awards Dinner for the Sexual Assault Services of Calhoun County, to recognize Dr. Douglas Mehlihorn’s contributions  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

Behind the Badge  
Battle Creek, Michigan  $2,500  
Provide funds to sponsor the 2006 Community Cares for Cops charitable event  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

Big Brothers Big Sisters A Community of Caring  
Kalamazoo, Michigan  $3,000  
Provide funds to sponsor a charitable event in Battle Creek, Michigan  
WKKF Contact Person: James McHale  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

Cereal City Hoopsters  
Battle Creek, Michigan  $10,000  
Provide funds to sponsor a charitable event, the Cereal City Hoopsters’ summer program, to provide positive youth development activities for at-risk youth in Battle Creek  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

First Salem Church Ministries, Inc.  
Battle Creek, Michigan  $8,971  
Provide funds to sponsor a charitable event to build spiritual values and social skills and provide positive youth development activities to motivate young men in Battle Creek to be productive citizens  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

Junior Achievement of Southwest Michigan, Inc.  
Battle Creek, Michigan  $19,750  
Enhance the teaching of economics in the free enterprise system by sponsoring Junior Achievement mentors to area students  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

National Association for the Advancement of Colored People Battle Creek Branch  
Battle Creek, Michigan  $2,000  
Provide funds to sponsor a charitable event  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]

School District of the City of Battle Creek  
Battle Creek, Michigan  $1,000  
Provide funds to sponsor a charitable event at the Cenon Scholars Reception to recognize and award student excellence  
WKKF Contact Person: Robert Long  
Key elements:  \[ \he \  \fsrd \  \y\&e \  \p\&v \  \l\or \  \ict \  \cdy \  \secd \]
Southwestern Michigan Urban League  
Battle Creek, Michigan  
$5,000  
Provide funds to support a charitable event, Brothers Dwelling in Unity, for young males in Battle Creek  
WKKF Contact Person: Robert Long

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

United Way of Greater Battle Creek, Inc.  
Battle Creek, Michigan  
$3,700  
Provide funds to sponsor a December 6, 2005, literacy luncheon charitable event  
WKKF Contact Person: Robert Long

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

EXPERT IN RESIDENCE  
Battle Creek Community Foundation  
Battle Creek, Michigan  
$30,385  
Support an Expert in Residence visit by Dr. Lawrence Einhorn to increase cancer awareness among community members, encourage good health, and bring a message of hope to residents as part of the W.K. Kellogg Foundation's 75th Anniversary celebration  
WKKF Contact Person: Donna Lartigue

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

Battle Creek Unlimited, Inc.  
Battle Creek, Michigan  
$25,183  
Support an Expert in Residence visit by best-selling author Mitch Albom, to excite many in our community about the library, literacy, and relationships for individuals to create their own jobs at the local level  
WKKF Contact Person: Donna Lartigue

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

City of Battle Creek  
Battle Creek, Michigan  
$25,968  
Support an Expert in Residence visit by Dr. Ernesto Sirolli to encourage economic development and raise awareness that there are opportunities for individuals to create their own jobs at the local level  
WKKF Contact Person: Robert Long

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

Legal Services of South Central Michigan  
Ann Arbor, Michigan  
$153,015  
Support an Expert in Residence visit by Ruby Payne and ahal Process Inc. to provide Battle Creek community-wide training on understanding poverty in order to build skills, systems, and strategies to help families transition out of poverty and promote prosperity  
WKKF Contact Person: Robert Long

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

NBC Outreach CDC, Inc. & Associates  
Battle Creek, Michigan  
$11,950  
Support an Expert in Residence visit by Dr. Tony Evans to develop the community's awareness about the power and potential of implementing the Project Turn Around adopt-a-school program at South Hill Academy as a strategy to link churches with local schools to increase social, familial, and community support for youth  
WKKF Contact Person: Robert Long

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

Potawatomi Resource, Conservation, and Development Council  
Marshall, Michigan  
$14,266  
Support an Expert in Residence visit by Dave Dempsey, a national watershed expert and author, to assist in discussions about the future direction of the Kalamazoo River, its tributaries, and its watershed  
WKKF Contact Person: Robert Long

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

Southwestern Michigan Urban League  
Battle Creek, Michigan  
$15,705  
Support an Expert in Residence visit by Karen Jones Meadows to promote community learning of the Underground Railroad and the Sojourner Truth monument by conducting a series of performances and workshops based on the life of Harriet Tubman  
WKKF Contact Person: Robert Long

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

United Arts Council of Calhoun County  
Battle Creek, Michigan  
$112,000  
Support Artist in Residence grants related to the arts, culture, and heritage in Calhoun County  
WKKF Contact Person: Robert Long

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

United Way of Greater Battle Creek, Inc.  
Battle Creek, Michigan  
$25,223  
Support an Expert in Residence visit by Edward James Olmos to inspire, educate, and encourage the Battle Creek area Hispanic community, including children and youth, as part of the W.K. Kellogg Foundation’s 75th Anniversary celebration  
WKKF Contact Person: Donna Lartigue

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

Willard Library  
Battle Creek, Michigan  
$18,000  
Support the visit of Expert in Residence, author Catherine Ryan Hyde, to promote literacy, civic unity, and philanthropy  
WKKF Contact Person: Robert Long

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD

Willard Library  
Battle Creek, Michigan  
$28,363  
Support an Expert in Residence visit by best-selling author Mitch Albom, to excite many in our community about the library, literacy, and relationships with others as part of the W.K. Kellogg 75th Anniversary celebration  
WKKF Contact Person: Donna Lartigue

Key elements:  HE  FSRD  Y&E  P&V  LDR  ICT  CDY  SECD
W.K. KELLOGG FOUNDATION

United States

NEIGHBORHOODS

Battle Creek Area Chamber Foundation
Battle Creek, Michigan $329,000
Establish and implement a full-service micro-enterprise development program in the greater Battle Creek area
WWKF Contact Person: Robert Long
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Battle Creek Community Foundation
Battle Creek, Michigan $7,000
Support collaboration among residents and organizations through the "Networking for Change" program
WWKF Contact Person: Robert Long
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Battle Creek Community Foundation
Battle Creek, Michigan $10,000
Support the operations of the Woman’s Co-op with an emphasis on employment and training activities
WWKF Contact Person: Robert Long
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Boys and Girls Club of Battle Creek
Battle Creek, Michigan $250,000
Improve the lives of Battle Creek youth through programs that focus on education, character and leadership, the environment, health, the arts, careers, alcohol/drug and pregnancy prevention, gang prevention, leadership development, and athletics
WWKF Contact Person: Robert Long
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Calhoun County Guardian d/b/a Guardian Inc. of Calhoun County
Battle Creek, Michigan $99,736
Enhance the ability of low-income community members to gain increased self-sufficiency by gathering information and support to establish a Community Development Credit Union
WWKF Contact Person: Donna Larigue
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Community Action Agency of South Central Michigan
Battle Creek, Michigan $80,000
Allow the YouthBuild Battle Creek program to remain in operation in spite of present funding challenges, so that all currently enrolled students can successfully graduate in June 2006
WWKF Contact Person: Robert Long
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Community Inclusive Recreation, Inc.
Battle Creek, Michigan $121,500
Enhance youth development, leadership skills, and community service by bringing recreation, arts, community service, and cultural awareness programming into low-income neighborhoods free of charge, eliminating the barriers of cost and transportation for youth residents
WWKF Contact Person: Donna Larigue
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Haven of Rest Ministries of Battle Creek
Battle Creek, Michigan $117,288
Enhance the self-determination and self-sufficiency of homeless men by expanding the services of the Life Skills Instructor to bridge the gap between the Calhoun County Jail Ministry, the Men’s Mission, and the Life Recovery Program
WWKF Contact Person: Robert Long
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Legal Services of South Central Michigan
Ann Arbor, Michigan $264,023
Assist Calhoun County homeowners who are facing a loss of their home due to a property tax foreclosure with financial and legal issues through a partnership between Legal Services of South Central Michigan and the Volunteer Center of Battle Creek
WWKF Contact Person: Donna Larigue
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Maple Methodist Church
Battle Creek, Michigan $262,222
Launch organizing activities to address neighborhood, city-wide, and county-wide issues
WWKF Contact Person: Donna Larigue
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

One Economy Corporation
Washington, D.C. $30,000
Cross Program
Goal: Support efforts to address key social issues that involve all United States program areas.

ANIMAL BORNE DISEASES

Michigan State University
East Lansing, Michigan $1,400,000
Bring together executives and leaders from higher education, the private sector, and government oversight agencies to work at the intersection of animal and public health
WWKF Contact Person: Ricardo Salvador
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

BENTON HARBOR INITIATIVE

Abundant Life Ministries of Benton Harbor, Inc.
Benton Harbor, Michigan $15,000
Raise the achievement levels, confidence, and potential of elementary students through a mentoring project entitled, “New Hope”
WWKF Contact Person: Andra Washington
Key elements: □ HE □ FSDR □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
<table>
<thead>
<tr>
<th>Organization</th>
<th>Location</th>
<th>Amount</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Angels Enterprise</td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Promote economic development by providing life skill and technical training workshops to bridge the gap for disabled families in the community. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Benton Harbor African Arts and Culture Council</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Involve at-risk youth in the design and creation of products promoting cultural awareness. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Benton Harbor Children’s Art Fair</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Engage youth in all aspects of designing and implementing service projects with the community. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Benton Harbor Community Development Evaluation and Monitoring Agency</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Engage youth in all aspects of designing and implementing service projects with the community. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Bessie H. Corhn Day Care Center, Inc.</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Recruit young people to prepare for employment in early child care. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Child and Family Services of Southwestern Michigan, Inc.</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Provide educational opportunities and job training for at-risk youth. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Citizens for Progressive Change, Inc.</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$14,410</td>
<td>Provide construction apprenticeships to recently incarcerated males. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Citizens for Progressive Change, Inc.</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Increase civic awareness and community leadership among youth through an outreach and mentoring program. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Citizens for Progressive Change, Inc.</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Strengthen problem-solving and research skills of youth by developing critical thinking through a reading program. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Consequential Minds, Inc.</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Enhance economic growth by providing transportation to employment and independence to members of the community who are seriously mentally ill. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Cornerstone Alliance</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$14,500</td>
<td>Provide a year-round peer mentoring program for young men to assist in reversing the cycle of criminal activity. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Faith Community Development Corporation</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Reduce the incidence of recidivism of adult offenders through a prison re-entry program. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Faith Evangelistic Church of God In Christ</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Engage at-risk youth in behavior changes to make positive community change. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>First Chance, Inc.</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Teach problem-solving and life skills to youth, ages 5-16, by involving them in athletic activities. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Genesis Outreach Development, Inc.</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Engage youth in all aspects of designing and implementing service projects with the community. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Gracious Ladies Center of Excellence, Inc.</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Develop entrepreneurial and vocational skills by involving youth in a renovation project. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Individual Family and Community Development</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$14,011</td>
<td>Identify barriers to employment and provide job training for those recently incarcerated. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
<tr>
<td><strong>Jump Start, Inc.</strong></td>
<td>Benton Harbor, Michigan</td>
<td>$15,000</td>
<td>Engage youth in all aspects of designing and implementing service projects with the community. WKKF Contact Person: Alandra Washington.</td>
</tr>
<tr>
<td><strong>Key elements:</strong></td>
<td></td>
<td></td>
<td>□ HE  □ FSRD  □ Y&amp;E  □ PA&amp;V  □ LDR  □ ICT  □ CDY  □ SECD</td>
</tr>
</tbody>
</table>
Mount Zion Missionary Baptist Church
Benton Harbor, Michigan $15,000
Engage and train young people and senior citizens on the use of technology to access community services.
WKKF Contact Person: Alandra Washington
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

National Community Development Institute
Oakland, California $1,995,593
Implement a capacity-building program for the ConnectUp work in Benton Harbor to promote social change in communities of color and other underserved communities in a culturally based way.
WKKF Contact Person: Alandra Washington
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

New Territory Arts Association
Benton Harbor, Michigan $15,000
Provide an after-school creative learning and entrepreneurial experience for teens.
WKKF Contact Person: Alandra Washington
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Reclaiming, Equipping and Directing Youth, Inc.
Benton Harbor, Michigan $13,250
Motivate, inspire, and educate at-risk youth through mental and physical discipline of the martial arts.
WKKF Contact Person: Alandra Washington
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Southwestern Michigan Aquatic Center, Inc.
Benton Harbor, Michigan $15,000
Reduce crime by providing at-risk youth training to improve their critical thinking and decision-making skills, and familiarity of the court system.
WKKF Contact Person: Alandra Washington
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Three Angels Mission Operations
Benton Harbor, Michigan $14,150
Promote economic growth in the community by improving the workforce and by helping community members improve their quality of life by providing life skills training and educational services to youth and adults committed to attaining a GED.
WKKF Contact Person: Alandra Washington
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

We Can Make A Difference
Benton Harbor, Michigan $14,991
Enhance the communication, problem-solving, conflict resolution, and goal-setting skills of youth at risk of violent or disruptive behavior through an experiential training program which will enable families to take an active role in making neighborhood improvements.
WKKF Contact Person: Alandra Washington
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Detroit Riverfront Project
Community Foundation for Southeastern Michigan
Detroit, Michigan $10,000,000
Promote the building of stronger and healthier neighborhoods adjacent to the Detroit East Riverfront Development and Downtown Detroit through the establishment of the W.K. Kellogg Community Development Fund.
WKKF Contact Person: Miguel Satut
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

FOOD AND FITNESS INITIATIVE

Grantmakers in Health
Washington, D.C. $26,667
Support an Issue Dialogue and corresponding Issue Brief on policy options to accelerate progress to promote healthy eating, food systems, physical activity, and structured environments in reducing obesity.
WKKF Contact Person: Linda Jo Doctor
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

National Conference of State Legislatures
Denver, Colorado $245,440
Inform state legislators about policies that will help to support obesity prevention through increased opportunities for physical activity and the availability of healthy, nutritious food in schools, workplaces, and communities nationwide.
WKKF Contact Person: Sheri Brady
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

INDIVIDUAL GRANTS

Fieldstone Alliance, Inc.
St. Paul, Minnesota $9,302,433
Improve the overall performance, effectiveness, and financial sustainability of nonprofit organizations and strengthen their ability to sustain positive social impact in their communities.
WKKF Contact Person: Thomas Reis
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

Recurring Grants

Goal: Grants made in these areas allow the Foundation to support special opportunities and circumstances that may fall outside traditional funding boundaries. It is unlikely that any of these projects would be funded on a broader scale.

CORPORATE GIVING

Corporate Giving
Battle Creek, Michigan $113,800
Provide funds for general support and to sponsor community-wide charitable events.
WKKF Contact Person: Mary Carole Cotter
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

MATCHING GRANTS PROGRAM

Matching Grants Program
Battle Creek, Michigan $4,596,918
Provide incentives for increased giving by matching gifts of employees, retirees, and Trustees to qualified charities.
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

PROGRAM INITIATIVES FUND

Program Initiatives Fund
Battle Creek, Michigan $5,417,055
Provide a special fund for programming staff to make small, one-time grants to promoting ideas.
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD

TRUSTEE MINI-GRANTS

Trustee Mini-Grants
Battle Creek, Michigan $1,500.00
Kellogg Foundation Trustees award a limited number of mini-grants each year to support small-scale efforts that show special creativity and potential. Mini-grants allow Trustee involvement with grantmaking.
Key elements: ☐ HE ☐ FSRD ☐ Y&E ☐ P&V ☐ LDR ☐ ICT ☐ CDY ☐ SECD
Special Opportunities

Goal: The following grants were made because of the Foundation’s response to special programming opportunities. It is unlikely such grants would be made otherwise.

