2005 annual report: from ideas to action
We often think of social change as an external force, something that’s originated by people and places apart from us. Yet there’s no reason why social change can’t begin here and now — in our own lives and communities. As Anne Frank once said, “How wonderful it is that nobody need wait a single moment for starting to improve the world.”

When we connect our personal and collective will to a focused plan of action, we cease to be passive bystanders. Instead, we become active participants, who each day put into practice the changes we wish to see in the world.
## A message from the board chair

W.K. Kellogg believed that all people have an inherent capacity to effect change in their lives, organizations, and communities. Hanmin Liu, Kellogg Foundation board chair, says the organization is still building on that tradition.

## A message from the CEO

By focusing on its core values, William C. Richardson, Kellogg Foundation president and CEO, says the Foundation has pursued ongoing innovation while staying true to its founder’s mission.

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## Acknowledgments
At the W.K. Kellogg Foundation, we believe our role is to facilitate and assist in the process of social change for the betterment of people in society, particularly in the interest of the most vulnerable and marginalized populations. The Foundation challenges itself to understand the dynamics between enterprise development and social capital in community. Understanding social change is an ongoing process that started 75 years ago when W.K. Kellogg established the foundation that bears his name. He believed that all people have the inherent capacity to effect change in their lives, organizations, and communities. As an inventor and entrepreneur, he understood the importance of income generation in the lives of people, their families, and communities.

The Foundation continues to build on Mr. Kellogg's socially innovative legacy in three regions of the world – the United States, Latin America and the Caribbean, and southern Africa. We are also active in our hometown of Battle Creek, Michigan. The Foundation is keenly aware of the impact of the global economy on community and is exploring frameworks and philanthropic strategies for building communities – for seeing the strengths and hidden power in the most vulnerable communities, and applying that understanding to help unleash social good and entrepreneurialism in the community. Wherever we work, we are focused on helping communities transform themselves, socially and economically, to be more sustainable.

In commemorating its 75 years of philanthropy, the Foundation has been undertaking new activities. These include special 75th Anniversary grants and a global seminar series. As Dr. William C. Richardson, the Foundation’s outgoing president and CEO, reminds us in this annual report, it is the untiring work of our grantees that really keeps Mr. Kellogg’s legacy alive and growing. Like Dr. Richardson, I am constantly awed by the vision and determination displayed by these grantees, sometimes in the face of very difficult circumstances. We used our 75th Anniversary to spotlight our grantees and their solutions to social issues that face different regions of the world – the role of poor youth in transforming society; caring for AIDS orphans and other vulnerable children; addressing racial and ethnic health disparities; re-energizing rural economies; and mobilizing communities for children of all abilities. Although each region ranked these social problems in a different order and approaches them in its own cultural way, communities across the three regions served by the Kellogg Foundation are challenged by similar social problems.

At its global seminars, the Foundation convened practitioners, wise informal leaders, youth, nonprofit leaders, scholars, and policymakers to address these societal problems, and to build social intelligence and leadership across nations. While the seminar series concluded in November, we continue to foster dialogue and have generative discussions that lead to a “call for social action.”

I first learned of a song about a Brazilian bird named Canario from Michael Meade, the storyteller, in Poetics in Peace. This song reflects the essence of what our seminars and more broadly speaking, our community programming, seek to accomplish. The
song describes people who are divided by a river that swelled between them. Crocodiles inhabit the river so those who crossed early on can't come back. Half the people are on one side and the other half are on the other side, and both are feeling a great sense of loss. But the bird in this song sings no song of its own. So it picks up a song from the people on one side of the river and carries it across to the other side. The bird then picks up a song from the people on this side and brings it back across the river.

One of our roles at the Kellogg Foundation is to be the Canario between poor and rich, between informal and formal leaders, and between social activists and business leaders. Communities are challenged by the imbalances between the haves and the have-nots. This role, by us and others, is to create social spaces where people from different sectors of society can come together and share their vitality and creativity. As philanthropists, we want the community to utilize knowledge and energy from all sectors.

The deepening of Mr. Kellogg’s philanthropic legacy is now about to enter a new stage of work. The Board of Trustees has just announced the selection of Sterling Speirn as the new president and CEO. It is a great pleasure and honor to welcome Sterling on behalf of the Foundation. And it is a great privilege to welcome Cynthia Milligan as the incoming Chair of the Board of Trustees. The Board and staff are very much looking forward to their leadership, and we are confident of the strong public good that will continue to emerge from the W.K. Kellogg Foundation.

Last, I would like to say that it has been a great honor to serve as the Chair of the Board for the past two years.

Hanmin Liu
Board Chair

“Understanding social change is an ongoing process that started 75 years ago when W.K. Kellogg established the foundation that bears his name.”
Influential author Stephen R. Covey once wrote, “The key to the ability to change is a changeless sense of who you are, what you are about, and what you value.”

W.K. Kellogg imbued his Foundation with precisely this sense and, throughout my tenure here, I have been impressed by the enduring rewards that his timeless vision has yielded.

Mr. Kellogg was a self-made man in the traditional American sense. He knew who he was, what he was about, and what he valued. His unerring eye for innovation allowed him to spot opportunity in the midst of social uncertainty. He created his Foundation in 1930, the time of the Great Depression. About the same time, his Kellogg Company made the surprisingly daring move of doubling its advertising budget.

Similarly, the W.K. Kellogg Foundation’s programming in the United States, Latin America and the Caribbean, and southern Africa has demonstrated this same broad view and clarity of purpose. That is why, during our 75th anniversary year in 2005, we celebrated the many ways our grantees have continued Mr. Kellogg’s legacy of innovation — domestically and internationally.

During the past year, we paid tribute to that heritage in many unforgettable ways. Not least among them, we recognized efforts that have built the Kellogg legacy by creatively responding to some of this century’s most pressing challenges. Through a variety of stories, we told how our many grantees applied W.K. Kellogg’s vision to help people help themselves. Those stories are highlighted on the Foundation’s Web site, www.wkkf.org. Each story notes how the Foundation’s resources were used to positively change lives. In each case, these improvements were not the result of happenstance. They occurred as the result of a well-conceived plan, the active involvement of communities, and a universal commitment to improving the human condition.

Though we could point to excellent examples of this in all the geographic regions in which we fund, our Africa programs have provided a good illustration of this during recent years. For decades in this region, aptitude, talent,
and curiosity mattered little if a person’s skin was any shade other than white. By the mid-1980s, the Foundation realized that it had a key role to play in sowing the seeds of a more equal society. Black professionals would be needed at every level. And those leaders would need to be connected in order to accelerate learning.

So from the mid-1980s to the early 1990s, our programs focused on awarding bursaries – scholarships given to help students earn master’s and doctoral degrees. Initially, the bursaries went only to South Africans. Then a parallel study grants program allowed students from other countries in the region – such as Botswana, Lesotho, Swaziland, and Zimbabwe – to pursue advanced degrees in the United States and elsewhere.

The combined scholarship programs had a significant impact on individuals and their communities. Sheila Tlou, the first African recipient of a study grant, left her young family in Botswana to pursue a Ph.D. in community nursing. It wasn’t an easy decision. But she knew how badly her country needed well-trained and educated professionals. So Tlou threw herself into courses, clinical work, and research, and earned a degree in record time. “Once I drop that pen,” she told her mentor, “I want to go back home.”

Tlou didn’t know it, but she had entered her career field just as an apocalyptic health crisis was about to sweep across Africa. Her return to Botswana coincided with the early cases of HIV/AIDS, and she calls her education the “armament” that helped her country’s health system to prepare for the onslaught.

By the time racial apartheid ended and elections were held in 1994, the Kellogg Foundation had awarded thousands of scholarships to recipients across the region of southern Africa.

-- At the crossroads: reviewing the vision

It was a jubilant and hopeful time. Nelson Mandela had been elected president of South Africa, and a new age of freedom and self-determination had begun. The Kellogg Foundation was proud to see many of our bursary students and study grant fellows
assume leadership positions in government. But amidst the excitement, new questions arose for the Foundation: Should we stay the course with our current program? Should we shift our efforts to address different needs? Or, should we declare success and leave?

Instead of continuing down the familiar path, the Kellogg Foundation made a strategic and characteristic decision – to rethink our entire southern African programming. This is something we do periodically in all areas of programming. We assess and reflect.

During the early 1990s, the historic implications of our work in southern Africa were clear: We had an unprecedented opportunity to help people stabilize the region for the future, and create a new social and economic infrastructure. Our changes had to be bold, innovative, and dramatic.

We decided we would help empower Africans to drive programs and would serve as their partners for change. For two years, Foundation staff met with local people, tribal leaders, and officials from government, businesses, and social institutions to listen and learn about the problems and potential of the post-apartheid era. What emerged was a new vision and concept for what Foundation programming in the region could achieve.

/// Growing the grassroots

The first step for the Foundation was to signal our growing commitment to African people and our confidence in their destiny. As black South Africans assumed the reins of government, we expanded our programs and opened offices in southern Africa that were entirely staffed by African nationals.

Guided by the deep cultural knowledge of our African staff, local stakeholders, and other trusted advisors, we determined we would focus on rural poverty, especially among women and children. Today, our southern Africa programming focuses on seven countries: Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe. In all these nations, Kellogg Foundation grantees are
action:

In rural southern Africa, women are often among the poorest of the poor. Helping them start successful small businesses provides a stable foundation for families and communities.

At the Kellogg Foundation, we expect our programming to produce substantial, long-term results. But we also value the milestones that make larger successes possible.

In communities ravaged by AIDS, for example, local organizations are making themselves into viable, self-sustaining entities that fully address the needs of vulnerable children on a broad scale. AIDS Orphans: Community Support for Care and Development is doing this by identifying, strengthening, and connecting local caretaking models throughout Botswana, Zimbabwe, and South Africa into one common, continuous, and advancing existence. While the program cannot solve the problem of AIDS, it can make lives better.
As I wrap up my time at the W.K. Kellogg Foundation, I am amazed by the ability of people everywhere to effect changes in their lives and circumstances.

A changeless sense

W.K. Kellogg once said, “It has been much easier to make money than to know how to spend it wisely.” How true that is. Success in philanthropy is not easily realized. It requires that changeless sense of who we are, what we are about, and what we value. By being clear in our purpose, by believing that tomorrow can be better than today, and by helping people to think systemically about their future, we are able to embolden and empower individuals, organizations, and communities to make positive and necessary change.

We are an organization that deals principally with people. We believe in their capacity to help themselves if given a “jump start” that draws on their aspirations, their abilities, and their commitments.

Admittedly, we don’t operate in a world of easy answers or quick fixes. To build consensus, to investigate what may or may not work, to create new structures and processes, to ask probing – but necessary – questions, to reap results – all takes time. And, it requires an unwavering commitment to mission, values, and goals. While our southern Africa strategy is uniquely suited to the region, our ability to apply these principals more broadly is a hallmark of the Kellogg Foundation.

As I wrap up my time at the W.K. Kellogg Foundation, I am amazed by the ability of people everywhere to effect changes in their lives and circumstances. I am struck by how our fidelity to W.K. Kellogg’s vision has proven – and will continue to prove – to be the best way to earn the trust and support of those we are here to serve.

William C. Richardson
President and CEO
In order for change to be real and lasting, it must make its presence felt at the community level. It is here, in the realms of home, school, work, and social activities, that most of us spend the majority of our lives. It is here that we have the deepest connections to what we value most.

And, it is at the community level where the Kellogg Foundation has focused its resources for the past 75 years. This approach reflects the values of our founder, W.K. Kellogg, who was both visionary and pragmatic. He didn’t believe in learning for learning’s sake, but wanted his Foundation to “apply knowledge to the problems of people.”

Today, while our work is still rooted in communities, we’ve learned that it’s also essential to leverage change on a broader scale. Whether in Michigan or Mozambique, we want local successes to be leveraged into larger achievements. Let us say, for example, that a school program discovers some new approaches for improving literacy among low-income children. While such a project would certainly be welcomed by that community, there is no reason why its success should end there.

Through strategic programming, we encourage our grantees to think big. We know that what they’ve learned can be invaluable to other communities and institutions that face similar situations. We also know that policymakers can use our grantees’ field-tested solutions to improve government programs and services. Such is the collective power of multi-tiered change.

As the following stories and photos show, the Kellogg Foundation’s diverse grantees touch on almost every aspect of the human condition. From one community to another, their good works create a constellation of progress that brightens the way for us all.
Remember when you were six, and a playground could be a fort, a spaceship, or a place to watch the clouds go by? Many children with disabilities don’t have these wonderful memories. In addition, brain research has helped affirm the importance of play for children of all abilities. That’s why there’s the Able to Play project.

The story starts in the summer of 1994, when Amy and Peter Barzach saw a beautiful little girl in a wheelchair at a Connecticut playground. Unable to participate, she watched wistfully as other children enjoyed free rein of the swings, slides, and monkey bars. Tragically, the couple’s son, Jonathan, died a few months later. A bereavement counselor suggested they do something special in his memory, so the Barzachs mobilized 1,200 volunteers to create a playground where children of all abilities could play together.

From that grassroots movement emerged the National Center for Boundless Playgrounds. Today, the nonprofit organization works across North America creating universally accessible playgrounds that are developmentally appropriate for all children. As one of the Kellogg Foundation’s 75th Anniversary grantees, the organization’s Able to Play project has helped Michigan communities build inclusive playgrounds. Project partner, the Center for Creative Play, has also transformed several indoor play spaces in the region into Boundless Playgrounds.

The building process for each site was highly collaborative. In design workshops, families, landscape architects, park officials, builders, community members, and others leant their experience, expertise, and enthusiasm to the project and actually constructed the playground together on build day.

Designs have become reality, ribbons have been cut, and children of all abilities in Michigan have unprecedented opportunities to laugh and learn together. And families across Michigan have bright new places to make lasting memories.

There are no physical or social barriers to learning and having fun on the playgrounds built by the Able to Play project.
"Education,” W.K. Kellogg once said, “provides the greatest opportunity for really improving one generation over another.”

Not surprisingly, his Foundation has been at the forefront of numerous innovations that have expanded educational opportunities, from the community college movement to the integration of students with disabilities. The Foundation has also provided countless scholarships to help students across the globe gain skills to transform themselves and help build stronger communities.

To bring this tradition home for its 75th Anniversary, the Foundation has established a $4 million endowment with the Battle Creek Community Foundation to sustain the Legacy Scholars program. The initiative recognizes that, while every child has the ability to achieve success, social and financial barriers often prevent young people from reaching their full potential.

The key to unleashing this potential is to reach out to youth early and often. The Legacy Scholars program enables community members — including parents, teachers, coaches, and religious leaders — to nominate promising 5th-graders in Battle Creek Public Schools and the Lakeview School District for scholarships that will enable them to attend Kellogg Community College after graduating from high school.

The Legacy Scholars’ message to young people is clear: We recognize your talents and will help you overcome challenges to develop them. Nationally, similar programs have shown that this type of ongoing incentive and support can keep youth on a straight path to success.

The Legacy Scholars program promises to help underrepresented children fulfill their dreams. In doing so, it will also support efforts to build a new generation of diverse, highly qualified leaders who can help the Battle Creek community prosper in the years ahead.

By providing two years of free tuition at Kellogg Community College in Battle Creek, Michigan, the Legacy Scholars program will help put young people on a direct path to success.
On two continents: native artists make success fashionable

Esther Mahlangu, an African artist, creates unforgettable beadwork. Zimbabwean sculptor Semina Npofu gets her inspiration from the environment. The objects they create are examples of artistic expression and uncanny resourcefulness. Unfortunately, native artists are too often under-recognized and underpaid for their efforts. Although skilled as artisans, they lack the expertise necessary to design and market their work more broadly.

A new Kellogg Foundation program is helping more than 100 indigenous artists to reflect on traditional designs and look to the future as they design for local, national, and international markets. The goal of the Cultural Industries Exchange Program is to use native art as a cultural and economic development tool for self determination and poverty reduction within indigenous communities. The program helps tribal artists create guilds, devise business and marketing plans, and seek out supportive policies.

In a series of exchanges, the program brings together native artists from southern Africa and the United States. In August 2005, a group of African artists (including Mahlangu and Npofu) along with design and development specialists and policymakers, traveled to New Mexico to participate in the Santa Fe Indian Market, an annual two-day event that draws more than 120,000 people and earns some $20 million in sales for native artists. Activities included Tribal Fusions, a joint fashion show and art exhibition hosted by the Institute for American Indian Arts.

"A lot of times, indigenous communities don’t see themselves as possessors of knowledge," said Ron Martinez Looking Elk, a Native American potter. "But we’re here to instill a sense that they already know who they are - their grandparents, their community have given them the answers. It’s really for them to define not only who they’re going to be as artists, but as economic developers and community builders..."
The P. S. Etc. retail store in Ord, Nebraska, may not fit any textbook business models, yet it’s a perfect match for what this small town needs. It’s a JCPenney Catalog Store, a framing shop, a gallery — and now, a dry-cleaning drop-off center.

For 20 years, store owner Pat Marsh watched her community struggle with the problems that have plagued small towns across rural America: a dwindling population, boarded up store fronts, and a decline of leadership and philanthropy. But with help from the Nebraska Community Foundation’s HomeTown Competitiveness (HTC) program, a Kellogg Foundation grantee, businesses such as P.S. Etc. are on the rebound.

HTC is part of the larger Rural Entrepreneurial Development Systems for Rural America initiative, funded by a 75th Anniversary grant from the Kellogg Foundation. The Foundation’s $12 million investment in six regional projects is expected to spur state and national interest in rural entrepreneurship.

In Ord, Marsh demonstrated her entrepreneurial spirit after a local dry cleaner went out of business. Marsh visited Nancy Glaubke, Ord’s new business development coordinator, who had been brought in by HTC. Together, they researched the dry-cleaning business, made regional contacts, and devised an action plan. Within a month, Marsh contracted with a major dry-cleaning service to open a drop-off site in her store. The win-win solution helps Ord keep an essential service — and brings more walk-in traffic to P.S. Etc.

Such efforts go beyond traditional economic development. They engage leadership, philanthropy, education, and community capacity to make rural areas vital again. In Nebraska, HTC has worked to start a vineyard, renovate a local grocery store, and construct a golf course. Job opportunities have doubled in some small communities, as successful entrepreneurs come back to offer training, and local businesspeople host workshops for recent graduates.

With Foundation support, the HTC initiative has been expanded from six to 15 sites in Nebraska, including the Ho-Chunk Community Development Corporation on the Winnebago Indian reservation.

Entrepreneurship can revitalize rural communities — provided that merchants respond creatively to local needs. Pat Marsh added dry-cleaning services to her Ord, Nebraska, gift shop.
High in the South American Andes, the municipality of El Alto, Bolivia, looks down on the capital city of La Paz. A great mix of cultures and languages exists in El Alto. More than half its residents are between 15 and 34 years old, and 67 percent live below the poverty line.

The Kellogg Foundation’s overarching goal in Latin America and the Caribbean is to break the cycle of poverty by supporting strategies for healthy youth development in communities. This goal drives the efforts of one Kellogg grantee, Centro de Multiservicios Educativos (CEMSE).

CEMSE was established in 1986 by a Jesuit order, with a mission to promote education, health, and civic opportunities for youth. CEMSE’s multiservice center building in La Paz offers primary and secondary formal education, support, and other critical services, such as libraries, audiovisual and computer equipment, lab equipment, and teacher training. Many of its services are mobile, and benefit a large number of small and poor schools in the area.