SEPTEMBER 11, 2001

World Trade Center Memorial Foundation
New York City $300,000
Increase the public’s understanding of the September 11, 2001, attacks and events, with a focus on reaching young people, by supporting the planning and construction of the Memorial and Museum at Ground Zero
WKKF Contact Person: James McHale
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD

75TH ANNIVERSARY

Humana People to People in South Africa
Johannesburg, South Africa $300,000
Address the vulnerability of children as a result of poverty and disease by continuing and expanding Child Aid programs in Doornkop and neighboring townships
WKKF Contact Person: Malusi Mpumlwana
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD

Oakland University
Rochester, Michigan $442,609
Support the nursing profession’s urgent need for diverse and multicultural doctorally prepared faculty, clinical experts, and leadership candidates by establishing an accelerated regional Doctor of Nursing Practice degree
WKKF Contact Person: Terri Wright
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD

HURRICANE KATRINA

Baton Rouge Area Foundation
Baton Rouge, Louisiana $150,000
Provide support to people affected by the devastation of Hurricane Katrina by implementing programs and leveraging resources to affect the greatest positive impact on the Pointe Coupee Parish community
WKKF Contact Person: Alandia Washington
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD

Center for Empowered Decision Making
Baton Rouge, Louisiana $450,000
Provide support to people affected by the devastation of Hurricane Katrina by assisting Louisiana Turning Point sites and neighboring communities in recovery and rebuilding efforts through the collaborative work of the Safe Recovery Partnership
WKKF Contact Person: Terri Wright
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD

Charitable Union
Battle Creek, Michigan $10,000
Provide support to people affected by the devastation of Hurricane Katrina by providing clothing to evacuees who were relocated to Battle Creek
WKKF Contact Person: Donna Lartigue
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD

Children’s Defense Fund
Washington, D.C. $1,746,500
Provide support to people affected by the devastation of Hurricane Katrina by mounting an education recovery effort for families and children living in poverty and dislocation through early education and care partnerships, providing preschool and after-school programs, and implementing a human rights case management resource and referral system
WKKF Contact Person: Gregory Taylor
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD

Enterprise Corporation of the Delta
Jackson, Mississippi $1,500,000
Provide support to people affected by the devastation of Hurricane Katrina by addressing transitional housing, financial services, and transportation needs
WKKF Contact Person: Frank Taylor
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD

Federation of Southern Cooperatives/Land Assistance Fund
East Point, Georgia $325,565
Provide support to people affected by the devastation of Hurricane Katrina through immediate outreach and assistance to evacuees, farmers, and rural communities
WKKF Contact Person: Richard Foster
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD

Foodbank of South Central Michigan, Inc.
Battle Creek, Michigan $50,000
Provide support to people affected by the devastation of Hurricane Katrina by supplying luggage, duffle bags, and other essential personal items to evacuees staying at the Fort Custer Training Center
WKKF Contact Person: Robert Long
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD

Foundation for the Mid South, Inc.
Jackson, Mississippi $6,016,795
Increase the Foundation for the Mid South’s grantmaking resources and number of advised funds in select communities throughout Mississippi, primarily in the Delta and Gulf Coast regions, as they rebuild vulnerable communities following Hurricanes Katrina and Rita as well as to assist them through a major transformation in the way they work
WKKF Contact Person: Gail McClure
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD

Local Initiatives Support Corporation
New York City $500,000
Provide support to people affected by the devastation of Hurricane Katrina by strengthening the capacity of community development organizations serving low-income residents of rural communities across the federally designated disaster areas in Alabama, Louisiana, and Mississippi
WKKF Contact Person: Caroline Carpenter
Key elements:  HE  FSRO  Y&E  P&V  LDR  ICT  CDY  SECD
United States

**Louisiana Public Health Institute**
New Orleans, Louisiana

$8,796,641

Provide support to people affected by the devastation of Hurricane Katrina by achieving community-based access to physical and mental health services for school-age children and their families, where appropriate, in New Orleans and neighboring communities by re-establishing and expanding school-based health centers

WKKF Contact Person: Terri Wright

**Louisiana State Assembly on School-Based Health Care**
Baton Rouge, Louisiana

$1,055,000

Provide support to people affected by the devastation of Hurricane Katrina through school-based physical and mental health services for evacuated New Orleans children and adolescents, who have been newly enrolled in other Louisianan schools, and their families

WKKF Contact Person: Terri Wright

**Mississippi Association for the Advancement of Colored People**
Biloxi, Mississippi

$350,000

Provide support to people affected by the devastation of Hurricane Katrina by enabling Mississippi’s premier grassroots child advocacy group to clear their grounds of debris and pollution and equip a temporary office to provide direct service and stipends to child-care centers in Biloxi and surrounding areas

WKKF Contact Person: Gregory Taylor

**Mississippi State University Foundation, Inc.**
Mississippi State, Mississippi

$1,550,000

Provide support to people affected by the devastation of Hurricane Katrina by addressing the immediate needs of displaced working-poor families and their children and simultaneously bolstering efforts to establish a comprehensive early childhood resource and referral system for the state of Mississippi

WKKF Contact Person: Gregory Taylor

**National Association for the Advancement of Colored People**
Baltimore, Maryland

$250,000

Provide support to people affected by the devastation of Hurricane Katrina by assisting survivors with basic needs, ensuring equitable distribution of emergency and support resources, and assuring equitable reconstruction of affected areas

WKKF Contact Person: Gail McClure

**Network for Good, Inc.**
Bethesda, Maryland

$1,399,000

Provide support to people affected by the devastation of Hurricane Katrina by increasing individual donor and small nonprofit online giving capacity through improved tools, resources, and organizational capacity

WKKF Contact Person: Thomas Reis

**Network on Homelessness**
Washington, D.C.

$100,000

Provide support to people affected by the devastation of Hurricane Katrina by creating self-advocacy materials on the rights of applicants focusing specifically on issues faced by people without a permanent address

WKKF Contact Person: Gail McClure

**Network on Homelessness and Poverty**
Baton Rouge, Louisiana

$1,055,000

Provide support to people affected by the devastation of Hurricane Katrina by meeting the special needs of displaced individuals and families relocating in Louisiana, Mississippi, Texas, and Arkansas with early identification and attention to the mental health and emotional issues associated with the hurricane disaster and homelessness, with a particular focus on children and youth

WKKF Contact Person: Gail McClure

**National Law Center on Homelessness and Poverty**
Washington, D.C.

$1,184,039

Provide support to people affected by the devastation of Hurricane Katrina by ensuring that the priorities of low-income women, women of color, and their families are central to the relief, recovery, and rebuilding process

WKKF Contact Person: Christine Kwak

**Ms. Foundation for Women, Inc.**
New York City

$1,184,039

Provide support to people affected by the devastation of Hurricane Katrina by ensuring that the priorities of low-income women, women of color, and their families are central to the relief, recovery, and rebuilding process

WKKF Contact Person: Christine Kwak

**National Low Income Child Care Trust**
Washington, D.C.

$4,375,000

Provide support to people affected by the devastation of Hurricane Katrina by increasing the capacity of prekindergarten programs to provide high-quality child care, health, and education services to low-income children and their families

WKKF Contact Person: Christine Kwak

**New Orleans Children’s Health Center**
New Orleans, Louisiana

$8,796,641

Provide support to people affected by the devastation of Hurricane Katrina through expanded school-based health services, which will be provided to New Orleans children and adolescents who have been newly enrolled in other Louisiana schools, and their families

WKKF Contact Person: Christine Kwak

**People’s Action**
New York City

$1,184,039

Provide support to people affected by the devastation of Hurricane Katrina by ensuring that the priorities of low-income women, women of color, and their families are central to the relief, recovery, and rebuilding process

WKKF Contact Person: Christine Kwak

**Save the Children, Inc.**
Washington, D.C.

$500,000

Provide support to people affected by the devastation of Hurricane Katrina by ensuring that the priorities of low-income women, women of color, and their families are central to the relief, recovery, and rebuilding process

WKKF Contact Person: Christine Kwak
Northeast Louisiana Delta Community Development Corporation
Tallulah, Louisiana  $275,000
Provide support to people affected by the devastation of Hurricane Katrina by assisting evacuees now living in rural northeast Louisiana in their transition and recovery, and by creating linkages between community and economic development as it relates to recovery.
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Northwest Mississippi Regional Medical Center, Clarksdale HMA, Inc.
Clarksdale, Mississippi  $350,000
Provide support to people affected by the devastation of Hurricane Katrina through support and services to evacuees from other areas of Mississippi and Louisiana with a special focus using men involved in the men’s health project for outreach and counseling.
WKKF Contact Person: Terri Wright
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Pacific Institute for Community Organizations
Oakland, California  $200,000
Provide support to people affected by the devastation of Hurricane Katrina by enabling working families and low- and moderate-income communities to have a voice in the rebuilding of Louisiana.
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

People’s Institute for Survival and Beyond, Inc.
New Orleans, Louisiana  $300,000
Provide support to people affected by the devastation of Hurricanes Katrina and Rita by targeting direct relief efforts in the Gulf Coast Region with equity, culture, and a greater value for humanity.
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

PolicyLink
Oakland, California  $199,997
Provide support to people affected by the devastation of Hurricanes Katrina and Rita by launching an Internet-based communications platform to share and exchange information and data for rebuilding the state of Louisiana.
WKKF Contact Person: Richard Foster
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Renewal, Inc.
Monroe, Louisiana  $50,000
Provide support to people affected by the devastation of Hurricane Katrina by assisting in the areas of housing relocation, emergency funds, and needed supplies.
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Southern Mutual Help Association, Inc.
New Iberia, Louisiana  $1,500,000
Provide support to people affected by the devastation of Hurricanes Katrina and Rita by targeting direct relief efforts in Louisiana parishes.
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Twenty-First Century Foundation
New York City  $120,000
Provide support to people affected by the devastation of Hurricane Katrina by rebuilding the lives of displaced low-income people.
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

U.S. OTHER

Center for Ethical Leadership
Seattle, Washington  $50,000
Secure the long-term viability of Center for Ethical Leadership, solidify its infrastructure, and enhance its ability to generate earned and philanthropic revenues.
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Cleveland Foundation
Cleveland, Ohio  $150,000
Enable the Neighborhood Small Giants Network to enhance grassroots capacity building and leadership development by supporting a strategic planning and organizational development process.
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Columbia University in the City of New York
New York City  $194,000
Create educational materials for journalism students that will increase their capacity to improve the coverage of race and ethnicity.
WKKF Contact Person: Pat Babcock
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Community Foundation for Southeastern Michigan
Detroit, Michigan  $5,000,000
Support charitable activities benefitting children and youth in the city of Detroit.
WKKF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Council of Michigan Foundations, Inc.
Grand Haven, Michigan  $200,000
Support an executive-level foundation liaison office within the Michigan Governor’s office to coordinate the common interests of private funders and state government.
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Council of Michigan Foundations, Inc.
Grand Haven, Michigan  $400,000
Support an annual philanthropy and public policy fellowship by establishing a permanent endowment fund.
WKKF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Council on Foundations, Inc.
Washington, D.C.  $35,438
Assist the Council on Foundations in retaining consulting for comprehensive strategic advice on public policy issues related to private foundations.
WKKF Contact Person: Mary Carole Cotter
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD

Detroit Riverfront Conservancy, Inc.
Detroit, Michigan  $500,000
Support community-based programming, develop youth employment strategies, and deepen community collaborations through the revitalization of the Dequindre Cut.
WKKF Contact Person: Miguel Satut
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ COY □ SECD
Families International, Inc.
Milwaukee, Wisconsin $200,000
Strengthen services to nonprofit child- and family-serving and economic empowerment organizations by underwriting transitional and infrastructure costs to support and integrate membership programs with Alliance for Children and Families services and create a strategic blueprint for United Neighborhood Centers of America growth and stability
WKFF Contact Person: Robert Long
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Foundation Fighting Blindness, Inc.
aka National Retinitis Pigmentosa Foundation, Inc.
Owings Mills, Maryland $100,000
Provide support to encourage women to accept senior levels in vision research through the Women’s Career Development Award program
WKFF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Irving S. Gilmore International Keyboard Festival
Kalamazoo, Michigan $500,000
Support an endowment fund that provides a periodic local recital outside the regular Festival series
WKFF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

John E. Fetzer Institute, Inc.
Kalamazoo, Michigan $10,000
Support an ongoing conversation aimed at developing and implementing new models of journalism to serve healthy communities and a robust society in the 21st century
WKFF Contact Person: Karen Whalen
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Johns Hopkins University
Baltimore, Maryland $500,000
Provide leadership in the analysis of policy options and the evaluation of the effects of policy changes on the health of individuals and populations by establishing an endowment
WKFF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Kalamazoo Aviation History Museum
Kalamazoo, Michigan $1,260,000
Strengthen and expand interactive science education curriculum; community outreach activities; and partnerships with national, state, and local educational institutions
WKFF Contact Person: Ted Chen
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Kalamazoo College
Kalamazoo, Michigan $1,500,000
Support the Kalamazoo College Hicks Student Center renovation project
WKFF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Lyric Opera of Chicago
Chicago, Illinois $100,000
Build Lyric Opera of Chicago’s capacity and diversify its audience base by supporting a discount ticket for college students program
WKFF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Conference of State Legislatures
Denver, Colorado $976,914
Institutionalize knowledge of state-tribal issues and methods for intergovernmental cooperation; provide ongoing education about tribal sovereignty and state-tribal governance; and strengthen a supportive infrastructure to sustain the partnership between the National Conference of State Legislatures and the National Congress of American Indians
WKFF Contact Person: Alice Warner
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Congress of American Indians
Washington, D.C. $1,275,000
Institutionalize knowledge of state-tribal issues and methods for intergovernmental cooperation; provide ongoing education about tribal sovereignty and state-tribal governance; and strengthen a supportive infrastructure to sustain the partnership between the National Conference of State Legislatures and the National Congress of American Indians
WKFF Contact Person: Alice Warner
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Public Radio, Inc.
Washington, D.C. $350,000
Enhance news operations and expand the dialogue to include more diverse audiences
WKFF Contact Person: Karen Whalen
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Princeton University
Princeton, New Jersey $400,000
Support an interdisciplinary project to review and disseminate information on children’s health and development policies
WKFF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Regents of the University of Michigan
Ann Arbor, Michigan $400,000
Create a unique fellowship offering a time of reflection and study to professionals engaged in the worlds of journalism, policy, and philanthropy
WKFF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Regents of the University of Michigan  
Ann Arbor, Michigan  
$2,000,000  
Provide extraordinary leadership for educating information professionals to  
serve society in the new age of digital information and community technology  
by supporting an endowed chair in the School of Information at the University  
of Michigan  
WKKF Contact Person: Gail McClure  
Key elements: □ HE □ FSRD ■ Y&E □ P&V □ LDR ■ ICT □ CDY □ SECD  

Sherman Lake YMCA Outdoor Center  
Augusta, Michigan  
$150,000  
Expand long-range educational objectives through the Integrated Education  
Program, and acquire adjacent land to preserve the integrity of the Sherman  
Lake YMCA Outdoor Center  
WKKF Contact Person: James McHale  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

Tides Center  
San Francisco, California  
$15,000  
Optimize leadership development learning and collaboration  
WKKF Contact Person: Frank Taylor  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

Tides Center  
San Francisco, California  
$203,830  
Enable the Leadership Learning Community to build their capacity and  
support the planning and implementation of a set of strategies to increase  
their growth and financial sustainability  
WKKF Contact Person: Frank Taylor  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

Trinity College  
Hartford, Connecticut  
$500,000  
Enhance Trinity College’s Advancement Program by increasing fundraising  
efforts  
WKKF Contact Person: James McHale  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

University of Oxford (Kellogg College)  
Oxford, England  
$500,000  
Provide funds to expand the college campus  
WKKF Contact Person: James McHale  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

University of Washington  
Seattle, Washington  
$250,000  
Provide support for a new building to house faculty and students for public  
health research and education  
WKKF Contact Person: James McHale  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

Vigorous Interventions in Ongoing Natural Settings, Inc.  
d/b/a Visions, Inc.  
Roxbury, Massachusetts  
$23,695  
Provide consultation, technical assistance, monitoring, and documentation for  
the final phase of the Capitalizing on Diversity Youth Engagement Strategy  
grantees to strengthen their capacity to address race and cultural issues  
WKKF Contact Person: Terri Wright  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD  

INTERNATIONAL OTHER  
Salzburg Seminar in American Studies, Inc.  
Middlebury, Vermont  
$200,000  
Support the first session of a series on Women, Political Power, and Next  
Generation Leadership  
WKKF Contact Person: Caroline Carpenter  
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Southern Africa Programming

The Kellogg Foundation’s commitment to development in southern Africa began in the mid-1980s. The nature of this support is twofold. It promotes changes in the social and economic systems that make new growth possible, and it supports economic advancement for all to include greater public participation in policymaking and institutional reform. Foundation grants focus on the seven countries of Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe. Across the region, the Foundation’s program strategies merge the following interests:

**Strengthen Leadership Capacity**
This strategy serves as the primary integrator of all three strategies for work in the region. Current programming seeks to build the capacity of leaders at the local, provincial, national, regional, and global levels. It also is concerned with increasing community voices in the policy development process to strengthen young leaders for the 21st century.

**Strengthen the Capacity of Communities**
This programming strategy targets district-level sites to increase cooperation among local government, business, community-based organizations, education institutions and agencies, and to enhance participation of rural youth in social and economic development.

**Organizational and Institutional Development and Transformation**
Attention is focused on improving the southern African social infrastructure through institutions of higher education, organizations that create employment and productivity, and information systems that support social development.
Southern Africa

**Goal:** Strengthen the capacity of civil society organizations and their public and private sector partners as they seek multi-sectoral solutions to community problems, particularly the problem of rural poverty, especially as it affects family life, women, and youth.

### GENERAL GRANTMAKING

**Associação Mocambicana de Cineastas (Mozambican Filmmakers Association)**

*Maputo, Mozambique*  
$100,000

Produce and disseminate a documentary film about Malangatana Ngwenya Valente’s role in Mozambican civic and cultural lives.

WKKF Contact Person: Fernanda Farinha

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Centre for Policy Studies**

*Johannesburg, South Africa*  
$400,000

Study and assess from experiences of rural communities the relationship and impact between democracy and development to improve quality of life in southern Africa.

WKKF Contact Person: Mandivamba Rukuni

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Harare International Festival of the Arts**

*Harare, Zimbabwe*  
$330,000

Promote artistic exchange and education among rural artists in the Chimanimani and Bulilima-Mangwe districts.

WKKF Contact Person: Mandivamba Rukuni

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Market Theatre Foundation**

*Johannesburg, South Africa*  
$400,000

Contribute to the education and development of a diverse community of future artists, technicians, and audiences by staging productions that deal with social and economic issues relevant to today’s society.

WKKF Contact Person: Fadel Ndiame

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Museum of New Mexico Foundation**

*Santa Fe, New Mexico, United States*  
$25,000

Assist southern African folk artists in achieving annual sustainability by bringing various folk artists from the region to participate in the Art Market.

WKKF Contact Person: Gail McClure

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Museum of New Mexico Foundation**

*Santa Fe, New Mexico, United States*  
$200,000

Assist southern African folk artists in achieving annual sustainability by developing a strategic plan and leadership structure to support continued growth and sustainability of the International Folk Art Market.

WKKF Contact Person: Gail McClure

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Rob Smetherham Bereavement Service for Children**

*Pietermaritzburg, South Africa*  
$199,073

Enhance the capacity of children, families, and communities to help bereaved and vulnerable children in areas highly affected by AIDS in rural Pietermaritzburg, KwaZulu-Natal, South Africa.

WKKF Contact Person: Fernanda Farinha

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Zimbabwe Adult Learners Association**

*Harare, Zimbabwe*  
$200,000

Strengthen the initiatives of the Zimbabwe Adult Learners Association to promote the literacy skills of rural women and youth.

WKKF Contact Person: Mandivamba Rukuni

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

### STRENGTHEN LEADERSHIP CAPACITY

**Academy for Educational Development, Inc.**

*Washington, D.C.*  
$1,293,740

Develop leadership skills at various levels of community in southern Africa through fellowship and training programs.

WKKF Contact Person: Mandivamba Rukuni

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Africa University**

*Mutare, Zimbabwe*  
$300,000

Promote a planning and design effort for youth development programs that will promote policies and practices that nurture and engage youth productively in Africa.

WKKF Contact Person: Mandivamba Rukuni

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**African Institute for Agrarian Studies**

*Harare, Zimbabwe*  
$325,000

Strengthen access to key information on land and agrarian reform by reviewing Zimbabwe’s land reform program, engaging policy dialogue, and sharing lessons learned in southern Africa.

WKKF Contact Person: Mandivamba Rukuni

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Boston University**

*Boston, Massachusetts, United States*  
$200,000


WKKF Contact Person: Malusi Mpumlwana

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Catholic University of Mozambique**

*Beira, Mozambique*  
$350,000

Increase awareness, knowledge, and cooperation between the faculty and students of the School of Medicine and the traditional medical practitioners and systems in Sofala province in Mozambique.

WKKF Contact Person: Fernanda Farinha

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Community and Individual Development Association**

*Johannesburg, South Africa*  
$2,500,000

Enhance the life-skills and business management training of rural youth from marginalized communities, in particular W.K. Kellogg Foundation programming in southern Africa, by establishing a bursary program.

WKKF Contact Person: Mandivamba Rukuni

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Duke University**

*Durham, North Carolina, United States*  
$500,000

Resolve issues of sustainability and succession for disadvantaged communities in southern Africa and the United States by maintaining and strengthening the United States-Southern Africa Centre for Policy Leadership and Public Values Emerging Leaders Program.

WKKF Contact Person: Malusi Mpumlwana

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

**Educational Support Services Trust**

*Cape Town, South Africa*  
$300,000

Strengthen family values and enhance personal and societal growth by implementing the Moral Regeneration project.

WKKF Contact Person: Fadel Ndiame

*Key elements:* □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Fundação para o Desenvolvimento da Comunidade (Community Foundation Development Trust)

Maputo, Mozambique $199,600
Expand the impact of community-aimed interventions in Mozambique through the development of a knowledge management center.

WKKF Contact Person: Fernanda Farinha
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

Independent Development Trust

Pretoria, South Africa $1,000,000
Decrease unemployment and strengthen economic development by enhancing the capacity of the South African government to strengthen the second-economy component of the Accelerated and Shared Growth Initiative.

WKKF Contact Person: Fadel Ndiame
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

Institute for Justice and Reconciliation

Cape Town, South Africa $345,550
Support further reconciliation among South African youth through training and educational resource development in formal and informal educational settings.

WKKF Contact Person: Fadel Ndiame
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

Media for Development International, Inc.

Glenwood Springs, Colorado, United States $362,000
Produce a feature film based on the life of Samora Machel’s struggle for an independent southern Africa.

WKKF Contact Person: Mandivamba Rukuni
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

Salmax 320

Pretoria, South Africa $400,000
Stimulate an awareness of and interest in mathematics, science, engineering, and technology among learners and educators, in order to enhance the country’s economy and its global competitiveness.

WKKF Contact Person: Fadel Ndiame
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

South African Institute For Distance Education

Johannesburg, South Africa $1,000,000
Strengthen the capacity of rural South African communities to meet long-term goals of sustainable development and poverty alleviation through the development, piloting, and large-scale implementation of a distance education program.

WKKF Contact Person: Fadel Ndiame
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

Southern African Regional Poverty Network

Hatfield, South Africa $394,905
Promote the engagement of civil society within the Southern African Development Community region related to policy processes and issues concerning food security and poverty.

WKKF Contact Person: Mandivamba Rukuni
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

Swedish Cooperative Centre

Harare, Zimbabwe $390,000
Establish rural village study circles for adults in southern Africa and equip them with appropriate study materials for development to improve living standards and promote a sustainable society.

WKKF Contact Person: Mandivamba Rukuni
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

Themba Trust

Plet Retief, South Africa $200,000
Build the capacity of rural youth to address the challenges of development in poverty-stricken rural and farming communities.

WKKF Contact Person: Fernanda Farinha
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

Training and Research Support Centre

Harare, Zimbabwe $400,000
Build the capacity of community groups and civil society organizations to develop and use participatory health education and health literacy materials to address community needs in the southern Africa region.

WKKF Contact Person: Fadel Ndiame
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

Tshwane University of Technology

Pretoria, South Africa $399,550
Facilitate the successful entrance of historically disadvantaged youth into the business community by providing training and skills for creating new business ventures.

WKKF Contact Person: Fadel Ndiame
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

University of KwaZulu-Natal

Durban, South Africa $800,000
Conduct a value-based, transformational leadership development program in rural KwaZulu-Natal sites, targeting traditional leaders and politically elected leaders at provincial, district, and local levels.

WKKF Contact Person: Fadel Ndiame
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

University of Venda

Thohoyandou, South Africa $399,220
Nurture sustainable social and economic transformation of the communities in the Vhembe District through promoting the development of strategic partnerships within the University of Venda and surrounding communities.

WKKF Contact Person: Fadel Ndiame
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

Valley Trust

Bothas Hill, South Africa $400,000
Strengthen and enhance the educator leadership development and health promotion program in school communities in rural KwaZulu-Natal.

WKKF Contact Person: Fadel Ndiame
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

STRENGTHEN CAPACITY OF COMMUNITIES

Africa University

Mutare, Zimbabwe $346,000
Strengthen village and ward level development structures, institutions, and processes through a community-driven model in the Mhakwe Ward of the Chirumhanzu District.

WKKF Contact Person: Mandivamba Rukuni
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD

Africa University

Mutare, Zimbabwe $975,000
Strengthen communication, knowledge creation/sharing, and networking by co-designing and building with the community a multipurpose center in Mhakwe, Chirumhanzu, capable of cultural, youth, and women’s activities.

WKKF Contact Person: Mandivamba Rukuni
Key elements: HE PSRD Y&E PAV LDR ICT CDY SECD
African Centre for Fertilizer Development
Harare, Zimbabwe
$390,000
Develop the capacity for processing and marketing of seed maize produced by smallholder farmers in drought-prone areas in southern Africa
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Associação Rural de Ajudas Mutua-ORAM
(Association for Mutual Support)
Maputo, Mozambique
$780,000
Ensure access to adequate management of rural land to improve food security and economic development for rural communities in Manica and Tete Provinces through improved use of land and natural resources and improved skills for analysis and negotiation with development stakeholders
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Botswana Community Based Organisation Network
Gaborone, Botswana
$500,000
Support the establishment of community trading centers as key economic empowerment mechanisms for social welfare and improved livelihoods in select villages of the Lethakeng sub-district in Botswana
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Botswana Community Based Organisation Network
Gaborone, Botswana
$600,000
Create viable, healthy, and sustainable rural communities by developing systems and processes for self-drive in Lethakeng sub-district communities
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Bulilima-Mangwe Rural District Council
Plumtree, Zimbabwe
$841,000
Strengthen and expand the planning and program implementation capacities of Village and Ward Development Committee structures in the Masendu region
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Camdeboo Municipality
Graaff-Reinet, South Africa
$200,000
Strengthen rural community land and resource development by establishing an aloe processing plant to identify and produce a range of sustainable projects and markets that would enhance the local economy
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Centre for Total Transformation Trust
Harare, Zimbabwe
$400,000
Implement an integrated community development program in Mashonaland East Province, Zimbabwe
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Grupo de Educação Social de Manica
(Manica Social Group Education)
Chimoio, Mozambique
$200,000
Contribute to the reduction of HIV/AIDS propagation and stigmatization in Manica province through the sensitization and education of rural communities, particularly youth, using attractive and culturally relevant audio-visuals methods
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Health Systems Trust
Durban, South Africa
$1,000,000
Strengthen the capacity of local care systems in implementing community-based interventions
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Hope Worldwide
Johannesburg, South Africa
$167,000
Mitigate the impact of HIV and AIDS by developing HIV/AIDS-competent communities which foster behavioral change and build expanded systems of care and support
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

International Union for Conservation of Nature and Natural Resources
Pretoria, South Africa
$395,000
Implement an integrated natural resources management program and appropriate food production and conservation practices in the Masvingo Province of Zimbabwe
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Kubatsirana
(Healing One Another)
Chimoio, Mozambique
$400,000
Consolidate and promote as learning opportunities for other groups, community interventions on prevention, care, and mitigation of the impact of HIV/AIDS in families, with an emphasis on children
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Lesedi La Sechaba Art and Craft
Johannesburg, South Africa
$321,714
Provide development and management support toward the economic sustainability of the Lesedi La Sechaba Art and Craft Centre, a small social development and economic empowerment community agency
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Malawi Human Rights Resource Centre
Lilongwe, Malawi
$773,000
Strengthen community capacity and address key social challenges affecting communities in Kanengo, Malawi
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Malawian Entrepreneurs Development Institute
Mponela, Malawi
$855,000
Strengthen the coalition and capacity of cassava farmer groups and commodity associations in Lilongwe District to increase the production, processing, and development of products and markets
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Maseru Wesleyan Church HIV/AIDS Support Group
Maseru, Lesotho
$70,000
Empower Maseru and Semonkong communities, in particular youth, to prevent further infection by HIV/AIDS as well as to reduce stigma and support people living with HIV/AIDS
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD

Mineworkers Development Agency
Johannesburg, South Africa
$180,000
Enhance the capacity of Somongkong, Lesotho, communities to develop small-scale industries, including poultry and bee keeping, through provision of knowledge, skills, and business counselling services
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ PAV □ LDR □ ICT □ CDY □ SECD
National University of Science and Technology
Bulawayo, Zimbabwe
$2,200,000
Strengthen institutional leadership and rural outreach capacity of the National University of Science and Technology and establish an Institute of Rural Technology to facilitate community development programs in rural areas of Matabeleland
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Paballong Trust
Maseru, Lesotho
$400,000
Establish an innovative HIV/AIDS center in the Berea Plateau in Lesotho to strengthen interventions that support home-based and emergency care for HIV/AIDS patients
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Rogosin Institute, Inc.
New York City
$290,000
Enable Malawi communities to develop a self-drive mindset of addressing health issues by implementing a “Problem Solving for Better Health” training program
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Serumula Development Association
Maseru, Lesotho
$620,000
Support rural communities, institutions, and leadership to further develop their capacity to self-start, self-assess, self-correct, and sustain the socio-economic development in Semonkong
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Solar Electric Light Fund
Washington, D.C.
$300,000
Implement a cost-effective, renewable solar infrastructure at a rural school in Maputaland, KwaZulu-Natal, to produce a positive, measurable impact on the school and community
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

TechnoServe, Inc.
Washington, D.C.
$600,000
Develop and strengthen innovative business ventures with rural entrepreneurs as a means of ending extreme poverty in rural Maputaland, KwaZulu-Natal, South Africa
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Tourism Business Council of South Africa
Pretoria, South Africa
$308,000
Strengthen the potential of the tourism sector by assessing its performances in terms of black economic empowerment and exploring opportunities for niche markets and local development
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Fort Hare
Eastern Cape, South Africa
$399,800
Assist communities in developing guidelines and strategies for the management and utilization of communal rangelands in the Eastern Cape to enhance productivity of livestock for food security and improved livelihoods
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Stellenbosch
Stellenbosch, South Africa
$300,000
Stimulate interest and motivation in engineering- and technology-related areas and transfer knowledge about computers, information technology, and engineering design to children from poor communities as they design scale-model Formula 1 race cars
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Zimbabwe
Harare, Zimbabwe
$340,000
Create a greater awareness of the value of wild plant foods, thereby promoting their effective utilization in the Buhera District of Zimbabwe
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Women’s Finance House Botswana
Gaborone, Botswana
$508,880
Expand the financial services offered by the Women’s Finance House Botswana and make them accessible to low-income rural businesswomen of the Kweneng West District of Botswana
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Zimbabwe Farmers Development Trust
Harare, Zimbabwe
$300,000
Strengthen the Zimbabwe smallholder beekeepers association’s capacity to support farmer groups, with an emphasis on women and youth, to produce, process, and market honey
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Zimbabwe Open University
Harare, Zimbabwe
$200,000
Enhance information exchange, teaching, learning, and knowledge exchange between students countrywide by establishing a Wide Area Network linking all regional centers
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Zimbabwe Opportunities Industrialisation Centres
Harare, Zimbabwe
$929,000
Strengthen the funding and management capabilities of rural enterprise finance institutions that serve Manicaland Province and Chimanimani District
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

ORGANIZATIONAL AND INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Boston Medical Center Corporation
Boston, Massachusetts, United States
$195,000
Strengthen district hospitals and respective health centers in Lesotho by developing a feasible, sustainable, and locally owned plan
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Grants Listing

Botswana Horticultural Council
Gaborone, Botswana $200,000
Improve the efficiency and competitiveness of smallholder horticultural producers in Botswana
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Carter Center, Inc.
Atlanta, Georgia, United States $300,000
Support efforts to promote greater country ownership of development policies and programs, more broad-based participation in governance, and more effective development cooperation practices in Mozambique by sharing lessons learned at the Development Cooperative
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

CSIR
Pretoria, South Africa $400,000
Improve the quality of lives of people in South Africa by planning, piloting, and testing the adoption of multi-purpose centers in rural communities for purposes of communication, education, and business development
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Digital Partnership South Africa
Rivonia, South Africa $200,000
Promote innovative and affordable access to information and communication technologies in local languages to facilitate effective learning and social and economic transformation for rural communities in the Limpopo district in South Africa
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Fundação para o Desenvolvimento da Comunidade (Community Foundation Development Trust)
Maputo, Mozambique $550,000
Strengthen the mechanisms for and capacity of civil society organizations’ participation in the development, monitoring, and evaluation of a national anti-poverty program
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Fundação para o Desenvolvimento da Comunidade (Community Foundation Development Trust)
Maputo, Mozambique $1,050,000
Establish and develop a Knowledge Management Center that will enable the Fundacao para o Desenvolvimento da Comunidade and other partners to access, disseminate, produce, and use the knowledge created in the process of rural communities’ development in Mozambique
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

IDEAA-CA, Associação dos Produtores de Oleaginosas (IDEAA-CA, Oilseeds Commodity Association)
Vanduzu, Mozambique $350,000
Support the development of a viable and locally owned market institution for oil seeds in the Manica Province in Mozambique
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

International Union for Conservation of Nature and Natural Resources
Pretoria, South Africa $200,000
Diversify rural livelihood options and improve natural resource management practices in southern Africa by addressing the market failures that hinder the emergence of a pro-poor natural product sector
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Kagiso Charitable Trust
Johannesburg, South Africa $1,477,250
Consolidate, strengthen, and continue to manage the Kagiso Enterprises Rural Private Equity Fund for financing rural, high-growth businesses
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Lurdes Mutola Foundation
Maputo, Mozambique $300,000
Empower Mozambican youth, including girls and young women, toward a more relevant and visible role for youth in the Mozambican development agenda
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

PELUM Lesotho Association
Maseru, Lesotho $198,000
Improve the livelihoods of rural communities by increasing the awareness of smallholder farmers in Lesotho about the potential of the fair trade movement
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Phumani Paper
Johannesburg, South Africa $400,000
Strengthen the capacity of independent community-based small enterprises to generate sustainable income for the communities they serve
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Synergos Institute, Inc.
New York City $400,000
Strengthen philanthropic civil society organizations, leaders, and the nonprofit sector in their efforts to increase equity and advance social justice in southern Africa
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Tides Center
San Francisco, California, United States $500,000
Increase the effectiveness of the Africa Grantmakers Affinity Group by engaging a range of stakeholders in the fields of philanthropy, knowledge management, and African development in a series of dialogues and research projects around questions relevant to the effective use of support for development projects in Africa.
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Pennsylvania
Philadelphia, Pennsylvania, United States $50,000
Assist poor youth and families in South Africa with basic skills instruction using multi-media materials for literacy learning and information resources
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Women’s University in Africa
Mount Pleasant, Zimbabwe $150,000
Expand women’s access to tertiary education in Zimbabwe across Africa
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

World Links Zimbabwe Trust
Harare, Zimbabwe $600,000
Enhance capacity building of rural communities by harnessing the power of, and applying, interactive visual learning simulations in community-based development programs
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Promote Regional Development
Attention is given to supporting groups of projects that demonstrate ways to break the cycle of poverty in selected micro-regions. Strategies to promote the development, participation, and leadership of local youth are central to this effort. Priority geographic areas targeted by this work include: southern México and Central America (including parts of the Caribbean), northeast Brazil, and the Andean zones of Bolivia, Perú, and southern Ecuador.