With its Kellogg Foundation grant, CEMSE is striving to improve secondary schools in desperately poor El Alto, and working to ensure that what students learn has real-world applications. CEMSE is also teaching key decision makers about the relationship between improved education, and the civic and economic engagement of the region’s youth.

Since its inception, thousands of local teachers, students, parents, and leaders have been involved in CEMSE’s efforts to improve the quality of education, with emphasis on youth citizenship and job training. The most innovative of these plans will be disseminated via workshops, meetings, training courses for teachers, entrepreneurship training, and computer courses.

Francisco Tancredi, the Kellogg Foundation’s regional director for Latin America and the Caribbean, explains that CEMSE and other programs “are offering people the opportunity to have a better life, to have work, ... and to strengthen their links and their ties with the community.”
Fostering leadership: empowering young people

For most people, Nashville, Tennessee, conjures up images of country music singers belting out gritty songs about love and life. But the city has another rich tradition: youth-led civic action. In 1961, Nashville students played a critical leadership role in the Freedom Rides, an important milestone in the Civil Rights Movement that helped bring an end to segregationist policies in the South.

With the help of a 75th Anniversary grant, Nashville’s Oasis Center is building on this legacy. Today, the focus is on supporting emerging youth leaders to become sources of new ideas, energy, and commitment to improving their communities.

The Oasis Center is just one of many participants in the Kellogg Foundation’s Youth Innovation Fund for Youth-Directed Civic Action. Others across the country include the Youth Leadership Institute (San Francisco), the Mikva Challenge (Chicago), the Ann Arbor Community Foundation (Ypsilanti, Michigan), Portland Partnership (Portland City, Maine), Delta Center for Culture and Learning (Cleveland, Mississippi), Portland Schools Foundation (Portland, Oregon), and Alternatives, Inc. (Hampton, Virginia).

The National Service-Learning Partnership was chosen to manage the Innovation Fund. The Fund operates much like a business incubator, providing funding, technical assistance, and networking opportunities required to grow groundbreaking initiatives.

Although the specific activities can vary, each organization is expected to develop programs that integrate youth philanthropy with service-learning, a distinct combination of academic study and community service.

The Innovation Fund will help more young people see how their actions can positively shape the world. It’s the type of investment that can build social capital and, as a result, pay huge dividends in terms of community improvement for many years to come.

Community service, when combined with youth leadership and academic study, gives young people a solid footing for pursuing a career, and becoming civic-minded citizens.
The unfortunate truth about health care in America today is that far too many adults and children are uninsured or underinsured. At least 8.5 million children are without access to quality health care due to financial, geographic, and cultural barriers. For a child with a chronic condition like asthma or diabetes, or for a preschool student in need of immunizations, these barriers can prove deadly. However, school-based health care is a documented approach that’s having a significant impact.

The school-based health care movement started in the early 1970s with just a handful of projects. Today, more than 1,500 health centers, located in or near elementary, middle, and high schools across the United States, serve nearly 1.5 million young people each year. They are a proven, highly effective resource, reaching out to and serving children where they are everyday — at their schools.

To stabilize and support this model, the Kellogg Foundation has awarded grants to the Washington, D.C.-based National Assembly on School-Based Health Care and nine state affiliates. This School-Based Health Care Policy Program hopes to create steady funding; develop supportive national and state health policies; and empower communities to shape, finance, and administer these health centers.

The scope of services varies from center to center, but they all share the same vital goal: to offer health care to children and adolescents that often includes comprehensive primary medical, mental health, and preventive health care through U.S. schools. The Kellogg Foundation believes, and research has proven, that healthy children make far better learners. Efforts to secure the future and expand the impact of school-based health care will help extend these opportunities to all U.S. children.
Who we are

The W.K. Kellogg Foundation was established in 1930 by breakfast cereal pioneer W.K. Kellogg. During his lifetime, he donated $66 million in Kellogg Company stock and other investments "to help people help themselves."

The Foundation receives its income primarily from the W.K. Kellogg Foundation Trust, which was set up by Mr. Kellogg. The Trust continues to own substantial equity in Kellogg Company, in addition to its diversified portfolio. While Kellogg Company and the Kellogg Foundation have enjoyed a long-standing relationship, the Foundation is governed by its own independent Board of Trustees. The Foundation receives its income primarily from the Trust’s investments.

Over the years, the Kellogg Foundation’s programming has evolved, striving to remain innovative and responsive to the ever-changing needs of society. Today, the organization ranks among the world’s largest private foundations. Grants are awarded in the United States, Latin America and the Caribbean, and seven countries in southern Africa - Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe.

What we believe: our core values

- We believe all people have the inherent capacity to effect change in their lives, in their organizations, and in their communities. We respect individuals and value their collective interests, strengths, and cultures.
- We believe stewardship requires fidelity to the spirit and to the intent of the founder, and the wise use of resources. We believe in being responsible, prudent, selfless, and exercising good judgment.
- We believe innovation of thought and action leads to enduring and positive change in both formal and informal systems.
- We value integrity of purpose and action and believe it is essential to all of our affairs.

Mission

To help people help themselves through the practical application of knowledge and resources to improve their quality of life and that of future generations.

Vision

Programming activities center around the common vision of a world in which each person has a sense of worth; accepts responsibility for self, family, community, and societal well-being; and has the capacity to be productive, and to help create nurturing families, responsive institutions, and healthy communities.
Programming interests

Grants are made in four areas:

1. Health
2. Food Systems and Rural Development
3. Youth and Education
4. Philanthropy and Volunteerism

GEOGRAPHIC PRIORITIES

These areas are addressed in our programming in the United States, Latin America and the Caribbean, and southern Africa. Programming in these interest areas is tailored to meet the needs of each geographic region. In our hometown of Battle Creek, Michigan, we focus the programming to fit the needs of greater Battle Creek. Following is a brief description of the Foundation’s interests in each region.

United States

HEALTH

Health programming at the Kellogg Foundation focuses explicitly on improving individual and community health, and improving access to and the quality of health care. Our current goal is to promote health among vulnerable individuals and communities through programming that empowers individuals, mobilizes communities, engages institutions, improves health care quality and access, and informs public and marketplace policy. Grantmaking takes into account the social and economic determinants of health within a person’s community; the quality of health institutions within that community; and the policies that determine how health services are organized, provided, and financed. Grantmaking also targets communities, health care systems, and public health as centers of change.

FOOD SYSTEMS AND RURAL DEVELOPMENT

Food Systems and Rural Development at the Kellogg Foundation fills a programming niche undertaken by few other major foundations. The food systems grantmaking focuses on catalyzing efforts that lead to a safe, wholesome food supply for this and future generations while ensuring that food production and food-related business systems are economically viable, environmentally sensitive, sustainable long-term, and socially responsible. The rural development work supports comprehensive, collaborative, and integrative efforts of people, organizations, and institutions. Together, they create social and economic opportunities that lead to healthy rural communities and improvement in the lives of rural residents.

YOUTH AND EDUCATION

Using a holistic, child-centered approach, Youth and Education programs address the preschool through college continuum – ages 0 to 24. The overall goal is to support healthy infant, child, and youth development by mobilizing, strengthening, and aligning systems that affect children’s learning. The strategies are: 1) mobilize youth, families, and communities to inform policies that affect learning and achievement for vulnerable children and youth; and 2) forge
partnerships between education institutions and communities to promote learning, academic performance, and workforce preparation among vulnerable young people.

PHILANTHROPY AND VOLUNTEERISM
The Kellogg Foundation has long been committed to enhancing and promoting philanthropy and volunteerism. Current programming is focused on building a mutually responsible and just society in which all have the ability and means to contribute to the common good. We believe that everyone gives in various ways - time, money, and experience. Therefore, our programming activities seek to unleash resources by supporting the emergence of new leaders and donors, creating and sharing knowledge, and building tools that advance the effectiveness and innovation of the philanthropic sector. Key target populations include youth, women, and communities of color.

GREATER BATTLE CREEK
The Kellogg Foundation maintains strong ties to Battle Creek, Michigan, which was W.K. Kellogg's hometown. We do this by partnering with the community to help people reach their full educational and economic potential. The ultimate goal is to create a more just, healthy, and sustainable community. Grantmaking is focused largely on: 1) creating brighter futures through improved education for youth; and 2) increasing self-sufficiency by promoting economic growth for families and neighborhoods.

LEARNING OPPORTUNITIES
To increase the effectiveness of the Kellogg Foundation’s work, it seeks to learn from the knowledge, experiences, and lessons learned by all of its projects as they apply to Leadership, Information and Communication Technology, Capitalizing on Diversity, and Social and Economic Community Development. All prospective grantees are encouraged to consider these elements when designing a proposal to fit the programming interests previously described.

Southern Africa
In Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe, an integrated approach is taken to addressing the Foundation's key programming interests. Following are the strategies that detail these interests:

STRENGTHEN LEADERSHIP CAPACITY
This strategy serves as the primary integrator of all three strategies for work in the region. Current programming seeks to build the capacity of leaders at the local, provincial, national, regional, and global levels. It also is concerned with increasing community voices in the policy development process to strengthen young leaders for the 21st Century.
STRENGTHEN THE CAPACITY OF COMMUNITIES

This programming strategy targets district-level sites to increase cooperation among local government, business, community-based organizations, education institutions and agencies, and to enhance participation of rural youth in social and economic development.

ORGANIZATIONAL AND INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Attention is focused on improving the southern African social infrastructure through institutions of higher education, organizations that create employment and productivity, and information systems that support social development.

Latin America and the Caribbean

In Latin America and the Caribbean, the Foundation takes an integrated approach in addressing its key programming interests. Following are the strategies that detail these interests:

REGIONAL DEVELOPMENT

Attention is given to supporting groups of projects that demonstrate ways to break the local cycle of poverty in selected micro-regions. Strategies to promote the development, participation, and leadership of local youth are central to this effort. Priority geographic areas targeted by this work include southern Mexico and Central America (including parts of the Caribbean), northeast Brazil, and the Andean zones of Bolivia, Peru, and southern Ecuador.