Application of Knowledge and Best Practices (Programmatic Approaches)
The Foundation supports projects in Latin America and the Caribbean that offer innovative approaches in leadership development, citizenship and social responsibility, institution building and strategic alliances, and access to information technology. The aim of this approach is to build the capacity of individuals, communities, and institutions to put regional development projects into action.

In Latin America, the Foundation takes an integrated approach in addressing its key programming interests. The following strategies detail these interests:
Latin America and the Caribbean

Goal: To demonstrate and disseminate strategies to break the cycle of poverty by promoting healthy youth development and participation in socially and economically vibrant communities.

GENERAL GRANTMAKING

Aracati-Agência de Mobilização Social (Aracati-Social Mobilization Agency)
São Paulo, Brazil $79,973
Promote youth mobilization in Brazil through the institutional development of Aracati
WKKF Contact Person: Andres Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Associación Grupo Ceiba (Ceiba Group Association)
Guatemala City, Guatemala $220,000
Create opportunities for the education and social reinsertion of youth at risk by improving their technical capacities in the areas of information and communication technologies
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Asociación para la Prevención del Delito (Crime Prevention Association)
Guatemala City, Guatemala $200,000
Provide social reinsertion opportunities for at-risk children and youth through moral and civic values training and activities
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Asociación de Desarrollo Sustentable y Solidario de la Región Sisalada (Association for the Sustainable Development and Solidarity of the Sisal Region)
Valente, Brazil $53,901
Assist Latin American and Caribbean leaders in the area of food security through opportunities to visit successful programs and public policy strategies in Brazil
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Asociación Mundaréu (Mundareu Association)
São Paulo, Brazil $48,200
Support the fair trade commerce of goods produced by poor communities in Brazil through institutional development
WKKF Contact Person: Andres Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Associação Novo Mundo (New World Nongovernmental Association)
Recife, Brazil $44,382
Promote community development in a poor metropolitan area of Recife in the northeast region of Brazil by strengthening community leaders and youth
WKKF Contact Person: Andres Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centre de Sante Et Development Integre (Health and Integral Development Center)
Port-au-Prince, Haiti $58,000
Increase the access to regional markets for local produce by improving ground communication in Cerca-Carvajal, Haiti
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Atención Infantil Piña Palmera, A.C. (Pineapple Palm Children Attention Center, Civil Association)
Puerto Angel, Mexico $177,591
Provide services to disabled persons and their families through community-based integral rehabilitation models
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Estudios de Estado y Sociedad (Center for the Study of State and Society)
Buenos Aires, Argentina $400,000
Strengthen the Latin American nonprofit sector through incorporating the measurement of its size and scope into the Systems of National Accounts
WKKF Contact Person: Andres Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Investigación y Docencia Económicas, A.C. (Economics Research and Education Center)
México City, Mexico $100,000
Provide reliable data on public and leader attitudes toward international affairs and foreign policy in Mexico and the United States to inform and shape debate and policymaking on international and binational issues
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Partos de San Cristóbal, A.C. (San Cristobal Birth Center, Civil Association)
San Cristobal de las Casas, Mexico $150,000
Increase access and awareness of the Midwifery Model of care in Chiapas, Mexico, to improve birth services for women who have contact with the public health system
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro Internacional de Agricultura Tropical (International Center for Tropical Agriculture)
Cali, Colombia $198,000
Increase opportunities for rural youth in a remote area of Colombia to access high-quality education that fosters personal development through consolidating a learning process based on participatory research, community participation, and leadership development
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro Internacional de Información Sobre Cultivos de Cobertura (Ground Cover Plants International Information Center)
Tegucigalpa, Honduras $197,400
Improve the standard of living of small-farm families in Central America by systematizing and disseminating appropriate agricultural technology and rural family education methods
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
<table>
<thead>
<tr>
<th>Organization</th>
<th>Region/Country</th>
<th>Amount</th>
<th>Description</th>
<th>Contact Person</th>
<th>Key Elements</th>
</tr>
</thead>
<tbody>
<tr>
<td>WKKF</td>
<td>Latin America and the Caribbean</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Centro para el Desarrollo Agropecuario y Forestal, Inc.</td>
<td>Santo Domingo, Dominican Republic</td>
<td>$198,000</td>
<td>Improve the rural sector in the Dominican Republic by training professional leaders in Agriculture and Rural Development through short training and a master's degree program</td>
<td>Blas Santos</td>
<td>HE FSRO Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
<tr>
<td>City University of New York Graduate School and University Center</td>
<td>New York City</td>
<td>$190,000</td>
<td>Support leadership development in the field of philanthropy in Latin America and the Caribbean</td>
<td>Andres Thompson</td>
<td>HE FSRO Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
<tr>
<td>Corporación Económica para América Latina y el Caribe (Economic Commission for Latin America and Caribbean)</td>
<td>Santiago, Chile</td>
<td>$80,000</td>
<td>Improve the effectiveness of poverty alleviation-centered economic development in Haiti by completing the process of elaborating and sharing a non-conventional strategic plan centered on successful local experiences and informing the national and international communities</td>
<td>Blas Santos</td>
<td>HE FSRO Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
<tr>
<td>Fundación CEIJL/Mesoamérica</td>
<td>San José, Costa Rica</td>
<td>$70,000</td>
<td>Enhance the knowledge and skills of organizations in Central America and Mexico working to protect the rights of youth in vulnerable circumstances</td>
<td>Francisco Tancredi</td>
<td>HE FSRO Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
<tr>
<td>Fundación Defensores del Chaco</td>
<td>Buenos Aires, Argentina</td>
<td>$49,000</td>
<td>Promote the use of sports and kriuse activities as spaces for the socio-cultural integration of youth in northeast Brazil</td>
<td>Andres Thompson</td>
<td>HE FSRO Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
<tr>
<td>FUNDAR, Centro de Análisis e Investigación, A.C. (FUNDAR, Analysis and Research Center, Civil Association)</td>
<td>México City, Mexico</td>
<td>$200,000</td>
<td>Strengthen civil society to inform policies in the southern state of Veracruz to contribute to democracy at the local level</td>
<td>Francisco Tancredi</td>
<td>HE FSRO Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
<tr>
<td>Healthlink Worldwide</td>
<td>London, United Kingdom</td>
<td>$40,400</td>
<td>Improve the health and quality of life of vulnerable and excluded citizens in select areas of Nicaragua by facilitating access to basic information and promoting youth participation and leadership</td>
<td>Francisco Tancredi</td>
<td>HE FSRO Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
<tr>
<td>Imaginario Comunicación para la Paz y el Cambio Social (Imaginario-Communications for Peace, Education and Social Change)</td>
<td>Bogotá, Colombia</td>
<td>$100,160</td>
<td>Enhance information and knowledge on youth communication and participation among youth projects in Latin America and the Caribbean</td>
<td>Francisco Tancredi</td>
<td>HE FSRO Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
<tr>
<td>Instituto Academia de Desarrollo Social</td>
<td>Recife, Brazil</td>
<td>$20,300</td>
<td>Promote youth development by strengthening a youth organization based in the metropolitan area of Teresina in the northeast region of Brazil</td>
<td>Andres Thompson</td>
<td>HE FSRO Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
<tr>
<td>Instituto de Juventud Contemporánea (Institute for Contemporary Youth)</td>
<td>Fortaleza, Brazil</td>
<td>$120,000</td>
<td>Strengthen youth public policies in poor communities in Fortaleza in northeast Brazil through support of youth leadership development with a gender perspective</td>
<td>Andres Thompson</td>
<td>HE FSRO Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
<tr>
<td>Instituto DNA Brasil (DNA Brazil Institute)</td>
<td>São Paulo, Brazil</td>
<td>$200,000</td>
<td>Develop a congressional program aimed at providing Brazilian lawmakers with a deeper understanding of contemporary issues that permit building a just and equitable development of the country</td>
<td>Francisco Tancredi</td>
<td>HE FSRO Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
</tbody>
</table>
Instituto Interamericano de Cooperación para la Agricultura (Inter-American Institute for Cooperation on Agriculture)
San José, Costa Rica
$195,000
Improve the standard of living of the Amerindian population of the lake communities in Guyana through the sustainable utilization of community resources
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Instituto Tecnológico Autónoma de México (Autonomous Technological Institute of Mexico)
México City, Mexico
$100,000
Enhance understanding of the phenomenon of transnational youth gangs in Central America, Mexico, and the United States by expanding initial studies and activities and disseminating the results
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

International Life Sciences Institute
Washington, D.C.
$200,000
Develop obesity prevention approaches in Brazil, Chile, and Mexico through the application and evaluation of community-based programs that promote healthier diet and lifestyles
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

International Society for the Study of Behavioral Development
University Park, Pennsylvania, United States
$47,200
Enable early career researchers from Latin America and the Caribbean and southern Africa to gain valuable knowledge and skills to plan, implement, and analyze research into the well-being of children and youth in the context of their own cultures and communities by sponsoring a workshop
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Johns Hopkins University
Baltimore, Maryland, United States
$75,000
Enable students to gain experience in Latin America by exposing them to the harsh realities of underdevelopment and extreme poverty through field trips and summer internships
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Jóvenes Hondureños Adelante – Juntos Avancemos, A.C. (Honduran Youths Ahead – Together We Advance, Civil Association)
San Pedro Sula, Honduras
$191,734
Validate and socialize successful experiences with positive impact in the social integration of youth linked to gangs and the possible reduction of youth violence
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Oficina de Defensoría de los Derechos de la Infancia, A.C. (Children’s Rights Defense Office, Civil Association)
México City, Mexico
$111,058
Improve living conditions for Mexican youth by identifying and improving methods for defending their legal rights
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Organización Fuerza Ciudadana, A.C. (Citizens Force Organization, Civil Association)
Benito Juárez, Mexico
$78,060
Promote youth participation in the 2005-2006 electoral process
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Organización Internacional para las Migraciones – Oficina México (International Organization for Migrations – Mexico Office)
México City, Mexico
$163,600
Protect the rights and dignity of Central American migrant women and minors
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Red Bioplaneta, A.C. (Bioplanet Net, Civil Association)
Barueri, Brazil
$150,000
Foster the development of talents in school-age children and adolescents by providing the appropriate environment, material and human means, and resources
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Round Earth Productions
St. Paul, Minnesota, United States
$180,000
Produce and broadcast important issues of poverty, youth, democracy, development, and sustainability throughout the United States and Latin America and provide opportunities to journalists in reporting important stories with few resources
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

United Nations Environment Programme/Regional Office for Latin America and the Caribbean
México City, Mexico
$100,000
Enhance the environmental awareness and participation of civil society organizations and non-governmental organizations in rural areas and deprived urban areas of Central America and the Caribbean by developing a training course for journalists, women, and youth leaders
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Universidad de Los Lagos (Los Lagos University)
Osorno, Chile
$40,039
Design and implement a data base and information system of innovative social technologies and practices in Latin America and the Caribbean by bringing together those outstanding awards and organizations that have the capacity to disseminate successful lessons
WKKF Contact Person: Francisco Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Washington Office on Latin America, Inc.
Washington, D.C. $200,000
Educate and engage Central American and Latino groups in the policy debate on youth gangs and its transnational dimensions
WKKF Contact Person: Francisco Tancredi
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**PROMOTE REGIONAL DEVELOPMENT**

**Alternativa Centro de Investigación Social y Educación Popular**
(Alternative Center for Social Investigation and Popular Education)

Lima, Perú $87,570
Enhance youth development and leadership through a travel seminar and networking meeting of youth participating in the comprehensive clusters of projects in Bolivia, Peru, and Ecuador
WKKF Contact Person: Francisco Tancredi
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Asociación de Comunicadores Sociales Calandria
(Association of Social Communicators Calandria)

Lima, Perú $188,804
Strengthen communication among the comprehensive clusters in the Andean Region and disseminate their experiences through the establishment of a network of correspondents from organizations involved in nine comprehensive clusters
WKKF Contact Person: Francisco Tancredi
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Asociación Fundación para la Cooperación y el Desarrollo Comunal de El Salvador
(Cooperation and Community Development of El Salvador Foundation Association)

San Salvador, El Salvador $460,767
Consolidate the comprehensive cluster’s leading alliance by strengthening productive capacities and citizens participation with youth involvement
WKKF Contact Person: Francisco Tancredi
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Associação de Apoio ao Projeto Quixote
(Association for Supporting the Quixote Project)

São Paulo, Brazil $80,000
Support youth development and social integration through creating public awareness in the metropolitan area of São Paulo, Brazil
WKKF Contact Person: Andres Thompson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Care Internacional Brasil
(Care International Brazil)

São Paulo, Brazil $231,679
Create an enabling environment for sustainable development in the Parnaiba region of the state of Piauí, northeast Brazil, through an articulated cluster of projects focused on youth
WKKF Contact Person: Andres Thompson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Centro de Estudios de Políticas Publicas
(Center for the Studies of Public Policies)

Ipanema, Brazil $39,220
Strengthen the arts and cultural component of development strategies in micro-regions of northeast Brazil
WKKF Contact Person: Andres Thompson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Centro de Información y Acción Social
(Information and Social Action Center)

Guatemala City, Guatemala $199,884
Improve quality of life of children and youth at risk through educational support and complementary educational, psychological, and recreational services
WKKF Contact Person: Francisco Tancredi
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Centro de Investigación y Promoción Social (CIPS) Sara Lafosse
(Center of Research and Social Promotion (CIPS) Sara Lafosse)

Trujillo, Perú $89,980
Promote the exchange of knowledge and experiences among the comprehensive clusters of the Andean Region and strengthen their work through a Workshop on Productive Capital in Trujillo, Peru
WKKF Contact Person: Francisco Tancredi
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Centro de Multiservicios Educativos
(Multiservices Educational Center)

La Paz, Murillo, Bolivia $82,945
Promote the exchange of knowledge and experiences among the comprehensive clusters of the Andean Region and strengthen their work through a Network and Impact Strategies Workshop in La Paz, Bolivia
WKKF Contact Person: Francisco Tancredi
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Centro de Promoción de la Mujer
(Center for the Advancement of Women)

Huancayo, Perú $200,000
Promote local development in the province of Lauja in the Junín region, Peru, as part of a comprehensive cluster of projects by improving the income generation opportunities for youth and their families
WKKF Contact Person: Francisco Tancredi
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD
Cipó Comunicação Interativa (Cipo Interactive Communication)
Salvador, Brazil
$130,432
Empower youth from poor communities through professional training, computer literacy, and citizenship education in municipalities of Bahia State in the northeast region of Brazil
WKKF Contact Person: Andres Thompson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Equipe Técnica de Assessoria, Pesquisa e Ação Social (Technical Team for Consulting Research & Social Action)
Recife, Brazil
$843,328
Improve the quality of life in communities in the city of Recife, state of Pernambuco in northeast Brazil, through a comprehensive development program for youth and adolescents at risk
WKKF Contact Person: Andres Thompson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Equipo de Promoción y Capacitació n Amazónica (Team for the Promotion and Training of the Amazonian Region)
Satipo, Perú
$494,150
Promote local development through the improvement of the quality of education and the increase of income generation opportunities in four districts of the Satipo Province in Junín, Peru, by adapting the school and technical education curricula to the local productive and economic potentialities
WKKF Contact Person: Francisco Tancredi
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Escuela Agrícola Panamericana (Panamerican Agricultural School)
Tegucigalpa, Honduras
$400,000
Promote regional development by providing scholarships to youth engaged in the comprehensive clusters in Program Geographic Area One and Program Geographic Area Three
WKKF Contact Person: Blas Santos
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Escuela de Agricultura de la Región Tropical Húmeda (Agricultural School of the Humid Tropical Region)
San José, Costa Rica
$496,000
Enable disadvantaged youth to promote development in humid tropical regions of Central America, Haiti, the Dominican Republic, Bolivia, and Ecuador by providing access to a high-quality undergraduate degree in agriculture
WKKF Contact Person: Blas Santos
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Fomento de la Vida (Fostering of Life)
Lima, Perú
$200,000
Promote local development in Junín, Peru, as part of a comprehensive cluster of projects by strengthening the local government and grassroots organizations, and organizing agricultural production around productive chains
WKKF Contact Person: Francisco Tancredi
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD
<table>
<thead>
<tr>
<th>Organization / Project Name</th>
<th>Location</th>
<th>Funding</th>
<th>Key Elements</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fundación Salvadoreña de Apoyo Integral</strong> (Salvadorian Foundation of Integral Support)</td>
<td>San Salvador, El Salvador</td>
<td>$100,000</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Fundación Salvadoreña de Apoyo Integral</strong> (Salvadorian Foundation of Integral Support)</td>
<td>San Salvador, El Salvador</td>
<td>$196,000</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Fundación Salvadoreña de Apoyo Integral</strong> (Salvadorian Foundation of Integral Support)</td>
<td>San Salvador, El Salvador</td>
<td>$200,000</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Fundación Salvadoreña de Apoyo Integral</strong> (Salvadorian Foundation of Integral Support)</td>
<td>San Salvador, El Salvador</td>
<td>$600,000</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Instituto de Aco Cultura – IDAC</strong> (Institute for Cultural Action – IDAC)</td>
<td>Lima, Peru</td>
<td>$55,477</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Instituto de Fomento de una Educación de Calidad</strong> (Institute for the Promotion of a Quality Education)</td>
<td>Lima, Peru</td>
<td>$267,500</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Instituto Museu da Pessoa.Net</strong> (Person Museum.net Institute)</td>
<td>São Paulo, Brazil</td>
<td>$231,840</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Instituto Papai</strong> (Fathers’ Supporting Program)</td>
<td>Recife, Brazil</td>
<td>$154,000</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Laboratorio de Teatro Campesino e Indigena de X’ocen, A.C.</strong> (Camp and Indigenous Theater Laboratory X’ocen, C.A.)</td>
<td>Valladolid, Mexico</td>
<td>$150,000</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Programa de Apoio a Educação Rural</strong> (Rural Education Support Program)</td>
<td>Campina Grande, Brazil</td>
<td>$190,000</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Red para el Desarrollo Local Sostenible en Alianza con los Jovenes</strong> (Network for the Sustainable Local Development in Alliance with Youth)</td>
<td>León, Nicaragua</td>
<td>$64,420</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Rede de Informacoes para o Terceiro Setor</strong> (Information Network for the Third Sector)</td>
<td>Rio de Janeiro, Brazil</td>
<td>$30,000</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Rositos y Voces FDS, A.C.</strong> (Faces and Voices FDS, Civil Association)</td>
<td>México City, Mexico</td>
<td>$1,095,699</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
<tr>
<td><strong>Servicio de Tecnología Alternativa</strong> (Alternative Technological Service)</td>
<td>Glória do Goitá, Brazil</td>
<td>$22,277</td>
<td>HE, FSRD, Y&amp;E, P&amp;V, LDR, ICT, CDY, SECD</td>
</tr>
</tbody>
</table>
Grants Listing

Sin Fronteras, Institución de Asistencia Privada (Without Borders, Private Assistance Institution)
México City, Mexico $169,558
Provide a model of attention to protect adolescents during migration, deportation, and reception process
WKKF Contact Person: Francisco Tancredi

Southern New Hampshire University
Manchester, New Hampshire, United States $99,187
Provide a program that leads to increasing economic self-sufficiency of the rural poor and near poor of Latin America in cooperation with EARTH
WKKF Contact Person: Blas Santos

Universidad Nacional de Trujillo (National University of Trujillo)
Trujillo, Perú $65,981
Improve the quality of education in Trujillo, Peru, through training programs for teachers, designing of education materials, and the involvement of the community in the education process
WKKF Contact Person: Francisco Tancredi

Agencia de Noticias dos Direitos da Infancia (News Agency On Children’s Rights)
Brasilia, Brazil $516,365
Strengthen the rights of children and youth in Brazil through an articulated strategy of education of young communication professionals
WKKF Contact Person: Andres Thompson

Alianza ONG, Inc.
Santo Domingo, Dominican Republic $245,734
Foster social and economic development, poverty reduction, and democracy in the Dominican Republic through strengthening managerial and marketing capacities of non-governmental organizations
WKKF Contact Person: Andres Thompson

Asociacion Club de Jovenes Ambientalistas (Environmental Youth Club Association)
Managua, Nicaragua $171,000
Improve the health of communities by strengthening leadership skills and citizen responsiveness of youth as they implement health promotion activities at the local level
WKKF Contact Person: Francisco Tancredi

Asociacion Institucion Salesiana (Salesian Institute Association)
Soyapango, El Salvador $153,758
Provide opportunities for social work which cultivate leadership skills among youth and their communities
WKKF Contact Person: Francisco Tancredi

Asociación Nacional de Ex-Becarios para el Desarrollo de Honduras (National Association of Former Grantees for the Development of Honduras)
Tegucigalpa, Honduras $352,183
Reduce poverty by training young entrepreneurs as agents of change in rural communities of the Commonwealth of Southern Santa Barbara
WKKF Contact Person: Francisco Tancredi

Brazil Foundation
New York City $150,000
Consolidate Brazil Foundation’s organizational sustainability in the United States and its grantmaking capacity for social projects in Brazil
WKKF Contact Person: Andres Thompson

Centro Latinoamericano de Economia Humana (Latin American Center of Human Economy)
Montevideo, Uruguay $180,000
Improve the quality of life of the people in the Department of Colonia, Uruguay, by strengthening the local development process through economic activities and the building of a community foundation
WKKF Contact Person: Andres Thompson

Centro para la Participación y el Desarrollo Humano Sostenible (Center for the Participation and Human Sustainable Development)
Santa Cruz, Bolivia $378,900
Strengthen the capacity of local government to undertake economic development plans in municipalities of Bolivia through the exchange of knowledge and good practices based on successful experiences in Santa Cruz
WKKF Contact Person: Francisco Tancredi

Comite para Democratización de la Informatica do Ceara (Committee for the Democratization of Computing in the State of Ceara)
Fortaleza, Brazil $51,950
Promote youth development through computer literacy and citizenship education by creating internet access and interchange opportunities for students and trainers in the state of Ceara, northeast Brazil
WKKF Contact Person: Andres Thompson

European Foundation Centre
Brussels, Belgium $150,000
Support the creation and development of community foundations in Latin America and the Caribbean through a global fund
WKKF Contact Person: Andres Thompson

Fundación Comunitaria Querétaro, A.C.
(Queretaro Community Foundation, Civil Association)
Corregidora, Mexico $200,000
Create links for common actions with both the private and public sectors to progress in the development and strengthening of a culture of social responsibility
WKKF Contact Person: Francisco Tancredi
<table>
<thead>
<tr>
<th><strong>Fundación para el Desarrollo de la Juventud, Desafíos (Foundation for the Development of Youth Challenges)</strong></th>
<th><strong>Proyecto Cultural El Sitio (El Sitio Cultural Project)</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Managua, Nicaragua</td>
<td>La Antigua, Guatemala</td>
</tr>
<tr>
<td>$275,000</td>
<td>$148,000</td>
</tr>
<tr>
<td>Promote youth participation to define and implement public policies</td>
<td>Provide a model for the growth of young leaders who are searching for creative outlets for the development of their communities by evaluating, systemizing, and disseminating the School of Facilitators of Creativity and Innovation project</td>
</tr>
<tr>
<td>WKKF Contact Person: Francisco Tancredi</td>
<td>WKKF Contact Person: Francisco Tancredi</td>
</tr>
<tr>
<td>Key elements: HE FSRD Y&amp;E P&amp;V LDR ICT CDY SECD</td>
<td>Key elements: HE FSRD Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Instituto de Comunicación y Desarrollo (Communication and Development Institute)</strong></th>
<th><strong>Proyecto Cultural El Sitio (El Sitio Cultural Project)</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Montevideo, Uruguay</td>
<td>La Antigua, Guatemala</td>
</tr>
<tr>
<td>$261,572</td>
<td>$450,000</td>
</tr>
<tr>
<td>Strengthen civil society organizations in Latin America and the Caribbean through improving their accountability and transparency</td>
<td>Enhance cultural development by continuing and expanding the skills and training of young leaders, supporting and monitoring leadership projects proposed by graduated youth, and instilling commitment to social work and alternative thinking in these leaders</td>
</tr>
<tr>
<td>WKKF Contact Person: Andres Thompson</td>
<td>WKKF Contact Person: Francisco Tancredi</td>
</tr>
<tr>
<td>Key elements: HE FSRD Y&amp;E P&amp;V LDR ICT CDY SECD</td>
<td>Key elements: HE FSRD Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Instituto de Liderazgo Simone de Beauvoir, A.C. (Simone de Beauvoir Leadership Institute, Civil Association)</strong></th>
<th><strong>Servicio de Tecnología Alternativa (Alternative Technological Service)</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>México City, Mexico</td>
<td>Glória do Goiânia, Brazil</td>
</tr>
<tr>
<td>$151,000</td>
<td>$300,000</td>
</tr>
<tr>
<td>Strengthen social leadership among indigenous youth through an integral program in search of equity in education as well as economic, political, cultural, and social inclusion</td>
<td>Promote youth civic engagement and leadership in poor neighborhoods through an institutional strengthening of Serviço de Tecnologia Alternativa to break the intergenerational cycle of poverty</td>
</tr>
<tr>
<td>WKKF Contact Person: Francisco Tancredi</td>
<td>WKKF Contact Person: Francisco Tancredi</td>
</tr>
<tr>
<td>Key elements: HE FSRD Y&amp;E P&amp;V LDR ICT CDY SECD</td>
<td>Key elements: HE FSRD Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Instituto Elo Amigo (Friendly Links Institute)</strong></th>
<th><strong>Sistema de Asesoría y Capacitación para el Desarrollo Local (Advisory and Training System for Local Development)</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Iguatu, Brazil</td>
<td>San Salvador, El Salvador</td>
</tr>
<tr>
<td>$118,770</td>
<td>$290,000</td>
</tr>
<tr>
<td>Promote regional development in northeast Brazil through the institutional strengthening of Instituto Elo Amigo to break the intergenerational cycle of poverty</td>
<td>Promote youth civic engagement and leadership in poor neighborhoods in El Salvador through training and community work</td>
</tr>
<tr>
<td>WKKF Contact Person: Andres Thompson</td>
<td>WKKF Contact Person: Francisco Tancredi</td>
</tr>
<tr>
<td>Key elements: HE FSRD Y&amp;E P&amp;V LDR ICT CDY SECD</td>
<td>Key elements: HE FSRD Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Instituto Ethos de Empresas e Responsabilidade Social (Ethos Institute for Enterprise and Social Responsibility)</strong></th>
<th><strong>Universidad del Pacífico (Pacific University)</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>São Paulo, Brazil</td>
<td>Lima, Perú</td>
</tr>
<tr>
<td>$303,435</td>
<td>$15,000</td>
</tr>
<tr>
<td>Promote and strengthen business social responsibility and private social investments in Brazil through institutional development</td>
<td>Facilitate the process of social development in the Andean Region through the implementation of a comprehensive program of leadership development</td>
</tr>
<tr>
<td>WKKF Contact Person: Andres Thompson</td>
<td>WKKF Contact Person: Andres Thompson</td>
</tr>
<tr>
<td>Key elements: HE FSRD Y&amp;E P&amp;V LDR ICT CDY SECD</td>
<td>Key elements: HE FSRD Y&amp;E P&amp;V LDR ICT CDY SECD</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>Instituto Terra Social (Social Earth Institute)</strong></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Fortaleza, Brazil</td>
<td></td>
</tr>
<tr>
<td>$244,810</td>
<td></td>
</tr>
<tr>
<td>Strengthen young political leaders by consolidating a network of young town council members in the northeast region of Brazil</td>
<td></td>
</tr>
</tbody>
</table>
## Grantee Index

*Note: A parenthetical number immediately following a page number denotes how often the grantee is listed on that page.*

### A

<table>
<thead>
<tr>
<th>Grantee Name</th>
<th>Page Numbers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Abundant Life Ministries of Benton Harbor, Inc.</td>
<td>82</td>
</tr>
<tr>
<td>Academy for Educational Development, Inc.</td>
<td>66(2), 73(2), 91</td>
</tr>
<tr>
<td>AccessVision</td>
<td>78</td>
</tr>
<tr>
<td>Advisory and Training System for Local Development</td>
<td>104</td>
</tr>
<tr>
<td>Africa University</td>
<td>91, 92(2)</td>
</tr>
<tr>
<td>African-American Civil War Memorial Freedom Foundation</td>
<td>57</td>
</tr>
<tr>
<td>African Centre for Fertilizer Development</td>
<td>93</td>
</tr>
<tr>
<td>African Institute For Agrarian Studies</td>
<td>91</td>
</tr>
<tr>
<td>Agencia de Noticias dos Direitos da Infancia</td>
<td>103</td>
</tr>
<tr>
<td>Agricultural School of the Humid Tropical Region</td>
<td>101</td>
</tr>
<tr>
<td>Alaska Community Foundation</td>
<td>73</td>
</tr>
<tr>
<td>Albert Schweitzer Fellowship, Inc.</td>
<td>73</td>
</tr>
<tr>
<td>Alianza ONG, Inc.</td>
<td>103</td>
</tr>
<tr>
<td>Alliance for Healthy Homes</td>
<td>57</td>
</tr>
<tr>
<td>Alpha Kappa Alpha Educational Advancement Foundation, Inc.</td>
<td>73</td>
</tr>
<tr>
<td>Alternativa Centro de Investigación Social y Educación Popular</td>
<td>100</td>
</tr>
<tr>
<td>Alternative Center for Social Investigation and Popular Education</td>
<td>102, 104</td>
</tr>
<tr>
<td>Alternative Technological Service</td>
<td></td>
</tr>
<tr>
<td>American Association of State Colleges and Universities</td>
<td>66</td>
</tr>
<tr>
<td>American Indian College Fund</td>
<td>66</td>
</tr>
<tr>
<td>American Public Health Association, Inc.</td>
<td>57</td>
</tr>
<tr>
<td>American Youth Policy Forum</td>
<td>66</td>
</tr>
<tr>
<td>Americans for Indian Opportunity</td>
<td>66</td>
</tr>
<tr>
<td>AmericaSpeaks, Inc.</td>
<td>60</td>
</tr>
<tr>
<td>Amistad America, Inc.</td>
<td>66</td>
</tr>
<tr>
<td>Angels Enterprise</td>
<td>83</td>
</tr>
<tr>
<td>Appleseed Foundation, Inc.</td>
<td>71</td>
</tr>
<tr>
<td>Arab Community Center for Economic and Social Services</td>
<td>73</td>
</tr>
<tr>
<td>Aracati-Agencia de Mobilização Social</td>
<td>97</td>
</tr>
<tr>
<td>Aracati-Social Mobilization Agency</td>
<td>97</td>
</tr>
<tr>
<td>Arizona Board of Regents for and on Behalf of Arizona State University</td>
<td>73</td>
</tr>
<tr>
<td>Arizona Community Foundation, Inc.</td>
<td>64</td>
</tr>
<tr>
<td>Arkansas Advocates for Children and Families</td>
<td>64</td>
</tr>
<tr>
<td>Arkansas Public Policy Panel, Inc.</td>
<td>64</td>
</tr>
<tr>
<td>Art Resources in Teaching</td>
<td>66</td>
</tr>
<tr>
<td>Arts Engine, Inc.</td>
<td>63</td>
</tr>
<tr>
<td>Arts of Peace, Inc.</td>
<td>63</td>
</tr>
<tr>
<td>Asian Americans-Pacific Islanders in Philanthropy</td>
<td>73</td>
</tr>
<tr>
<td>Asian and Pacific Islander American Health Forum</td>
<td>57</td>
</tr>
<tr>
<td>Asian Health Services, Inc.</td>
<td>55</td>
</tr>
<tr>
<td>Asian Pacific Partners for Empowerment, Advocacy, and Leadership</td>
<td>56</td>
</tr>
<tr>
<td>Asociacion Club de Jovenes Ambientalistas</td>
<td>103</td>
</tr>
<tr>
<td>Asociación de Comunicadores Sociales Calandria</td>
<td>100</td>
</tr>
<tr>
<td>Asociación Fundación para la Cooperación y el Desarrollo Comunal de El Salvador</td>
<td>100</td>
</tr>
<tr>
<td>Asociación Grupo Ceba</td>
<td>97</td>
</tr>
</tbody>
</table>