APPLICATION OF KNOWLEDGE AND BEST PRACTICES (PROGRAMMATIC APPROACHES)

The Foundation supports projects in Latin America and the Caribbean that offer innovative approaches in leadership development, citizenship and social responsibility, institution building and strategic alliances, and access to information technology. The aim of this approach is to build the capacity of individuals, communities, and institutions to put regional development projects into action.

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// Programming guidelines

The following guidelines help direct the Kellogg Foundation’s funding decisions:

1. Foundation Goals: The Foundation will only consider requests that fall within the previously described interest areas. Please consult the Foundation’s Web site at www.wkff.org for additional information.

2. Geographic Considerations: Generally, the Foundation gives priority to applicants from these targeted regions:
   - The United States
   - Latin America and the Caribbean
   - Southern Africa – Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe

3. Activities/Projects Not Funded: Generally, the Foundation does not make loans and does not provide grants for:
   - Operational phases of established programs
   - Capital purposes (purchasing, remodeling, or furnishing of facilities and equipment, except as part of a programmatic effort)
   - Separate budget line items labeled as “indirect or overhead costs”
   - Equipment
   - Conferences
   - Films, television, or radio programs, unless they are integral parts of a project or program already being funded
   - Endowments or development campaigns
   - Religious programs
   - Individuals

4. Research Funding: Research is funded only as part of a broader program (research to investigate the effects of a Foundation-funded project, for example).

5. Planning or Studies: Funds may be provided to grantees for planning or studies that directly assist in the development or implementation of a project.
This may occur when planning or studies are needed to enhance a project's objectives.

6. Qualifying Organizations/Projects: To be eligible for support, the organization or institution, as well as the purpose of the proposed project, must qualify under regulations of the United States Internal Revenue Service.

7. Sustainability of Project: The grantee, community, or other beneficiary must demonstrate the potential to continue the funded work in a self-renewing manner after Kellogg Foundation funding ceases.

Application process

We prefer that grant applicants submit their pre-proposals electronically by using the Foundation’s online application at www.wkkf.org/ApplyOnline. Grant applicants who are not able to apply electronically should submit a pre-proposal document of less than five pages, containing the following information:

CONTACT INFORMATION

| Name (Include Salutation, First, and Last Name) |
| Title within Organization |
| Organization Name |
| Street Address |
| City/State/Zip Code/Country |
| Phone Number |
| E-mail address (if applicable) |

This information should be provided for the representative submitting the request and will be used for correspondence purposes.

ORGANIZATION INFORMATION

| Organization Type – Specify if other than nonprofit organization |
| Organization Name – Legal name of organization according to IRS (for U.S.) or IRS equivalent (non-U.S.) |
| Other Organization Name |

| Tax Status – Does the organization have 501(c)(3) status? |
| Tax Identification Number – EIN or equivalent if known |
| Year Established |
| Staff Size |
| Number of Locations |
| Organization’s Scope of Work – Organizational mission, focus, audience served, and geographic reach |

Previous Kellogg Foundation Support? – Has your organization received previous support from the Kellogg Foundation? If yes, please provide the project number, if known.

Contact Regarding Request – Have you discussed this request with a Kellogg Foundation staff member? If yes, please provide the name of the individual and when and where you contacted them.

How did you hear about the Kellogg Foundation?

REQUEST DETAILS

| Project Name – Name or title of project. |
| Purpose Statement – One-sentence description of what will be accomplished as a result of the project. |
| Amount Requested |
| Total Project Budget |
| Project Overview – A one-paragraph summary of the project. |
| Project Goal – Impact to be achieved. |
| Project Objectives – Key factors or achievements necessary for success. |
| Rationale – Why the project is important at this time. |
| Project Activities – Activities that will be performed in order to accomplish the project objectives. |
| Anticipated Outcomes – What will be different as the result of this project? |
| Sustainability Plan – Ways the grantee, community, or other beneficiary will
continue to address the work after Kellogg Foundation funding ends.

Target Geographic Area – Intended geographic area served by this project. Please note that Foundation funding is generally limited to the United States, Latin America and the Caribbean, (for priority geographic areas within this region, please visit the Web site at www.wkkf-lac.org) and the southern African countries of Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe.

Collaborating Organizations – Other organizations you are working with on the project and the role of each.

Project Start Date

Project End Date

Other Funding Sources – List all other organizations contributing to the project, including in-kind support.

Grantee Project ID – List if you have your own ID or reference for the project.

ADDITIONAL INFORMATION

Relevant information may be included. At this time please do not include: tax documentation, staff or board listings, vitae/resumes, articles or publications, letter of support or photos/music/video clips.

Pre-proposals should be submitted electronically, where possible. If mailed, they should be submitted on standard-size (8 1/2” x 11”) light-colored paper. Please do not provide a plastic-bound, or expensively produced pre-proposal.

At this preliminary stage, personal visits to the Foundation by prospective grantees are discouraged.

The Foundation will give prompt consideration to all pre-proposal submissions. The initial review may take up to three months to complete. If the proposal project falls within the Foundation’s priorities and available resources, applicants may be asked to develop a more detailed proposal.

Letters should be directed to:

Supervisor of Proposal Processing
W.K. Kellogg Foundation
One Michigan Avenue East
Battle Creek, Michigan 49017-4012
USA

To obtain detailed information about each of our programming areas – as well as material pertinent to each geographic region – contact the W.K. Kellogg Foundation, or visit our Web site at www.wkkf.org.
During the 2004-2005 fiscal year, the Board of Trustees of the W.K. Kellogg Foundation held 12 monthly meetings and one special meeting to consider grant proposals and to review Foundation operations. In September 2004, the Trustees traveled to Raleigh, North Carolina, and Phoenix, Arizona, to experience some of the Foundation’s current work in Philanthropy and Volunteerism. During the trip, Trustees had multiple opportunities to engage with grantees and learn how Kellogg Foundation funds are helping communities strengthen their abilities to achieve quality-of-life objectives. The Board of Trustees held a retreat in June 2005 to review Foundation programming and operations, as well as to focus on future directions.

The 74th annual meeting of the corporation was held December 16, 2004, and Shirley D. Bowser and Dorothy A. Johnson were elected to three-year terms on the Board of Trustees. Hanmin Liu was elected to serve as Chair of the Board of Trustees.

During the 895th consecutive convening of the Board of Trustees, officers were re-elected and committee appointments were made. President and CEO William C. Richardson was re-elected by the Board. Also re-elected were Senior Vice President and Corporate Secretary Gregory A. Lyman; Senior Vice President for Programs Anne C. Petersen; Vice President and Chief Investment Officer Paul J. Lawler; Vice President for Finance and Treasurer LaJune M. Montgomery-Talley; Assistant Corporate Secretary Mary Carole Cotter; and Vice Presidents for Programs Richard M. Foster, Margaret M. Johnson, Robert F. Long, and Gail D. McClure. Anne C. Petersen retired as Senior Vice President for Programs effective August 31, 2005. James E. McHale was elected to serve as Senior Vice President for Programs, effective September 1, 2005.

On August 18, 2005, the Board selected Sterling Speirn to serve as the new president and CEO of the W.K. Kellogg Foundation effective January 1, 2006, following the retirement of Dr. William C. Richardson. Mr. Speirn was most recently president and CEO of the Peninsula Community Foundation in San Mateo, California.

Appointed to the Board’s Finance Committee were William C. Richardson, chair; Shirley D. Bowser, Howard F. Sims, and Dorothy A. Johnson. Four Trustees were appointed to the Board’s Audit Committee: Howard F. Sims, chair; Joseph M. Stewart, Fred P. Keller, and Wenda Weekes Moore. Appointed to the Budget Committee were Cynthia H. Milligan, chair; Dorothy A. Johnson, and Wenda Weekes Moore. Four Trustees were appointed to the Board Development Committee: Shirley D. Bowser, chair; Fred P. Keller, Cynthia H. Milligan, and Joseph M. Stewart. Board Chair Hanmin Liu and President William C. Richardson serve as ex-officio members on all Board committees. The Finance and Budget Committees each met four times, the Board Development Committee met four times, and the Audit Committee met twice.

Gregory A. Lyman
Senior Vice President and Corporate Secretary
The W.K. Kellogg Foundation Board of Trustees

Seated from left:
Fred P. Keller, Grand Rapids, Michigan
Shirley D. Bowser, Williamsport, Ohio
Hanmin Liu, San Francisco, California
William C. Richardson, Hickory Corners, Michigan

Standing from left:
Wenda Weekes Moore, Minneapolis, Minnesota
Joseph M. Stewart, Battle Creek, Michigan
Howard F. Sims, Detroit, Michigan
Dorothy A. Johnson, Grand Haven, Michigan
Cynthia H. Milligan, Lincoln, Nebraska

Jonathan T. Walton of Detroit, Michigan, retired on December 16, 2004, after serving 24 years as a Trustee of the W.K. Kellogg Foundation.
## Staff Listing