### B

<table>
<thead>
<tr>
<th>Grantee Name</th>
<th>Page Numbers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Asociacion Institucion Salesiana</td>
<td>103</td>
</tr>
<tr>
<td>Asociación Nacional de Ex-Becarios para el Desarrollo de Honduras</td>
<td>103</td>
</tr>
<tr>
<td>Asociación para la Prevención del Delito</td>
<td>97</td>
</tr>
<tr>
<td>Aspen Institute, Inc.</td>
<td>60, 66, 67, 73, 97</td>
</tr>
<tr>
<td>Asociación de Aporte al Proyecto Quixote</td>
<td>100</td>
</tr>
<tr>
<td>Asociación de Desarrollo Sustentable e Solidario de Region Sisaleira</td>
<td>97</td>
</tr>
<tr>
<td>Asociación dos Produtores de Oleaginoas</td>
<td>95</td>
</tr>
<tr>
<td>Asociación Mocambicana de Cineastas</td>
<td>91</td>
</tr>
<tr>
<td>Asociación Mundaréu</td>
<td>97</td>
</tr>
<tr>
<td>Asociación Novo Mundo</td>
<td>97</td>
</tr>
<tr>
<td>Asociación Rural de Auxda Mutua-ORAM</td>
<td>64</td>
</tr>
<tr>
<td>Association for Enterprise Opportunity</td>
<td>60</td>
</tr>
<tr>
<td>Association for Mutual Support</td>
<td>93</td>
</tr>
<tr>
<td>Association for Research on Nonprofit Organizations and Voluntary Action</td>
<td>73</td>
</tr>
<tr>
<td>Association for Supporting the Quixote Project</td>
<td>100</td>
</tr>
<tr>
<td>Association for the Study of Higher Education</td>
<td>67</td>
</tr>
<tr>
<td>Association for the Sustainable Development and Solidarity of the Sisal Region</td>
<td>97</td>
</tr>
<tr>
<td>Association of Programs for Rural Independent Living</td>
<td>64</td>
</tr>
<tr>
<td>Association of Social Communicators Calandria</td>
<td>100</td>
</tr>
<tr>
<td>Autonomous Technological Institute of Mexico</td>
<td>99</td>
</tr>
<tr>
<td>Auxiliary to the National Medical Association, Inc.</td>
<td>57</td>
</tr>
<tr>
<td>AVANCE, Inc.</td>
<td>67</td>
</tr>
<tr>
<td>Baltimore City Health Department</td>
<td>55</td>
</tr>
<tr>
<td>Barry Soil &amp; Water Conservation District</td>
<td>60</td>
</tr>
<tr>
<td>Baton Rouge Area Foundation</td>
<td>85</td>
</tr>
<tr>
<td>Baton Rouge Economic and Agricultural Development Alliance</td>
<td>60</td>
</tr>
<tr>
<td>Battle Creek Area Catholic Schools</td>
<td>78</td>
</tr>
<tr>
<td>Battle Creek Area Chamber Foundation</td>
<td>78, 80, 82</td>
</tr>
<tr>
<td>Battle Creek Area Educators’ Task Force</td>
<td>79</td>
</tr>
<tr>
<td>Battle Creek Area Habitat for Humanity, Inc.</td>
<td>79</td>
</tr>
<tr>
<td>Battle Creek Community Foundation</td>
<td>79</td>
</tr>
<tr>
<td>Battle Creek Community Foundation</td>
<td>79</td>
</tr>
<tr>
<td>Battle Creek Health System</td>
<td>80</td>
</tr>
<tr>
<td>Battle Creek Unlimited, Inc.</td>
<td>81</td>
</tr>
<tr>
<td>BBB Wise Giving Alliance</td>
<td>73</td>
</tr>
<tr>
<td>Behind the Badge</td>
<td>80</td>
</tr>
<tr>
<td>Benton Harbor African Arts and Culture Council</td>
<td>83</td>
</tr>
<tr>
<td>Benton Harbor Children’s Art Fair</td>
<td>83</td>
</tr>
<tr>
<td>Benton Harbor Citizen’s Empowerment Corporation</td>
<td>83</td>
</tr>
<tr>
<td>Benton Harbor Community Development Evaluation and Monitoring Agency</td>
<td>83</td>
</tr>
<tr>
<td>Berkshire Taconic Community Foundation, Inc.</td>
<td>55</td>
</tr>
<tr>
<td>Bessie H. Coohn Day Care Center, Inc.</td>
<td>83</td>
</tr>
<tr>
<td>Big Brothers Big Sisters A Community of Caring</td>
<td>80</td>
</tr>
<tr>
<td>Big Brothers Big Sisters of Christian County, Inc.</td>
<td>73</td>
</tr>
<tr>
<td>Bioplanet Net, Civil Association</td>
<td>99</td>
</tr>
<tr>
<td>BoardSource</td>
<td>74</td>
</tr>
<tr>
<td>Boston Foundation</td>
<td>67</td>
</tr>
<tr>
<td>Boston Medical Center Corporation</td>
<td>57, 94</td>
</tr>
</tbody>
</table>
Grants Listing

Centro para el Desarrollo Agropecuario y Forestal, Inc. .................................................... 98
Centro para la Participación y el Desarrollo Humano Sostenible ................................. 103
Cereal City Hoopers .................................................................................. 80
Chaco’s Defenders Foundation ........................................................................... 98
Changemakers ......................................................................................... 74
Charitable Union ......................................................................................... 85
Child and Family Services of Southwestern Michigan, Inc. .................................. 83
Children First for Oregon .................................................................................. 56
Children’s Defense Fund .................................................................................. 57, 60, 85
Children’s Health Fund .................................................................................... 57
Children’s Rights Defense Office, Civil Association ............................................... 99
Cipó Comunicação Interativa ........................................................................... 101
Cipó Interactive Communication ........................................................................ 101
CIPS Sara Laposse ........................................................................................... 100
Citizens for Progressive Change, Inc. ...................................................................... 83(3)
Citizens Force Organization, Civil Association ....................................................... 99
City Impact ....................................................................................................... 67
City of Battle Creek .......................................................................................... 81
City University of New York Graduate School and University Center ..................... 98
Cleveland Foundation ....................................................................................... 87
Collins Center for Public Policy, Inc. ........................................................................ 55
Columbia University in the City of New York ......................................................... 55, 87
Comisión Económica para América Latina y el Caribe ........................................ 98
Comité para Democratización de Informática do Ceara ........................................ 103
Committee for Economic Development .................................................................. 71
Committee for the Democratization of Computing in the State of Ceara ............... 103
CommonHealth ACTION .................................................................................. 57
Communication and Development Institute .......................................................... 104
Community Access, Incorporated .......................................................................... 64
Community Action Agency of South Central Michigan .......................................... 82
Community and Individual Development Association ............................................. 91
Community Area Resource Enterprise .................................................................. 64
Community-Campus Partnerships for Health ......................................................... 55
Community Catalyst, Inc. ..................................................................................... 57
Community Foundation Development Trust ........................................................ 92, 95(2)
Community Foundation for Greater New Haven ................................................... 74
Community Foundation for Southeastern Michigan ............................................... 84, 87
Community Inclusive Recreation, Inc. .................................................................... 74, 82
Community Link Foundation ............................................................................... 67
Community Links Hawaii ..................................................................................... 70
Community Partners .......................................................................................... 60
Community Resource Exchange, Inc. ..................................................................... 67
CompuMentor Project ......................................................................................... 74
Consequential Minds, Inc. .................................................................................... 83
Consumer Credit Counseling Service of Montana, Inc. .......................................... 61(3)
Consumers Union of United States, Inc. .................................................................. 57
Cooperation and Community Development of El Salvador Foundation Association ........................................................................ 100
Cornerstone Alliance ........................................................................................... 83
Corporación de Estudios y Desarrollo “Norte Grande” ........................................ 98
Corporate Giving ............................................................................................... 84
Council for Prevention of Alcohol and Substance Abuse, Inc. ............................... 57
Council of Michigan Foundations, Inc. ..................................................................... 71, 74, 87(2)
Council on Foreign Relations, Inc. ......................................................................... 98
Council on Foundations, Inc. ............................................................................... 74(2), 87

Calhoun County Guardian (d/b/a Guardian Inc. of Calhoun County) ...................... 82
Calhoun Intermediate School District ...................................................................... 79
California Graduate Institute ................................................................................. 67
California Newsteel ................................................................................................ 59
Camdeboo Municipality .......................................................................................... 93
Camp and Indigenous Theater Laboratory Xocen, Civil Association ...................... 102
Cardinal Stritch University ..................................................................................... 74
Care Internacional Brasil ........................................................................................ 100
Care International Brazil ....................................................................................... 100
Carter Center, Inc. ............................................................................................... 95
Casa Grande Foundation Memorial of the Kariri Men ............................................ 101
Catholic University of Mozambique ........................................................................ 91
Ceiba Group Association ....................................................................................... 97
CEIL Foundation/Mesoamerica ............................................................................. 98
Center for Agriculture, Livestock and Forestry Development, Inc. ......................... 98
Center for Empowered Decision Making ................................................................ 85
Center for Ethical Leadership .................................................................................. 87
Center for Health Policy Development .................................................................... 57
Center for Lobbying in the Public Interest .............................................................. 74
Center for the Advancement of Health ................................................................... 56
Center for the Advancement of Women ................................................................... 100
Center for the Participation and Human Sustainable Development ....................... 103
Center for the Studies of Public Policies ................................................................. 100
Center for the Study of State and Society ............................................................... 97
Centers for Work, Inc. .......................................................................................... 74
Center of Research and Social Promotion (CIPS) Sara Laposse .............................. 100
Centers for New Horizons, Inc. .............................................................................. 67
Centre de Santo Et Developpement Integre ............................................................. 97
Centre for Policy Studies ...................................................................................... 91
Centre for Total Transformation Trust ..................................................................... 93
Centro de Atención Infantil Piña Palmera, A.C. ...................................................... 97
Centro de Estudios de Estado y Sociedad ................................................................. 97
Centro de Estudios de Políticas Publicas ................................................................. 100
Centro de Estudios para el Desarrollo de los Pueblos Andinos ................................ 100
Centro de Información y Acción Social .................................................................... 100
Centro de Investigación y Docencia Económicas, A.C. .......................................... 97
Centro de Investigación y Promoción Social (CIPS) Sara Laposse .......................... 100
Centro de Multiservicios Educativos ........................................................................ 100
Centro de Partos de San Cristóbal, A.C. .................................................................. 97
Centro de Promoción de la Mujer ............................................................................ 100
Centro Internacional de Agricultura Tropical .......................................................... 97
Centro Internacional de Información Sobre Cultivos de Cobertura .......................... 97
Centro Latinoamericano de Economía Humana ..................................................... 103

Boston Public Health Commission ........................................................................... 57
Boston University ................................................................................................. 91
Boston Women’s Fund ........................................................................................... 74
Botswana Community Based Organisation Network ................................................ 93(2)
Botswana Horticultural Council ............................................................................. 95
Boys, Girls, Adults Community Development Center ............................................ 60, 64
Boys and Girls Club of Battle Creek ........................................................................ 82
Boys and Girls Club of Greater Kalamazoo, Inc. ..................................................... 67
Brazil Foundation ................................................................................................. 103
Bullima-Wangwe Rural District Council ................................................................... 93
Burnham Brook Center ........................................................................................... 74, 79

Catholic University of Mozambique ........................................................................ 91
CEIL Foundation/Mesoamerica ............................................................................. 98
Center for Agriculture, Livestock and Forestry Development, Inc. ......................... 98
Center for Empowered Decision Making ................................................................ 85
Center for Ethical Leadership .................................................................................. 87
Center for Health Policy Development .................................................................... 57
Center for Lobbying in the Public Interest .............................................................. 74
Center for the Advancement of Health ................................................................... 56
Center for the Advancement of Women ................................................................... 100
Center for the Participation and Human Sustainable Development ....................... 103
Center for the Studies of Public Policies ................................................................. 100
Center for the Study of State and Society ............................................................... 97
Centers for Work, Inc. .......................................................................................... 74
Center of Research and Social Promotion (CIPS) Sara Laposse .............................. 100
Centers for New Horizons, Inc. .............................................................................. 67
Centre de Santo Et Developpement Integre ............................................................. 97
Centre for Policy Studies ...................................................................................... 91
Centre for Total Transformation Trust ..................................................................... 93
Centro de Atención Infantil Piña Palmera, A.C. ...................................................... 97
Centro de Estudios de Estado y Sociedad ................................................................. 97
Centro de Estudios de Políticas Publicas ................................................................. 100
Centro de Estudios para el Desarrollo de los Pueblos Andinos ................................ 100
Centro de Información y Acción Social .................................................................... 100
Centro de Investigación y Docencia Económicas, A.C. .......................................... 97
Centro de Investigación y Promoción Social (CIPS) Sara Laposse .......................... 100
Centro de Multiservicios Educativos ........................................................................ 100
Centro de Partos de San Cristóbal, A.C. .................................................................. 97
Centro de Promoción de la Mujer ............................................................................ 100
Centro Internacional de Agricultura Tropical .......................................................... 97
Centro Internacional de Información Sobre Cultivos de Cobertura .......................... 97
Centro Latinoamericano de Economía Humana ..................................................... 103

W. K. KELLOGG FOUNDATION
<table>
<thead>
<tr>
<th>Grantee Index</th>
</tr>
</thead>
<tbody>
<tr>
<td>CREATE Foundation, Inc. ................................... 56</td>
</tr>
<tr>
<td>Creative Learning Exchange ................................ 67</td>
</tr>
<tr>
<td>Crime Prevention Association ................................ 97</td>
</tr>
<tr>
<td>CSIR .......................................................... 95</td>
</tr>
<tr>
<td><strong>D</strong></td>
</tr>
<tr>
<td>Delta State University ........................................ 61</td>
</tr>
<tr>
<td>Denver Foundation ............................................. 74</td>
</tr>
<tr>
<td>Denver Health and Hospital Authority ....................... 55</td>
</tr>
<tr>
<td>Detroit Educational Television Foundation .................. 67</td>
</tr>
<tr>
<td>Detroit Riverfront Conservancy, Inc. ....................... 87</td>
</tr>
<tr>
<td>Development Corporation for Children ...................... 71</td>
</tr>
<tr>
<td>Digital Partnership South Africa ............................ 95</td>
</tr>
<tr>
<td>Disability Resource Center of Southwest Michigan ........ 79</td>
</tr>
<tr>
<td>DNA Brazil Institute .......................................... 98</td>
</tr>
<tr>
<td>DNA-People’s Legal Services, Inc. .......................... 64</td>
</tr>
<tr>
<td>Doci for Tots ................................................ 57</td>
</tr>
<tr>
<td>Dona Ana County Colonias Development Council ............ 64</td>
</tr>
<tr>
<td>Drexel University ............................................. 58(2)</td>
</tr>
<tr>
<td>Duke University .............................................. 91</td>
</tr>
<tr>
<td><strong>E</strong></td>
</tr>
<tr>
<td>Early Childhood Initiative, Inc. (d/b/a Early Childhood Initiative Foundation) ........... 71</td>
</tr>
<tr>
<td>East Arkansas Enterprise Community ......................... 64</td>
</tr>
<tr>
<td>Eastern Michigan University .................................. 67</td>
</tr>
<tr>
<td>Echoing Green Foundation .................................... 75</td>
</tr>
<tr>
<td>Ecological Sciences School, Civil Association ............. 98</td>
</tr>
<tr>
<td>Economic Commission for Latin America and Caribbean ... 98</td>
</tr>
<tr>
<td>Economics Research and Education Center ................... 97</td>
</tr>
<tr>
<td>Educational Support Services Trust ........................ 91</td>
</tr>
<tr>
<td>El Haji Malik El-Shabazz Academy ........................... 67</td>
</tr>
<tr>
<td>El Sitio Cultural Project .................................... 104(2)</td>
</tr>
<tr>
<td>Enterprise Corporation of the Delta ......................... 61, 85</td>
</tr>
<tr>
<td>Environmental Youth Club Association ....................... 103</td>
</tr>
<tr>
<td>Equipe Técnica de Asesoría, Pesquisa e ação Social .... 101</td>
</tr>
<tr>
<td>Equipo de Promoción y Capacitación Amazónica ............ 101</td>
</tr>
<tr>
<td>Escuela Agrícola Panamericana ................................ 101</td>
</tr>
<tr>
<td>Escuela de Agricultura de la Región Tropical Húmeda ..... 101</td>
</tr>
<tr>
<td>Escuela de Ciencias Ecologías, Asociacion Civil .......... 98</td>
</tr>
<tr>
<td>Ethos Institute for Enterprise and Social Responsibility ... 104</td>
</tr>
<tr>
<td>European Foundation Centre .................................. 103</td>
</tr>
<tr>
<td><strong>F</strong></td>
</tr>
<tr>
<td>Faces and Voices FDS, Civil Association ..................... 102</td>
</tr>
<tr>
<td>Fair Housing Center of Southwest Michigan ................. 73</td>
</tr>
<tr>
<td>Faith Community Development Corporation .................. 83</td>
</tr>
<tr>
<td>Faith Evangelistic Church of God in Christ ................ 83</td>
</tr>
<tr>
<td>Families International, Inc. ................................ 88</td>
</tr>
<tr>
<td>Families USA Foundation, Inc. .............................. 55</td>
</tr>
<tr>
<td>Family Support America .................................... 67</td>
</tr>
<tr>
<td>Fathers’ Supporting Program .................................. 102</td>
</tr>
<tr>
<td>Federation of Southern Cooperatives/Land Assistance Fund ........ 85</td>
</tr>
<tr>
<td>Fieldstone Alliance, Inc. .................................... 75, 84</td>
</tr>
<tr>
<td>First Chance, Inc. ........................................... 83</td>
</tr>
<tr>
<td>First Salem Church Ministries, Inc. ......................... 80</td>
</tr>
<tr>
<td>FirstHealth of the Carolinas, Inc. .......................... 55</td>
</tr>
<tr>
<td>Fomento de la Vida .......................................... 101</td>
</tr>
<tr>
<td>Foodbank of South Central Michigan, Inc. .................. 79(2), 85</td>
</tr>
<tr>
<td>Força Mista &amp; Arte ......................................... 101</td>
</tr>
<tr>
<td>Forgotten Harvest, Inc. ..................................... 61</td>
</tr>
<tr>
<td>Forum of Regional Associations of Grantmakers .............. 75(2)</td>
</tr>
<tr>
<td>Fostering of Life ............................................ 101</td>
</tr>
<tr>
<td>Foundation Center ............................................. 75(2)</td>
</tr>
<tr>
<td>Foundation Fighting Blindness, Inc. ........................ 88</td>
</tr>
<tr>
<td>aka National Retinitis Pigmentosa Foundation ............... 88</td>
</tr>
<tr>
<td>Foundation for Independent Higher Education, Inc. ....... 67</td>
</tr>
<tr>
<td>Foundation for Research Development ......................... 101(2)</td>
</tr>
<tr>
<td>Foundation for Sustainable Development ..................... 75</td>
</tr>
<tr>
<td>Foundation for the Development and Education of Indigenous Women .................. 101</td>
</tr>
<tr>
<td>Foundation for the Development of Youth Challenges ........ 104</td>
</tr>
<tr>
<td>Foundation for the Mid South, Inc. ........................ 61, 75, 85</td>
</tr>
<tr>
<td>Friendly Links Institute ..................................... 104</td>
</tr>
<tr>
<td>Friends of Atwood, Inc. ..................................... 75</td>
</tr>
<tr>
<td>Friends of Troy Gardens, Inc. ............................... 63</td>
</tr>
<tr>
<td>FSG, Inc. ..................................................... 75</td>
</tr>
<tr>
<td>Fund for the City of New York ................................ 70</td>
</tr>
<tr>
<td>Fundação Casa Grande Memorial do Homem Kariri ........... 101</td>
</tr>
<tr>
<td>Fundação de Desenvolvimento da Pesquisa ..................... 101(2)</td>
</tr>
<tr>
<td>Fundación para el Desarrollo de la Juventud, Desafios .... 104</td>
</tr>
<tr>
<td>Fundación CEIL/Mexoamérica ................................ 98</td>
</tr>
<tr>
<td>Fundación Comunitaria Querétaro, A.C. ..................... 103</td>
</tr>
<tr>
<td>Fundación Defensores del Chaco ................................ 98</td>
</tr>
<tr>
<td>Fundación de Vida ............................................ 101</td>
</tr>
<tr>
<td>Fundación para el Desarrollo de la Juventud, Desafios .... 104</td>
</tr>
<tr>
<td>Fundación para el Desarrollo Humano de Yucatan, A.C. .... 101</td>
</tr>
<tr>
<td>Fundación para el Desarrollo y Educación de la Mujer Indígena .......... 101</td>
</tr>
<tr>
<td>Fundación Redes para el Desarrollo Sostenible .............. 101</td>
</tr>
<tr>
<td>Fundación Salvador de Apoyo Integral ......................... 102(4)</td>
</tr>
<tr>
<td>Fundación Universidad Nacional Autónoma de México, A.C. .......... 98</td>
</tr>
<tr>
<td>FUNDAR, Analysis and Research Center, Civil Association .... 98</td>
</tr>
<tr>
<td>FUNDAR, Centro de Análisis e Investigación, A.C. .......... 98</td>
</tr>
<tr>
<td><strong>G</strong></td>
</tr>
<tr>
<td>Garrett County Community Action Committee, Inc. ........... 65</td>
</tr>
<tr>
<td>Gathering ..................................................... 67</td>
</tr>
<tr>
<td>Generations of Hope ....................................... 67</td>
</tr>
<tr>
<td>Genesis Outreach Development, Inc. ........................ 83</td>
</tr>
<tr>
<td>George Washington University ................................ 58</td>
</tr>
<tr>
<td>Georgetown Children’s House Endowment to Promote Quality Early Childhood Education .......... 68</td>
</tr>
<tr>
<td>Georgia Campaign for Adolescent Pregnancy Prevention, Inc. .......... 58</td>
</tr>
<tr>
<td>Global Fund for Women, Inc. ................................ 75</td>
</tr>
<tr>
<td>Glowing Embers Girl Scout Council .......................... 79</td>
</tr>
<tr>
<td>Good Beginnings Alliance ................................... 72</td>
</tr>
<tr>
<td>Gracious Ladies Center of Excellence, Inc. ................. 83</td>
</tr>
<tr>
<td>Grand Rapids Community College ............................. 75</td>
</tr>
<tr>
<td>Grand Traverse Regional Land Conservancy .................. 61</td>
</tr>
<tr>
<td>Grand Valley State University ................................ 75</td>
</tr>
<tr>
<td>Grantmakers for Education .................................. 68(2)</td>
</tr>
<tr>
<td>Grantmakers in Health ....................................... 84</td>
</tr>
<tr>
<td>Grassroots Leadership, Inc. .................................. 75</td>
</tr>
<tr>
<td>Grotto Foundation, Inc. ..................................... 75</td>
</tr>
<tr>
<td>Ground Cover Plants International Information Center ........ 97</td>
</tr>
<tr>
<td>Grants Listing</td>
</tr>
<tr>
<td>----------------</td>
</tr>
<tr>
<td>Groundwater Foundation .................................................. 61</td>
</tr>
<tr>
<td>Grupo de Educación Social de Manica .................................. 93</td>
</tr>
<tr>
<td>Guardian Inc. of Calhoun County ......................................... 82</td>
</tr>
<tr>
<td><strong>H</strong> Hands On Network, Inc. ............................................... 75</td>
</tr>
<tr>
<td>Harare International Festival of the Arts .............................. 91</td>
</tr>
<tr>
<td>Harvard College, President and Fellows of ............................ 69</td>
</tr>
<tr>
<td>Harvard Medical School ........................................................ 56</td>
</tr>
<tr>
<td>Harvard School of Public Health ........................................... 58</td>
</tr>
<tr>
<td>Harwood Institute for Public Innovation ................................ 75</td>
</tr>
<tr>
<td>Haven of Rest Ministries of Battle Creek ................................ 82</td>
</tr>
<tr>
<td>Hawaii Community Foundation .............................................. 75</td>
</tr>
<tr>
<td>Hazard Community Ministries, Inc .......................................... 58</td>
</tr>
<tr>
<td>Hazard Perry County Community Ministries, Inc ....................... 65</td>
</tr>
<tr>
<td>Health and Integral Development Center .................................. 97</td>
</tr>
<tr>
<td>Health Care for All, Inc .................................................... 58(2)</td>
</tr>
<tr>
<td>Health Research and Educational Trust .................................. 56</td>
</tr>
<tr>
<td>Health Students Taking Action Together, Inc ........................... 56</td>
</tr>
<tr>
<td>Health Systems Trust .......................................................... 93</td>
</tr>
<tr>
<td>Healthlink Worldwide .......................................................... 98</td>
</tr>
<tr>
<td>Helping One Another ............................................................ 93</td>
</tr>
<tr>
<td>High Plains Community Development Corporation, Inc ................ 65</td>
</tr>
<tr>
<td>Hispanic Scholarship Fund .................................................. 70</td>
</tr>
<tr>
<td>Hollandale School District .................................................. 61</td>
</tr>
<tr>
<td>Home Instruction for Parents of Preschool Youngsters USA ........... 68</td>
</tr>
<tr>
<td>Honduran Youths Ahead – Together We Advance, Civil Association ... 99</td>
</tr>
<tr>
<td>Honor Society of Nursing, Inc ............................................... 55</td>
</tr>
<tr>
<td>Hope Worldwide ........................................................................ 93</td>
</tr>
<tr>
<td>Hop Foundation LOMASUMINANGWTUKWSWMANI ......................... 76</td>
</tr>
<tr>
<td>HSC Foundation ...................................................................... 58</td>
</tr>
<tr>
<td>Humana People to People in South Africa .................................. 85</td>
</tr>
<tr>
<td>Humboldt Area Foundation .................................................... 61, 65</td>
</tr>
<tr>
<td><strong>I</strong> IDAC – Institute for Cultural Action ................................. 102</td>
</tr>
<tr>
<td>IDEAA-CA .............................................................................. 95</td>
</tr>
<tr>
<td>Imaginario Comunicación para la Paz y el Cambio Social ............... 98</td>
</tr>
<tr>
<td>Imaginario-Communications for Peace, Education and Social Change ... 98</td>
</tr>
<tr>
<td>Independent Development Trust ............................................. 92</td>
</tr>
<tr>
<td>Independent Sector .................................................................. 76</td>
</tr>
<tr>
<td>Indiana University .................................................................... 56, 76(2)</td>
</tr>
<tr>
<td>Individual Family and Community Development ....................... 83</td>
</tr>
<tr>
<td>Information and Social Action Center ...................................... 100</td>
</tr>
<tr>
<td>Information Network for the Third Sector ................................ 102</td>
</tr>
<tr>
<td>Ingham County Health Department ......................................... 55(2)</td>
</tr>
<tr>
<td>Innovación y Apoyo Educativo, A.C ......................................... 98</td>
</tr>
<tr>
<td>Innovation and Educational Support, Civil Association ................ 98</td>
</tr>
<tr>
<td>Innovation Center for Community and Youth Development ........... 76</td>
</tr>
<tr>
<td>Institute for Contemporary Youth ......................................... 98</td>
</tr>
<tr>
<td>Institute for Cultural Action – IDAC ........................................ 102</td>
</tr>
<tr>
<td>Institute for Justice and Reconciliation .................................... 92</td>
</tr>
<tr>
<td>Institute for the Promotion of a Quality Education .................... 102</td>
</tr>
<tr>
<td>Institute for Women’s Policy Research .................................... 72</td>
</tr>
<tr>
<td>Instituto Academia de Desenvolvimento Social ........................... 98</td>
</tr>
<tr>
<td>Instituto de Acao Cultura – IDAC ........................................... 102</td>
</tr>
<tr>
<td>Instituto de Comunicación y Desarrollo .................................... 104</td>
</tr>
<tr>
<td>Instituto de Fomento de una Educación de Calidad ..................... 102</td>
</tr>
<tr>
<td>Instituto de Juventude Contemporânea .................................... 98</td>
</tr>
<tr>
<td>Instituto de Liderazgo Simone de Beauvoir, A. C. ....................... 104</td>
</tr>
<tr>
<td>Instituto DNA Brasil ............................................................... 98</td>
</tr>
<tr>
<td>Instituto El Amigo .................................................................... 104</td>
</tr>
<tr>
<td>Instituto Ethos de Empresas e Responsabilidade Social ................ 104</td>
</tr>
<tr>
<td>Instituto Interamericano de Cooperación para la Agricultura ........ 99</td>
</tr>
<tr>
<td>Instituto Museu da Pessoa.Net ............................................... 102</td>
</tr>
<tr>
<td>Instituto Papai ........................................................................ 102</td>
</tr>
<tr>
<td>Instituto Tecnológico Autónomo de México ................................ 99</td>
</tr>
<tr>
<td>Instituto Terra Social ............................................................. 104</td>
</tr>
<tr>
<td>Inter-American Institute for Cooperation on Agriculture ............. 99</td>
</tr>
<tr>
<td>Intercultural Development Research Association ........................ 68</td>
</tr>
<tr>
<td>Interfaith Worker Justice ....................................................... 61</td>
</tr>
<tr>
<td>International Center for Tropical Agriculture ............................ 97</td>
</tr>
<tr>
<td>International Life Sciences Institute ....................................... 99</td>
</tr>
<tr>
<td>International Organization for Migrations – Mexico Office .......... 99</td>
</tr>
<tr>
<td>International Society for the Study of Behavioral Development .... 99</td>
</tr>
<tr>
<td>International Sonoran Desert Alliance ..................................... 65</td>
</tr>
<tr>
<td>International Union for Conservation of Nature and Natural Resources ... 93, 95</td>
</tr>
<tr>
<td>Iowa State University ............................................................. 64</td>
</tr>
<tr>
<td>Irving S. Gilmore International Keyboard Festival ....................... 79, 88</td>
</tr>
<tr>
<td><strong>J</strong> Jessie Smith Noyes Foundation ........................................ 61</td>
</tr>
<tr>
<td>Jimmy &amp; Rosalynn Carter Partnership Foundation, Inc ................ 68</td>
</tr>
<tr>
<td>John E. Fetzer Institute, Inc .................................................... 88</td>
</tr>
<tr>
<td>Johns Hopkins University ....................................................... 88, 99</td>
</tr>
<tr>
<td>Joint Center for Political and Economic Studies, Inc ................... 58(2)</td>
</tr>
<tr>
<td>Jóvenes Hondureños Adelante – Juntos Avancemos, A.C. .............. 99</td>
</tr>
<tr>
<td>Jump Start, Inc ...................................................................... 83</td>
</tr>
<tr>
<td>Junior Achievement of Southwest Michigan, Inc ......................... 80</td>
</tr>
<tr>
<td><strong>K</strong> Kagiso Charitable Trust .................................................... 95</td>
</tr>
<tr>
<td>Kalamazoo Aviation History Museum ...................................... 88</td>
</tr>
<tr>
<td>Kalamazoo College ................................................................. 88</td>
</tr>
<tr>
<td>Kellogg College (University of Oxford) ..................................... 89</td>
</tr>
<tr>
<td>Kellogg Community College .................................................. 79</td>
</tr>
<tr>
<td>Kubatsirana ............................................................................ 93</td>
</tr>
<tr>
<td><strong>L</strong> Laboratorio de Teatro Campesino e Indigena de Xocen, A.C. .... 102</td>
</tr>
<tr>
<td>LaGuardia Education Fund, Inc .............................................. 68</td>
</tr>
<tr>
<td>Latin American Center of Human Economy ............................... 103</td>
</tr>
<tr>
<td>Leadership Conference on Civil Rights Education Fund, Inc ........ 76</td>
</tr>
<tr>
<td>Learning To Give .................................................................... 76</td>
</tr>
<tr>
<td>Legal Services of South Central Michigan ................................ 81, 82</td>
</tr>
<tr>
<td>Lesedi La Sechaba Art and Craft ............................................. 93</td>
</tr>
<tr>
<td>Lex Mundi Pro Bono Foundation .............................................. 76</td>
</tr>
<tr>
<td>Llano Grande Center for Research and Development .................. 65</td>
</tr>
<tr>
<td>Local Initiatives Support Corporation ....................................... 61, 85</td>
</tr>
<tr>
<td>Los Lagos University .............................................................. 99</td>
</tr>
<tr>
<td>Louisiana Public Health Institute ............................................. 86</td>
</tr>
<tr>
<td>Louisiana State Assembly on School-Based Health Care ............. 86</td>
</tr>
</tbody>
</table>
# 2006 Annual Report