### Executive Staff

- **William C. Richardson**  
  President and Chief Executive Officer

- **Paul J. Lawler**  
  Vice President and Chief Investment Officer

- **Gregory A. Lyman**  
  Senior Vice President and Corporate Secretary

- **Mary Carole Cotter**  
  General Counsel and Assistant Corporate Secretary

- **La June Montgomery-Talley**  
  Vice President – Finance and Treasurer

- **James E. McHale**  
  Senior Vice President for Programs

- **Richard M. Foster**  
  Vice President for Programs

- **Marguerite M. Johnson**  
  Vice President for Programs

- **Robert F. Long**  
  Vice President for Programs

- **Gail D. McClure**  
  Vice President for Programs

### Staff

- **Annette R. Beecham**  
  Program Assistant

- **Teresa R. Behrens**  
  Director of Evaluation

- **Luz E. Benitez Delgado**  
  Program Operations Manager

- **Anthony R. Berkley**  
  Evaluation Manager

- **Karen L. Bernard**  
  Grant Commitment Specialist

- **Mary L. Bird**  
  Administrative Services Technician

- **Jacquelyne K. Borden-Conyers**  
  Communication Manager

- **Kathryn L. Borgert**  
  Administrative Assistant

- **Donna M. Bradshaw**  
  Finance Specialist

- **Sheri A. Brady**  
  Director of Policy

- **Sabina S. Brand**  
  Program Budget Specialist

- **Jennifer L. Brown**  
  Human Resources Specialist

- **Robert L. Bundy, Jr.**  
  Project Leader/Media Systems Implementation

- **Jacqueline R. Burkett**  
  Program Assistant

- **Laura L. Burr**  
  Associate Director of Internal Audit

- **Teri L. Byrd**  
  Meeting Planner

- **Caroline M. Carpenter**  
  Program Director

- **Dessie Cauk**  
  Program Assistant

- **Ted H. Chen**  
  Program Director

- **Barbara E. Chester**  
  Guest Services Representative

- **Renee A. Church**  
  Special Dining Chef

- **Cherie M. Clements**  
  Finance Specialist

- **Naira Collaneri Soares**  
  Administrative Assistant

- **Carolina Coppel Urrea**  
  Program Associate

- **James S. Craft**  
  Records Technician

- **Bernice R. Curry-Pattin**  
  Finance Specialist

- **Sandra L. Curtis**  
  Administrative and Budget Specialist

- **Gwen A. Day**  
  Staff Development Associate, Human Resources

- **Timothy L. Dechant**  
  Director of Technology

- **Brad G. DeHart**  
  Organizational Services Manager

- **Gloria Dickerson**  
  Mid South Delta Initiative Coordinator

- **Linda Jo Doctor**  
  Program Director

- **Jodi L. Dodge**  
  Human Resources Office Administrator

- **Rhoda L. Du Plessis**  
  Program Assistant

- **Lori S. Easlick**  
  Assistant to the President/CEO

- **Barbara A. Engelhart**  
  Grant Eligibility and Tax Specialist

- **Kathleen A. England**  
  Program Budget Specialist

- **Celeste M. Etheridge**  
  Program Budget Specialist

- **Janet E. Evans**  
  Administrative Analyst

- **Fernanda Farinha**  
  Program Director

- **Jane A. Feilen**  
  Information Processing Specialist

- **Amy K. Feiser**  
  Program Assistant

- **Barbara L. Fitch**  
  Program Assistant

- **Ravikumar Alloori**  
  SAP ABAP Developer/BASIS Administrator/Project Manager

- **Sally J. Altes**  
  Program Operations Training and Support Analyst

- **Kimberlee Andrews**  
  Program Director (One-Year Term)

- **Michele L. Babcock**  
  Finance Specialist

- **Gillian R. Barclay**  
  Evaluation Manager

- **Denise R. Bates**  
  Program Assistant

- **Lea Ann Beacham**  
  Program Assistant

- **Crystal L. Beard**  
  Program Assistant

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  Information Processing Specialist

- **Amy K. Feiser**  
  Program Assistant

- **Barbara L. Fitch**  
  Program Assistant
<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>Robin K. Flees</td>
<td>Meeting Assistant</td>
</tr>
<tr>
<td>Tamra J. Fountaine</td>
<td>Program Assistant</td>
</tr>
<tr>
<td>David D. Freeman</td>
<td>Kitchen Lead/Dining Chef</td>
</tr>
<tr>
<td>Julie K. Fry</td>
<td>Assistant to the President/CEO</td>
</tr>
<tr>
<td>Brenda S. Gentry</td>
<td>Service Attendant</td>
</tr>
<tr>
<td>Judah I. Gesmundo</td>
<td>Programming/Finance Systems Analyst</td>
</tr>
<tr>
<td>M. Annesia Glass</td>
<td>Program Assistant</td>
</tr>
<tr>
<td>Jody L. Glover</td>
<td>Program Assistant</td>
</tr>
<tr>
<td>Malcolm C. Goepfert</td>
<td>Portfolio and Investment Manager</td>
</tr>
<tr>
<td>Jill A. Grant</td>
<td>Investment Associate</td>
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<tr>
<td>Deborah A. Green</td>
<td>Human Resources Specialist</td>
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<tr>
<td>Deborah Lennon Green</td>
<td>Investment Assistant</td>
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<tr>
<td>Krea K. Gregory</td>
<td>Program Budget Specialist</td>
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<tr>
<td>Christina D. Hammond</td>
<td>Manager of Grant Commitments</td>
</tr>
<tr>
<td>Clair E. Hatmaker</td>
<td>Maintenance Technician/Project Lead</td>
</tr>
<tr>
<td>Winnie Hernandez-Gallegos</td>
<td>Program Director</td>
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<tr>
<td>Anita R. Hess</td>
<td>Program Management Liaison</td>
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<tr>
<td>Oran B. Hesterman</td>
<td>Program Director</td>
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<td>Neil R. Hineman</td>
<td>Human Resources Manager</td>
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<td>Lis Hirano-Wittkamper</td>
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<td>Ruth Ann Holles</td>
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<tr>
<td>Michelle L. Hooson</td>
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<tr>
<td>Dale B. Hopkins</td>
<td>Production Manager</td>
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<td>Norman Howard</td>
<td>Director of Human Resources</td>
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<tr>
<td>Ralph O. Huisinga</td>
<td>Records Technician</td>
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<tr>
<td>Pamela D. Hurley</td>
<td>Assistant to Battle Creek Programming</td>
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<tr>
<td>Gail L. Imig</td>
<td>Program Director</td>
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<tr>
<td>Lourdes Jiménez Bañuelos</td>
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<tr>
<td>Valorie J. Johnson</td>
<td>Program Director</td>
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<tr>
<td>Sue C. Kellay</td>
<td>Program Assistant</td>
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<tr>
<td>Cindy L. Kuester</td>
<td>Administrative Assistant</td>
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<tr>
<td>Christine M. Kwak</td>
<td>Program Director</td>
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<tr>
<td>Karin M. Ladley</td>
<td>Assistant to the Director of Evaluation</td>
</tr>
<tr>
<td>Carol J. Laird</td>
<td>Program Assistant</td>
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<tr>
<td>Karen E. Lake</td>
<td>Director of Communication</td>
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<tr>
<td>Dianna L. Langenburg</td>
<td>Human Resources Manager</td>
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<tr>
<td>Donna M. Laritgue</td>
<td>Program Director</td>
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<tr>
<td>Robin L. Leonard</td>
<td>Program Assistant</td>
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<tr>
<td>Carla L. Little</td>
<td>Communication Specialist</td>
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<tr>
<td>Karla M. Lutjens</td>
<td>Meeting Planner</td>
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<tr>
<td>Mariana Machetto</td>
<td>Program Assistant</td>
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<tr>
<td>Jann H. Mackaluso</td>
<td>Program Assistant</td>
</tr>
<tr>
<td>Paul J. Maguire</td>
<td>Manager of Systems Development</td>
</tr>
<tr>
<td>Susan K. McComb</td>
<td>Program Assistant</td>
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<tr>
<td>Iris A. McKinley</td>
<td>Administrative Services Technician</td>
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<tr>
<td>Marvin H. McKinney</td>
<td>Program Director</td>
</tr>
<tr>
<td>Deborah J. Miller</td>
<td>Technical Training, Documentation, and Support Analyst</td>
</tr>
<tr>
<td>Wendi J. Miller</td>
<td>Program Assistant</td>
</tr>
<tr>
<td>Sara K. Mohanty</td>
<td>Senior Business Analyst</td>
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<tr>
<td>Mathabo J. Molobi</td>
<td>Program Manager</td>
</tr>
<tr>
<td>Cindy L. Monawreck</td>
<td>Program Assistant</td>
</tr>
<tr>
<td>Dan E. Moore</td>
<td>Program Director and Senior Advisor to the President</td>
</tr>
<tr>
<td>Jay A. Moore II</td>
<td>Purchasing Assistant</td>
</tr>
<tr>
<td>M. Malusi Mpumlwana</td>
<td>Regional Director of Africa Programs</td>
</tr>
<tr>
<td>Viona C. Munjeri</td>
<td>Program Assistant</td>
</tr>
<tr>
<td>Clemencia Muñoz-Tamayo</td>
<td>Program Director</td>
</tr>
<tr>
<td>Maureen S. Myers</td>
<td>Manager of Technology Administration</td>
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<tr>
<td>Fadel Ndiame</td>
<td>Program Director</td>
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<tr>
<td>Judith Ndlovu</td>
<td>Grants Specialist</td>
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<tr>
<td>Virlean Newton-Shelby</td>
<td>Employee Dining Chef</td>
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<tr>
<td>Teresa L. Odden</td>
<td>Program Assistant</td>
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<tr>
<td>Janet L. Oursler</td>
<td>Program Assistant</td>
</tr>
<tr>
<td>Deborah L. Pearsall</td>
<td>Budget Specialist</td>
</tr>
<tr>
<td>Rochelle L. Pino</td>
<td>Assistant to the Senior Vice President and Corporate Secretary</td>
</tr>
</tbody>
</table>
Denise L. Poyer  
Facilities and Telecommunications Technician

Dianne E. Price  
Board Communications Executive Liaison

Jaishree R. Ramsumair  
Program Assistant

Eric J. Rayner  
Database Administrator

Kathleen A. Reincke  
Communication Specialist

Thomas K. Reis  
Program Director

Deborah A. Rey  
Project Manager and Liaison

Cheryl L. Rose  
Records and Archives Analyst

Karen A. Roth  
Program Operations Manager

Cheri L. Ruble  
Program Assistant

Mandivamba Rukuni  
Program Director

Jill E. Rutherford  
Travel Specialist

Barbara J. Sabol  
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Paula R. Sammons  
Program Associate