## Grantee Index

<table>
<thead>
<tr>
<th>Grantor/Group/Individual</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Loyola University of Chicago</td>
<td>63</td>
</tr>
<tr>
<td>Lurdus Mutola Foundation</td>
<td>95</td>
</tr>
<tr>
<td>Lydia Home Association</td>
<td>68</td>
</tr>
<tr>
<td>Lyric Opera of Chicago</td>
<td>88</td>
</tr>
<tr>
<td>MacNeil/Lehrer Productions</td>
<td>76</td>
</tr>
<tr>
<td>Malawi Human Rights Resource Centre</td>
<td>93</td>
</tr>
<tr>
<td>Malawian Entrepreneurs Development Institute</td>
<td>93</td>
</tr>
<tr>
<td>Manica Social Group Education</td>
<td>93</td>
</tr>
<tr>
<td>Manatee County Community Foundation, Inc.</td>
<td>61</td>
</tr>
<tr>
<td>Maple Methodist Church</td>
<td>82</td>
</tr>
<tr>
<td>Market Theatre Foundation</td>
<td>91</td>
</tr>
<tr>
<td>Maryland Citizens’ Health Initiative Education Fund, Inc.</td>
<td>58</td>
</tr>
<tr>
<td>Maseno Wesleyan Church HIV/AIDS Support Group</td>
<td>93</td>
</tr>
<tr>
<td>Matching Grants Program</td>
<td>84</td>
</tr>
<tr>
<td>MDC, Inc.</td>
<td>76</td>
</tr>
<tr>
<td>Media for Development International, Inc.</td>
<td>92</td>
</tr>
<tr>
<td>Medical Care Development, Incorporated</td>
<td>58</td>
</tr>
<tr>
<td>Michigan Association of United Ways</td>
<td>86</td>
</tr>
<tr>
<td>Michigan Community Service Commission</td>
<td>73</td>
</tr>
<tr>
<td>Michigan Early Childhood Investment Corporation</td>
<td>72</td>
</tr>
<tr>
<td>Michigan Environmental Council</td>
<td>58</td>
</tr>
<tr>
<td>Michigan Foundation for Education Leadership</td>
<td>68</td>
</tr>
<tr>
<td>Michigan Nonprofit Association</td>
<td>76</td>
</tr>
<tr>
<td>Michigan State University</td>
<td>58, 61(2), 68(2), 72, 82</td>
</tr>
<tr>
<td>Michigan’s Children</td>
<td>68</td>
</tr>
<tr>
<td>Midwest Community Foundations Ventures</td>
<td>68</td>
</tr>
<tr>
<td>Mineworkers Development Agency</td>
<td>93</td>
</tr>
<tr>
<td>Mississippi Action for Community Education, Inc.</td>
<td>64</td>
</tr>
<tr>
<td>Mississippi Food Network, Inc.</td>
<td>58</td>
</tr>
<tr>
<td>Mississippi Low-Income Child-Care Initiative</td>
<td>86</td>
</tr>
<tr>
<td>Mississippi State University Foundation, Inc.</td>
<td>65, 68, 86</td>
</tr>
<tr>
<td>Mixed Force and Arts</td>
<td>101</td>
</tr>
<tr>
<td>Mixed Greens: A Children’s Vegetable Project, Inc.</td>
<td>63</td>
</tr>
<tr>
<td>Montana Community Development Corporation</td>
<td>65</td>
</tr>
<tr>
<td>Morehouse School of Medicine</td>
<td>56, 58</td>
</tr>
<tr>
<td>Mount Zion Missionary Baptist Church</td>
<td>84</td>
</tr>
<tr>
<td>Mozambican Filmmakers Association</td>
<td>91</td>
</tr>
<tr>
<td>Ms. Foundation for Women, Inc.</td>
<td>86</td>
</tr>
<tr>
<td>Multiservices Educative Center</td>
<td>100</td>
</tr>
<tr>
<td>Mundareu Association</td>
<td>97</td>
</tr>
<tr>
<td>Murray State University</td>
<td>76</td>
</tr>
<tr>
<td>Museum of African American History</td>
<td>76</td>
</tr>
<tr>
<td>Museum of New Mexico Foundation</td>
<td>69, 91(2)</td>
</tr>
<tr>
<td>Music Center South Central Michigan</td>
<td>79(2)</td>
</tr>
<tr>
<td>Muskegon Community Health Project</td>
<td>58</td>
</tr>
<tr>
<td>National Association for the Advancement of Colored People</td>
<td>86</td>
</tr>
<tr>
<td>National Association for the Advancement of Colored People Battle Creek Branch</td>
<td>80</td>
</tr>
<tr>
<td>National Association for the Education of Young Children</td>
<td>69</td>
</tr>
<tr>
<td>National Association of Counties Research Foundation</td>
<td>59</td>
</tr>
<tr>
<td>National Association of Former Grantees for the Development of Honduras</td>
<td>103</td>
</tr>
<tr>
<td>National Association of State Boards of Education</td>
<td>72</td>
</tr>
<tr>
<td>National Autonomous University of Mexico Foundation, Civil Association</td>
<td>98</td>
</tr>
<tr>
<td>National Center for Appropriate Technology, Inc.</td>
<td>62</td>
</tr>
<tr>
<td>National Center for Black Philanthropy, Inc.</td>
<td>76</td>
</tr>
<tr>
<td>National Center for Family Philanthropy, Inc.</td>
<td>76</td>
</tr>
<tr>
<td>National Center on Family Homelessness</td>
<td>86</td>
</tr>
<tr>
<td>National Coalition of Community Foundations for Youth</td>
<td>69</td>
</tr>
<tr>
<td>National Committee for Responsive Philanthropy</td>
<td>76</td>
</tr>
<tr>
<td>National Community Development Institute</td>
<td>56, 62, 71, 84, 88</td>
</tr>
<tr>
<td>National Congress of American Indians</td>
<td>62, 88</td>
</tr>
<tr>
<td>National Council for Community and Education Partnerships</td>
<td>73</td>
</tr>
<tr>
<td>National Council of Negro Women, Inc.</td>
<td>59</td>
</tr>
<tr>
<td>National Council of Nonprofit Associations</td>
<td>77(2)</td>
</tr>
<tr>
<td>National Economic Development and Law Center</td>
<td>72</td>
</tr>
<tr>
<td>National Fish and Wildlife Foundation</td>
<td>62</td>
</tr>
<tr>
<td>National Head Start Association</td>
<td>69</td>
</tr>
<tr>
<td>National Hispanic Caucus of State Legislators</td>
<td>71</td>
</tr>
<tr>
<td>National Labor College</td>
<td>69</td>
</tr>
<tr>
<td>National Law Center on Homelessness and Poverty</td>
<td>86</td>
</tr>
<tr>
<td>National Organization of Black County Officials, Inc.</td>
<td>59</td>
</tr>
<tr>
<td>National Public Radio, Inc.</td>
<td>88</td>
</tr>
<tr>
<td>National Retinitis Pigmentosa Foundation, Inc.</td>
<td>88</td>
</tr>
<tr>
<td>National Student Association Anthology Charitable Trust</td>
<td>62</td>
</tr>
<tr>
<td>National University of Science and Technology</td>
<td>94</td>
</tr>
<tr>
<td>National University of Trujillo</td>
<td>103</td>
</tr>
<tr>
<td>Native Americans in Philanthropy</td>
<td>77</td>
</tr>
<tr>
<td>Nature Conservancy, Inc. – Michigan Chapter</td>
<td>62</td>
</tr>
<tr>
<td>NBC Outreach CDC, Inc. &amp; Associates</td>
<td>81</td>
</tr>
<tr>
<td>Nebraska Appleseed Center for Law in the Public Interest, Inc.</td>
<td>65</td>
</tr>
<tr>
<td>Nebraska Community Foundation</td>
<td>62</td>
</tr>
<tr>
<td>Neighborhood Reinvestment Corporation (d/b/a NeighborWorks America)</td>
<td>62</td>
</tr>
<tr>
<td>Network Impact</td>
<td>77</td>
</tr>
<tr>
<td>Network for Good, Inc.</td>
<td>86</td>
</tr>
<tr>
<td>Network for Sustainable Development Foundation</td>
<td>101</td>
</tr>
<tr>
<td>Network for Sustainable Local Development in Alliance with Youths 102(2)</td>
<td>71</td>
</tr>
<tr>
<td>New Jersey Chamber of Commerce Foundation</td>
<td>71</td>
</tr>
<tr>
<td>New Mexico Community Foundation</td>
<td>72</td>
</tr>
<tr>
<td>New Orleans Food and Farm Network, Inc.</td>
<td>62</td>
</tr>
<tr>
<td>New Territory Arts Association</td>
<td>73, 84</td>
</tr>
<tr>
<td>New World Nongovernmental Association</td>
<td>97</td>
</tr>
<tr>
<td>News Agency On Children’s Rights</td>
<td>103</td>
</tr>
<tr>
<td>NGO Alliance, Inc.</td>
<td>103</td>
</tr>
<tr>
<td>Non-profit Enterprise at Work, Inc.</td>
<td>77</td>
</tr>
<tr>
<td>“Norte Grande” Corporation for Studies and Development</td>
<td>98</td>
</tr>
<tr>
<td>North Carolina Central University Foundation, Inc.</td>
<td>69</td>
</tr>
<tr>
<td>North Carolina Partnership for Children, Inc.</td>
<td>69, 72</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Grantor/Group/Individual</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>NGO Alliance, Inc.</td>
<td>103</td>
</tr>
<tr>
<td>Non-profit Enterprise at Work, Inc.</td>
<td>77</td>
</tr>
<tr>
<td>“Norte Grande” Corporation for Studies and Development</td>
<td>98</td>
</tr>
<tr>
<td>North Carolina Central University Foundation, Inc.</td>
<td>69</td>
</tr>
<tr>
<td>North Carolina Partnership for Children, Inc.</td>
<td>69, 72</td>
</tr>
</tbody>
</table>

---

109
W.K. KELLOGG FOUNDATION

Grants Listing

Northwest Mississippi Regional Medical Center, Clarksdale HMA ... 87
NPower Michigan Technology Center ... 77

O
Oakland University ... 85
Occidental College ... 63
Oficina de Defensoria de los Derechos de la Infancia, A.C. ... 99
Ohio State University ... 69, 77
Ohio University ... 65
Oilseeds Commodity Association ... 95
One Economy Corporation ... 82
Opportunity Finance Corporation ... 62
Organización Fuerza Ciudadana, A.C. ... 99
Organización Internacional para las Migraciones – Oficina México ... 99

P
Paballong Trust ... 94
Panamerican Institute for Community Organizations ... 87
Pacific University ... 104
Panamericano Agricultural School ... 101(2)
Parent Services Project, Inc. ... 72
Parents for Public Schools, Inc. ... 64
Partnership for a Healthy Scott County, Inc. ... 65
Pegasus Players ... 71
PELUM Lesotho Association ... 95
People Incorporated of Southwest Virginia ... 65
People’s Institute for Survival and Beyond, Inc. ... 87
Person Museum.net Institute ... 102
Philanthropic Research, Inc. ... 77
Phumani Paper ... 95
Pineapple Palm Children Attention Center, Civil Association ... 97
PolicyLink ... 79, 87
Posse Foundation, Inc. ... 71
Pottawatomie Resource, Conservation, and Development Council ... 81
Potatch Fund ... 77
Poverty and Race Research Action Council ... 59
President and Fellows of Harvard College ... 69
Princeton University ... 88
Program Initiatives Fund ... 84
Programa de Apoio a Educacion Rural ... 102
Project HOPE – The People to People Health Foundation, Inc. ... 59
Promise Village Home for Children ... 69
Proyecto Cultural El Sitio ... 104(2)
Public Agenda Foundation, Inc. ... 77
Public Allies, Inc. ... 77
Pundit Productions, Inc. ... 62

Q
Queretaro Community Foundation, Civil Association ... 103
Quitman County Development Organization, Inc. ... 64(2)

R
Reclaiming, Equipping and Directing Youth, Inc. ... 84
Red Bioplaneta, A.C. ... 99
Red para el Desarrollo Local Sostenible en Alianzan con los Jovenes ... 102(2)
Rede de Informacoes para o Terceiro Setor ... 102
Regents of the University of Michigan ... 69(2), 88, 89
Regents of University of California-Los Angeles ... 59
Renewal, Inc. ... 64, 87
Resolution, Inc (d/b/a California Newsreel) ... 59
Restoring Communities Mentoring and Mediation, Inc. ... 72
Right Direction Outreach Ministries, Inc. ... 84
Rob Smeatherham Bereavement Service for Children ... 91
Robert Wood Johnson Foundation ... 55
Roca, Inc. ... 69
Rogosin Institute, Inc. ... 94
Rosarios y Voces FDS, A.C. ... 102
Rotary Club Barueri-Alphaville ... 99
Round Earth Productions ... 99
Rural Coalition ... 63
Rural Development Leadership Network, Inc. ... 77
Rural Education Support Program ... 102
Rural School and Community Trust ... 69

S
S.A.F.E. Place ... 79
Salamas 320 ... 92
Salesian Institute Association ... 103
Salvadoran Foundation of Integral Support ... 102(4)
Salzburg Seminar in American Studies, Inc. ... 89
San Cristobal Birth Center, Civil Association ... 97
Sanilac Intermediate School District ... 69
School District of the City of Battle Creek ... 80
Sennumula Development Association ... 94
Servicio de Tecnologia Alternativa ... 102, 104
Sherman Lake YMCA Outdoor Center ... 89
ShoreBank Neighborhood Institute ... 69
Sigma Theta Tau International, Honor Society of Nursing, Inc ... 55
Simone de Beauvoir Leadership Institute, Civil Association ... 104
Sin Fronteras, Institucion de Asistencia Privada ... 103
Sistema de Asesoría y Capacitación para el Desarrollo Local ... 104
Sisters of Charity Foundation of Canton ... 72
SkillsUSA, Inc. ... 71
Social Development Academy Institute ... 98
Social Earth Institute ... 104
Society for Public Health Education, Inc. ... 55
Solar Electric Light Fund ... 94
South African Institute For Distance Education ... 92
South African Association of Community Development Corporations ... 62
Southeast Community Research Center ... 59
Southern African Regional Poverty Network ... 92
Southern Good Faith Fund ... 64, 65
Southern Mutual Help Association, Inc. ... 87
Southern New Hampshire University ... 103
Southern Partners Fund, Inc. ... 77
Southern Rural Development Initiative, Inc. ... 62
Southwestern Michigan Aquatic Center, Inc. ... 84
Southwestern Michigan Urban League ... 79, 81(2)
Grantee Index

Stanford University .............................................. 78
State University of New York at Stony Brook ................. 56, 59
Study Centre for the Development of the Andean Peoples 100
Success A New Beginning, Inc. ............................... 78
Support Center for Nonprofit Management, Inc. ............. 78
Swedish Cooperative Centre .................................. 92
Synergos Institute, Inc. ........................................ 62, 95

T
Team for the Promotion and Training of the Amazonian Region 101
Technical Team for Consulting Research & Social Action 101
TechnoServe, Inc. .............................................. 94
Themba Trust ....................................................... 92
Third Sector New England, Inc. ............................. 78
Thomas Jefferson Agricultural Institute ..................... 62
Three Angels Mission Operations ............................ 84
Tides Center ......................................................... 69, 78, 89(2), 95
Tomas Rivera Policy Institute ................................. 69
Tonatierra Community Development Institute .............. 70
Tourism Business Council of South Africa .................. 94
Traditional Chinese Medicine World Foundation, Inc. .... 60
Training and Development Corporation ..................... 62
Training and Research Support Centre ....................... 92
Triangle Residential Options for Substance Abusers, Inc. 78
Trinity College ................................................. 89
TROY Foundation, Inc. ......................................... 70
Trust for Conservation Innovation ............................ 63
Trustee Mini-Grants ............................................. 84
Tshwane University of Technology ........................... 92
Twenty-First Century Foundation ............................. 87

U
United Arts Council of Calhoun County ....................... 80, 81
United Nations Environment Programme/Regional Office for Latin America and the Caribbean ............ 99
United Way of America ........................................ 78
United Way of Greater Battle Creek, Inc. ................. 80(2), 81(2)
United Way of Metropolitan Atlanta, Inc. .................. 72
Universidad de Los Lagos ..................................... 99
Universidad del Pacifico ......................................... 104
Universidad Nacional de Trujillo ............................. 103
University Community Health Services, Inc. .............. 55
University of California-Los Angeles, Regents of ........ 59
University of Fort Hare ........................................ 94
University of Georgia .......................................... 70
University of Illinois at Chicago ............................ 70
University of Iowa ............................................. 60
University of KwaZulu-Natal .................................. 92
University of Maryland Baltimore Foundation, Inc. ...... 60
University of Maryland Foundation, Inc. .................. 63
University of Michigan, Regents of the ..................... 69(2), 88, 89
University of Minnesota ....................................... 70
University of Nebraska-Lincoln ................................ 63
University of New Mexico ..................................... 56
University of North Carolina at Chapel Hill .............. 70
University of North Dakota .................................... 65
University of Oxford (Kellogg College) ..................... 89

University of Pennsylvania ................................... 95
University of Southern Mississippi ........................ 57
University of Stellenbosch .................................... 94
University of Venda ........................................... 92
University of Washington ..................................... 89
University of Wisconsin-Madison ........................... 70
University of Zimbabwe ....................................... 94

V
Valley Trust ......................................................... 92
Vigorous Interventions in Ongoing Natural Settings, Inc. (d/b/a Visions, Inc.) 89
Volunteer Center of Battle Creek, Inc. ....................... 80

W
Washington Office on Latin America, Inc. ................. 100
W.E. Upjohn Unemployment Trustee Corporation ......... 80
We Can Make A Difference ................................... 84
Western Michigan University ................................ 73
Westside Health Authority .................................... 60
Willamette University ......................................... 70
Willard Library ................................................... 78, 81(2)
Winnock International Institute for Agricultural Development ......................................................... 63
Without Borders, Private Assistance Institution .......... 103
Women’s Finance House Botswana .................................. 94
Women’s Funding Network .................................... 78(2)
Women’s University in Africa ................................ 95
Working for Equality and Economic Liberation .......... 66
Working Group ................................................. 70
Working Interfaith Network ................................... 70
World Hope Foundation ........................................ 70
World Links Zimbabwe Trust .................................. 95
World Trade Center Memorial Foundation ................. 85
World Wildlife Fund, Inc. ...................................... 63

Y
Young Adults’ Health Center, Inc. ............................ 55
Youth for Environmental Sanity .............................. 78
Youth in Focus, Inc. ............................................. 70
Youth Radio ......................................................... 70
YouthBuild USA, Inc. ........................................... 66
Youthline America, Inc. ......................................... 70
Yucatan Foundation for Human Development, Civil Association ............................................. 101

Z
Zimbabwe Adult Learners Association ....................... 91
Zimbabwe Farmers Development Trust ..................... 94
Zimbabwe Open University .................................... 94
Zimbabwe Opportunities Industrialisation Centres ......... 94
Acknowledgments

The following individuals and firms contributed to the production of this publication:

**Editorial Direction**
- James E. McHale
  - Senior Vice President for Programs
- Karen E. Whalen
  - Director of Communication

**Art Direction and Production**
- Dale B. Hopkins
  - Production Manager

**Writing**
- Tom Springer
  - Senior Editor
- Katherine Houston
  - Kalamazoo, Michigan

**Production Assistance**
- Sally J. Altes
  - Program Operations Training and Support Analyst
- Michele L. Babcock
  - Finance Specialist
- Jacquelynne Borden-Conyers
  - Communication Manager
- Jacqueline R. Burkett
  - Program Assistant
- Christina D. Hammond
  - Manager Grant Commitments
- Saroj K. Mohanty
  - Senior Business Analyst
- Kathy A. Reincke
  - Communication Specialist
- Cindy W. Smith
  - Associate Controller
- Sharon T. Tubay
  - Communication Specialist
- Carrie L. Gallup
  - Communication Web Administrator
- Michael P. VanBuren
  - Communication Manager
- Ali Webb
  - Communication Manager
- Patricia A. Wilson
  - Communication Office Administrator

**Design**
- Bruce Kreps Design
  - Battle Creek, Michigan

**Photography**
- Jayson Carpenter
  - Sacramento, California
- Rebecca Hearfield Photography
  - Sandton, South Africa
- Will Panich Photography
  - Kalamazoo, Michigan
- Jim Powell Photography
  - Kalamazoo, Michigan
- Bob Tigert
  - Nashville, Tennessee

**Proofreading**
- Sally Coash
  - Vanderbilt, Michigan
- Stephanie E. Pierce
  - Albion, Michigan

**Printing**
- Superior Colour Graphics, Inc.
  - Kalamazoo, Michigan

**Translation**
- Jorge Perez Rojas
  - Interpretes Asociados
  - Santiago, Chile
- Ana Zuleika P. M. Barreto Vianna
  - São Paulo, Brazil
“The very least you can do in your life is to figure out what you hope for … Not admire it from a distance but live right in it, under its roof.”

Barbara Kingsolver