Alicia Santiago Garcia  
Program Assistant

Blas Santos  
Program Director

Jocelyn V. Sargant  
Evaluation Manager

Miguel A. Satut  
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Philip J. Scamihorn  
Senior Business Analyst

Gerald T. Schmidt  
Director of Organizational Services

Brian N. Schneider  
Associate Director of Internal Audit

Letitia A. Seng  
Organizational Services Manager

Alicia S. Shaver  
Records Technician

Ann C. Sherzer  
Grant Eligibility and Finance Analyst

Ronaldo Jose da Silva  
Records Clerk

Janice S. Slingerlend  
Senior Accountant

Cindy W. Smith  
Associate Controller

Diane E. Smith  
Program Assistant

Sarah J. Smith  
Human Resources Specialist

Fabiana de Souza  
Program Assistant

Janice Spaulding  
Assistant to the Senior Vice President for Programs

Thomas M. Springer  
Senior Editor

Lokesh Srinivas  
Finance Systems Analyst

Emma Suarez  
Program Budget Specialist

Linda J. Sult  
Administrative Assistant

Francisco B. Tancredi  
Regional Director of Latin America and Caribbean Programs

Frank C. Taylor  
Program Director

Gregory B. Taylor  
Program Director

Susan J. Terry  
Grant Commitment Specialist

Andres A. Thompson  
Program Director

Marcia Toscano da Silva  
Program Assistant

Sharon T. Tubay  
Communication Specialist

Jacquelynn E. Tucker  
Associate Controller

Carrie Tundevold  
Communication Web Administrator

Michael P. VanBuren  
Communication Manager

Martha M. Vilakazi  
Administrative Assistant

Constance I. Vunovich  
Meeting Planner

Anna M. Walker  
Meeting Assistant

Olga M. Wambwa  
Finance and Administration Manager

Timothy J. Ward  
Senior Business Analyst

Alice Warner  
Program Director

Alandra L. Washington  
Program Director

Ali Webb  
Program Director

Teresa M. Williams  
Program Assistant

April L. Willibur  
Program Budget Specialist

Patricia A. Wilson  
Communication Office Administrator

Dawn M. Winstone  
Administrative Assistant

Huilan Yang  
Evaluation Manager

Albert Yee  
Program Director

Kathleen A. Zurcher  
Director of Program Learning

This list reflects staffing as of December 5, 2005
La June Montgomery-Talley

the treasurer’s report

Total assets of the Foundation and the Foundation Trust were $7.3 billion on August 31, 2005, an increase of 7 percent or $500 million over the prior year. The Foundation continues to benefit from the solid performance of the Kellogg stock, which returned 11 percent for the fiscal year and outperformed the S&P Foods Group Index. Additionally, our diversified investment portfolio surpassed established benchmarks with an overall return of 17 percent.

During the fiscal year, the Foundation celebrated its 75th Anniversary which will culminate at the end of calendar year 2005. The Foundation utilized cash reserves to fund an additional $20 million for special grants and programs in honor of Mr. Kellogg’s 75-year legacy in philanthropy. Overall, approximately $50 million in grants and programs will be disbursed for this occasion, furthering the charitable mission of the Foundation. Current year grant and program payments totaled $243 million. The Board appropriated $309 million during the fiscal year for new grants and direct charitable activities.

Detailed financial statements are presented to the Foundation’s Board of Trustees bimonthly. Fiscal operating plans prepared by management are reviewed by the Budget Committee and then forwarded to the full Board for approval. An Audit Committee of the Board reviews the results of the independent accountants’ and the Foundation internal audit office’s examinations. Deloitte & Touche, LLP serves as the independent accountants for the Foundation and the Trust.

La June Montgomery-Talley
Vice President – Finance and Treasurer
independent auditor’s report

To the Board of Trustees of
W.K. Kellogg Foundation and
W.K. Kellogg Foundation Trust

We have audited the accompanying combined statements of financial position of the W.K. Kellogg Foundation (the “Foundation”) and the W.K. Kellogg Foundation Trust (the “Trust”) as of August 31, 2005, and 2004, and the related combined statements of activities and cash flows for the years then ended. These combined financial statements are the responsibility of the Foundation’s and Trust’s management. Our responsibility is to express an opinion on these combined financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation’s and Trust’s internal control over financial reporting.

Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the combined financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such combined financial statements present fairly, in all material respects, the financial position of the Foundation and the Trust as of August 31, 2005, and 2004, and the results of their combined activities and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

October 18, 2005
### Combined statements of financial position

#### Assets

**W.K. Kellogg Foundation:**

<table>
<thead>
<tr>
<th>Description</th>
<th>August 31, 2005</th>
<th>August 31, 2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$8,124,495</td>
<td>$90,842,053</td>
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<td>Diversified investments</td>
<td>342,103,011</td>
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</tr>
<tr>
<td>Accrued interest and dividends</td>
<td>692,273</td>
<td>929,960</td>
</tr>
<tr>
<td>Loans receivable</td>
<td>3,000,000</td>
<td>3,000,000</td>
</tr>
<tr>
<td>Other assets</td>
<td>2,919,380</td>
<td>679,958</td>
</tr>
<tr>
<td>Property and equipment – net</td>
<td>62,213,550</td>
<td>63,742,147</td>
</tr>
<tr>
<td>Contributions receivable from irrevocable trusts</td>
<td>13,912,609</td>
<td>12,197,033</td>
</tr>
<tr>
<td><strong>Total Foundation</strong></td>
<td>432,965,318</td>
<td>468,440,085</td>
</tr>
</tbody>
</table>

**W.K. Kellogg Foundation Trust:**

<table>
<thead>
<tr>
<th>Description</th>
<th>August 31, 2005</th>
<th>August 31, 2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>43,478,326</td>
<td>132,521,072</td>
</tr>
<tr>
<td>Diversified investments</td>
<td>1,272,014,246</td>
<td>1,059,947,706</td>
</tr>
<tr>
<td>Kellogg Company common stock, 120,904,040 shares in 2005 and 120,919,940 shares in 2004, at fair market value</td>
<td>5,480,580,133</td>
<td>5,076,219,082</td>
</tr>
<tr>
<td>Accrued interest and dividends</td>
<td>35,098,042</td>
<td>32,801,843</td>
</tr>
<tr>
<td>Other assets</td>
<td>543,392</td>
<td></td>
</tr>
<tr>
<td>Contributions receivable from irrevocable trusts</td>
<td>34,247,467</td>
<td>31,371,135</td>
</tr>
<tr>
<td><strong>Total Trust</strong></td>
<td>6,865,418,214</td>
<td>6,333,404,230</td>
</tr>
</tbody>
</table>

**Total:**

<table>
<thead>
<tr>
<th>Description</th>
<th>August 31, 2005</th>
<th>August 31, 2004</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL</strong></td>
<td>$7,298,383,532</td>
<td>$6,801,844,315</td>
</tr>
</tbody>
</table>

#### Liabilities and net assets

**LIABILITIES:**

**W.K. Kellogg Foundation:**

<table>
<thead>
<tr>
<th>Description</th>
<th>August 31, 2005</th>
<th>August 31, 2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>$2,566,179</td>
<td>$2,377,510</td>
</tr>
<tr>
<td>Accrued liabilities</td>
<td>3,627,493</td>
<td>3,139,420</td>
</tr>
<tr>
<td>Grants payable</td>
<td>131,000,513</td>
<td>169,584,230</td>
</tr>
<tr>
<td>Deferred excise tax liability</td>
<td>1,426,785</td>
<td>638,306</td>
</tr>
<tr>
<td>Post-retirement liability</td>
<td>17,416,861</td>
<td>15,104,311</td>
</tr>
<tr>
<td><strong>Total Foundation</strong></td>
<td>156,037,831</td>
<td>190,843,777</td>
</tr>
</tbody>
</table>

**W.K. Kellogg Foundation Trust:**

<table>
<thead>
<tr>
<th>Description</th>
<th>August 31, 2005</th>
<th>August 31, 2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Deferred excise tax liability</td>
<td>114,201,077</td>
<td>103,778,445</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>81,858</td>
<td></td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>270,320,766</td>
<td>294,622,222</td>
</tr>
</tbody>
</table>

**NET ASSETS:**

**W.K. Kellogg Foundation:**

<table>
<thead>
<tr>
<th>Description</th>
<th>August 31, 2005</th>
<th>August 31, 2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>263,014,878</td>
<td>265,399,275</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>13,912,609</td>
<td>12,197,033</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>7,028,062,766</td>
<td>6,507,222,093</td>
</tr>
</tbody>
</table>

**W.K. Kellogg Foundation Trust – temporarily restricted**

<table>
<thead>
<tr>
<th>Description</th>
<th>August 31, 2005</th>
<th>August 31, 2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>6,751,135,279</td>
<td>6,229,625,785</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>7,028,062,766</td>
<td>6,507,222,093</td>
</tr>
</tbody>
</table>

**Total net assets**

<table>
<thead>
<tr>
<th>Description</th>
<th>August 31, 2005</th>
<th>August 31, 2004</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL</strong></td>
<td>$7,298,383,532</td>
<td>$6,801,844,315</td>
</tr>
</tbody>
</table>

See notes to combined financial statements.
## Combined statements of activities

### Revenues and gains:

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions from W.K. Kellogg Foundation Trust</td>
<td>$198,000,000</td>
<td>$198,000,000</td>
<td>$ -</td>
<td>$292,000,000</td>
<td>$292,000,000</td>
<td>$ -</td>
</tr>
<tr>
<td>Investment income:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest</td>
<td>21,779,004</td>
<td>6,506,160</td>
<td>15,272,844</td>
<td>21,634,805</td>
<td>6,025,055</td>
<td>15,609,750</td>
</tr>
<tr>
<td>Dividends</td>
<td>148,805,878</td>
<td>4,010,942</td>
<td>144,794,936</td>
<td>139,223,989</td>
<td>2,447,937</td>
<td>136,776,052</td>
</tr>
<tr>
<td>Net realized gains on investments</td>
<td>79,388,118</td>
<td>11,760,342</td>
<td>67,627,776</td>
<td>231,622,974</td>
<td>5,305,397</td>
<td>226,317,577</td>
</tr>
<tr>
<td>Change in net unrealized market appreciation</td>
<td>538,187,920</td>
<td>28,555,953</td>
<td>509,631,967</td>
<td>942,937,110</td>
<td>21,898,126</td>
<td>921,038,984</td>
</tr>
<tr>
<td>Less expenses of earning income</td>
<td>(8,104,112)</td>
<td>(2,400,058)</td>
<td>(5,704,054)</td>
<td>(7,528,725)</td>
<td>(2,061,711)</td>
<td>(5,467,014)</td>
</tr>
<tr>
<td>Increase in value of irrevocable trusts</td>
<td>4,591,908</td>
<td>1,715,576</td>
<td>2,876,332</td>
<td>7,072,048</td>
<td>1,200,407</td>
<td>5,871,641</td>
</tr>
<tr>
<td>Refund of prior year program payments</td>
<td>775,070</td>
<td>775,070</td>
<td>298,085</td>
<td>298,085</td>
<td>298,085</td>
<td>298,085</td>
</tr>
<tr>
<td>Other contributions and gifts</td>
<td>725,988</td>
<td>725,988</td>
<td>726,294</td>
<td>726,294</td>
<td>726,294</td>
<td>726,294</td>
</tr>
<tr>
<td><strong>Total revenues and gains</strong></td>
<td>984,149,774</td>
<td>249,649,973</td>
<td>734,499,801</td>
<td>1,627,986,580</td>
<td>327,839,590</td>
<td>1,300,146,990</td>
</tr>
</tbody>
</table>

### Expenses:

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Distributions to W.K. Kellogg Foundation</td>
<td>198,000,000</td>
<td>198,000,000</td>
<td>292,000,000</td>
<td>191,552,690</td>
<td>191,552,690</td>
<td>292,000,000</td>
</tr>
<tr>
<td>Grants</td>
<td>181,279,130</td>
<td>181,279,130</td>
<td>191,552,690</td>
<td>24,687,534</td>
<td>24,687,534</td>
<td>24,687,534</td>
</tr>
<tr>
<td>Program activities</td>
<td>24,479,965</td>
<td>24,479,965</td>
<td>24,687,534</td>
<td>38,942,498</td>
<td>38,942,498</td>
<td>38,942,498</td>
</tr>
<tr>
<td>Depreciation</td>
<td>3,264,854</td>
<td>3,264,854</td>
<td>3,264,854</td>
<td>2,891,630</td>
<td>2,891,630</td>
<td>2,891,630</td>
</tr>
<tr>
<td>Federal excise tax provision</td>
<td>15,973,721</td>
<td>983,414</td>
<td>14,990,307</td>
<td>22,728,620</td>
<td>629,743</td>
<td>22,098,877</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td>463,309,101</td>
<td>250,318,794</td>
<td>212,990,307</td>
<td>572,802,972</td>
<td>258,704,095</td>
<td>314,098,877</td>
</tr>
</tbody>
</table>

### Increase (Decrease) in Net Assets

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Increases / decreases in net assets</td>
<td>520,840,673</td>
<td>(668,821)</td>
<td>521,509,494</td>
<td>1,055,183,608</td>
<td>69,135,495</td>
<td>986,048,113</td>
</tr>
</tbody>
</table>

### Net Assets

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net assets – Beginning of year</strong></td>
<td>6,507,222,093</td>
<td>277,596,308</td>
<td>6,229,625,785</td>
<td>5,452,038,485</td>
<td>208,460,813</td>
<td>5,243,577,672</td>
</tr>
<tr>
<td><strong>Net assets – End of year</strong></td>
<td>$7,028,062,766</td>
<td>$276,927,487</td>
<td>$6,751,135,279</td>
<td>$6,507,222,093</td>
<td>$277,596,308</td>
<td>$6,229,625,785</td>
</tr>
</tbody>
</table>

See notes to combined financial statements.
## Combined statements of cash flows

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash flows from operating activities:</strong></td>
<td></td>
<td></td>
<td><strong>Cash flows from investing activities:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increase (decrease) in net assets</td>
<td>$520,840,673</td>
<td>$668,821</td>
<td>$521,509,494</td>
<td>$1,055,183,608</td>
<td>$69,135,495</td>
</tr>
<tr>
<td>Adjustments to reconcile increase (decrease) in net assets to cash flows (used in) provided by operations:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation</td>
<td>3,264,854</td>
<td>3,264,854</td>
<td>2,891,630</td>
<td>2,891,630</td>
<td></td>
</tr>
<tr>
<td>Change in net unrealized market appreciation</td>
<td>(538,187,918)</td>
<td>(28,555,953)</td>
<td>(509,631,965)</td>
<td>(942,937,110)</td>
<td>(21,898,126)</td>
</tr>
<tr>
<td>Increase in deferred excise tax liability</td>
<td>11,211,111</td>
<td>788,479</td>
<td>10,422,632</td>
<td>18,749,183</td>
<td>347,305</td>
</tr>
<tr>
<td>Change in operating assets and liabilities:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accrued interest and dividends</td>
<td>(2,058,512)</td>
<td>237,687</td>
<td>(2,296,199)</td>
<td>1,446,030</td>
<td>156,148</td>
</tr>
<tr>
<td>Other assets</td>
<td>(1,661,273)</td>
<td>(2,204,665)</td>
<td>543,392</td>
<td>2,658,462</td>
<td>1,116,021</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>81,858</td>
<td>81,858</td>
<td>81,858</td>
<td>81,858</td>
<td>81,858</td>
</tr>
<tr>
<td>Contributions receivable from irrevocable trusts</td>
<td>(4,591,908)</td>
<td>(1,715,576)</td>
<td>(2,876,332)</td>
<td>(7,072,048)</td>
<td>(1,200,407)</td>
</tr>
<tr>
<td>Accounts payable</td>
<td>188,669</td>
<td>188,669</td>
<td>188,669</td>
<td>(1,207,964)</td>
<td>(1,207,964)</td>
</tr>
<tr>
<td>Accrued liabilities</td>
<td>488,073</td>
<td>488,073</td>
<td>488,073</td>
<td>488,073</td>
<td>488,073</td>
</tr>
<tr>
<td>Grants payable</td>
<td>(38,583,717)</td>
<td>(38,583,717)</td>
<td>(38,583,717)</td>
<td>(3,454,728)</td>
<td>(3,454,728)</td>
</tr>
<tr>
<td>Post-retirement liability</td>
<td>2,312,550</td>
<td>2,312,550</td>
<td>2,312,550</td>
<td>2,312,550</td>
<td>2,312,550</td>
</tr>
<tr>
<td>Total adjustments</td>
<td>(646,924,331)</td>
<td>(75,539,941)</td>
<td>(571,384,390)</td>
<td>(1,157,569,606)</td>
<td>(25,575,605)</td>
</tr>
<tr>
<td>Net cash (used in) provided by operating activities</td>
<td>(126,083,658)</td>
<td>(76,208,762)</td>
<td>(49,874,896)</td>
<td>(102,385,998)</td>
<td>43,559,890</td>
</tr>
</tbody>
</table>

| Purchase of investments | (604,909,944) | (170,661,547) | (434,248,397) | (390,351,669) | (85,265,682) | (305,085,987) |
| Proceeds from sale of investments | 560,969,555 | 165,889,008 | 395,080,547 | 602,113,856 | 76,250,610 | 525,863,246 |
| Acquisition of fixed assets | (1,736,257) | (1,736,257) | (1,736,257) | (1,736,257) | (1,736,257) | (1,736,257) |
| Net cash provided by (used in) investing activities | (45,676,646) | (6,508,796) | (39,167,850) | 208,502,369 | (12,274,890) | 220,777,259 |

| (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS | (171,760,304) | (82,717,558) | (89,042,746) | 106,116,371 | 31,285,000 | 74,831,371 |
| CASH AND CASH EQUIVALENTS – Beginning of period | 223,363,125 | 90,842,053 | 132,521,072 | 117,246,754 | 59,557,053 | 57,689,701 |
| CASH AND CASH EQUIVALENTS – End of period | $51,602,821 | $8,124,495 | $43,478,326 | $223,363,125 | $90,842,053 | $132,521,072 |

See notes to combined financial statements.
Note 1: Summary of significant accounting policies

W.K. Kellogg Foundation (the "Foundation") and W.K. Kellogg Foundation Trust (the "Trust") were established in 1930 and 1934, respectively, as private nonoperating foundations. The Foundation awards grants in the areas of health, food systems and rural development, youth and education, and philanthropy and volunteerism. Grants are concentrated in the United States, Latin America and the Caribbean, and southern Africa.

The combined financial statements include the Foundation and the Trust, of which the Foundation is the sole beneficiary.

Basis of Accounting - The financial statements have been prepared on the accrual basis of accounting. For purposes of ensuring compliance with Internal Revenue Service guidelines, the Foundation continues to develop and manage internal budgets on the cash or modified cash basis. Expenditures during the fiscal years under the cash basis were as follows:

<table>
<thead>
<tr>
<th>August 31</th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants</td>
<td>$219,862,847</td>
<td>$195,007,421</td>
</tr>
<tr>
<td>Program activities and general operations</td>
<td>$68,338,019</td>
<td>$66,814,108</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$288,200,866</strong></td>
<td><strong>$261,821,529</strong></td>
</tr>
</tbody>
</table>

Net Asset Classifications - Temporarily restricted net assets include all net assets of the Trust, which are restricted until released to the Foundation. Temporarily restricted net assets of the Foundation consist of contributions receivable from irrevocable trusts, which are restricted until such assets are received. Unrestricted net assets result from all activities of the Foundation not classified as temporarily restricted.

Cash and Cash Equivalents - Cash and cash equivalents are defined as investments with original maturities of 90 days or less.

Investments - The Foundation and Trust report marketable securities on the basis of quoted market values. Realized and unrealized gains or losses on investments represent the difference between the original cost of investments and the sales proceeds (realized) or the fair market value at the end of the year (unrealized). Cost is determined on the average cost basis for the Foundation and on a first-in, first-out basis for the Trust. The sale and purchase of investments is recorded at the date of trade which can result in either a net receivable or net payable on unsettled investment trades at the balance sheet date.

The Foundation and Trust invest in certain alternative investments which include investments in limited partnerships, hedge funds, and offshore vehicles. Market values represent the Foundation’s and Trust’s pro rata interest in the net assets of each limited partnership, hedge fund, or offshore vehicle as of August 31, 2005, and 2004, as provided by the fund managers. Market values as of August 31, 2005, and 2004, are not based on audited financial information supplied by the general partner or manager of the funds. Audited information is only available annually based on the partnerships’ or funds’ year-end. Management reviews monthly valuations provided by the general partner or manager of the funds and assesses the reasonableness of the fair values provided at the interim dates and included in the financial statements. As of August 31, 2005, and 2004, the Trust had total unfunded capital commitments to alternative investments of $125,560,128 and $121,877,780, respectively. The Foundation had total unfunded capital commitments to alternative investments of $12,510,000 and $16,760,000, at August 31, 2005, and 2004, respectively. Because of the inherent uncertainty of the valuation of alternative investments, the market values reflected in the accompanying financial statements may differ significantly from realizable values.
The Trust has entered into a securities lending arrangement with its custodian, whereby securities are loaned to various parties who in turn pay interest to the Trust for the periods the securities are borrowed. As of August 31, 2005, and 2004, investments in securities with market values of $167,016,176 and $164,637,220, respectively, were loaned. The Trust maintains full ownership of these securities and no restrictions exist to limit the use of these securities by the Trust because the borrower is required to return the same securities to the custodian. The custodian holds required collateral, and the Trust has a written guaranty from the custodian which covers all uncollected securities loaned.

Property and Equipment – The building is depreciated over 40 years with building improvements being depreciated over the remaining life of the building. Equipment and capitalized software costs are depreciated on the straight-line basis over the estimated useful lives of the assets which range from two to 15 years.

Grants – Unconditional grants are recorded as expense in the year in which they are committed. Conditional grants are recorded as expense when the conditions have been met. As of August 31, 2005, and 2004, the amount of conditional grants outstanding approximated $13,372,000 and $7,172,000, respectively.

Use of Estimates – The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, income, and expenses. Actual results could differ from those estimates. The Foundation and Trust utilize various investment instruments. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

Distribution of Trust Receipts – Under the Trust agreement, the Trust is required to distribute to the Foundation, at a minimum, its net interest and dividends at least quarterly.

note 2: Investments

Cost and market value of investments held at August 31, 2005, and 2004, were as follows:

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Market Value</td>
<td>Cost</td>
</tr>
<tr>
<td>W.K. Kellogg Foundation:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed income securities</td>
<td>$70,478,058</td>
<td>$68,744,454</td>
</tr>
<tr>
<td>Common stocks and alternative investments</td>
<td>$271,624,953</td>
<td>$203,232,323</td>
</tr>
<tr>
<td>Total Foundation</td>
<td>$342,103,011</td>
<td>$271,976,777</td>
</tr>
<tr>
<td>W.K. Kellogg Foundation Trust:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed income securities</td>
<td>$189,484,054</td>
<td>$183,362,078</td>
</tr>
<tr>
<td>Common stocks and alternative investments</td>
<td>$1,082,530,192</td>
<td>$847,427,101</td>
</tr>
<tr>
<td>Total Trust</td>
<td>$6,752,594,380</td>
<td>$1,044,619,224</td>
</tr>
</tbody>
</table>

Market values of investments are based on August 31, 2005, and 2004, published quotations, except that estimates are used when quotations are not available. Fixed income securities consist of U.S. government securities, U.S. government guaranteed securities, investments in fixed income mutual funds, and corporate securities. Common stocks consist principally of U.S. and international equity securities and investments in equity mutual funds. The Foundation and Trust do not hold any securities which were in a continuous significant unrealized loss position for greater than 12 months at August 31, 2005.

Published market quotations do not necessarily represent realizable values, particularly where sizable holdings of a company's stock exist, as in the case of the Trust's holding of Kellogg Company common stock.
note 3: Property and equipment

Property and equipment at August 31, 2005, and 2004, are summarized as follows:

<table>
<thead>
<tr>
<th></th>
<th>2005</th>
<th>2004</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land and land improvements</td>
<td>$17,874,749</td>
<td>$17,812,306</td>
</tr>
<tr>
<td>Buildings and building improvements</td>
<td>55,203,641</td>
<td>55,203,641</td>
</tr>
<tr>
<td>Equipment</td>
<td>6,944,342</td>
<td>6,550,065</td>
</tr>
<tr>
<td>Furniture and fixtures</td>
<td>8,141,948</td>
<td>8,107,643</td>
</tr>
<tr>
<td>Capitalized software costs</td>
<td>10,122,377</td>
<td>5,518,710</td>
</tr>
<tr>
<td>Assets under construction</td>
<td>290,065</td>
<td>3,648,499</td>
</tr>
<tr>
<td></td>
<td>98,577,122</td>
<td>96,840,864</td>
</tr>
<tr>
<td>Accumulated depreciation</td>
<td>(36,363,572)</td>
<td>(33,098,717)</td>
</tr>
<tr>
<td>Total</td>
<td>$62,213,550</td>
<td>$63,742,147</td>
</tr>
</tbody>
</table>

note 4: Excise tax requirements

The Foundation is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (“IRC”), but is subject to a 2 percent (1 percent if certain criteria are met) federal excise tax on net investment income, including net realized gains, as defined by the IRC.

Current and deferred excise taxes were provided at 2 percent for 2005 and 2 percent and 1 percent, respectively, for 2004. The current and deferred portions of the excise tax provisions were $413,031 and $570,383, respectively, for the Foundation, and $4,797,537 and $10,192,770, respectively, for the Trust in 2005. The current and deferred portions of the excise tax provisions for 2004 were $192,353 and $437,490, respectively, for the Foundation, and $3,678,016 and $18,420,861, respectively, for the Trust. As permitted, management intends to distribute sufficient amounts to cover the IRC required distribution in the subsequent tax year.

note 5: Post-retirement benefits

The Foundation has defined contribution and defined benefit retirement income plans covering all full-time employees. The Foundation funded and charged to expense contributions of $2,836,112 and $2,622,782 in 2005, and 2004, respectively, related to the defined contribution plan. The defined benefit plan is funded in amounts sufficient to meet the minimum requirements of the Employee Retirement Income Security Act of 1974. The Foundation contributed $1,400,000 to the defined benefit plan during 2005 and did not fund the plan in 2004. The Foundation anticipates contributing approximately $1,400,000 during 2006. The Foundation provides post-retirement medical and life insurance benefits to all employees who meet eligibility requirements.

<table>
<thead>
<tr>
<th></th>
<th>Pension Benefits</th>
<th>Other Benefits</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2005</td>
<td>2004</td>
</tr>
<tr>
<td>Projected benefit obligation at August 31</td>
<td>$7,335,874</td>
<td>$3,401,727</td>
</tr>
<tr>
<td>Fair value of plan assets at August 31</td>
<td>$3,318,144</td>
<td>$1,972,636</td>
</tr>
<tr>
<td>Funded status</td>
<td>$4,017,730</td>
<td>$(1,429,091)</td>
</tr>
<tr>
<td>Prepaid (accrued) benefit cost recognized in the statement of financial position</td>
<td>$702,477</td>
<td>$(335,056)</td>
</tr>
</tbody>
</table>

The accumulated benefit obligation at August 31, 2005, and 2004, was $4,065,623 and $1,272,112, respectively.
Weighted average assumptions as of August 31, 2005, and 2004, were as follows:

<table>
<thead>
<tr>
<th></th>
<th>Pension Benefits</th>
<th>Other Benefits</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2005</td>
<td>2004</td>
</tr>
<tr>
<td>Discount rate</td>
<td>5.50%</td>
<td>6.00%</td>
</tr>
<tr>
<td>Expected return on plan assets</td>
<td>8.00</td>
<td>8.00</td>
</tr>
<tr>
<td>Rate of compensation increase</td>
<td>4.50</td>
<td>4.50</td>
</tr>
</tbody>
</table>

For measurement purposes, a net health care trend rate of 10.0 percent and 11.4 percent was used for disclosure in 2005 and 2004, respectively. Trend rates were assumed to decrease gradually to 5 percent in 2010 for 2005 and 2008 for 2004 and remain at this level thereafter.

Benefit cost, employer contributions, and benefits paid for each of the plans were as follows:

<table>
<thead>
<tr>
<th></th>
<th>Pension Benefits</th>
<th>Other Benefits</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2005</td>
<td>2004</td>
</tr>
<tr>
<td>Benefit cost</td>
<td>$362,467</td>
<td>$618,259</td>
</tr>
<tr>
<td>Employer contribution</td>
<td>1,400,000</td>
<td>837,645</td>
</tr>
<tr>
<td>Benefits paid</td>
<td>328,519</td>
<td>869,779</td>
</tr>
</tbody>
</table>

**Investment Policy** - The funds for the pension plan are managed by The Vanguard Group and are invested in the Vanguard Balanced Index Fund Investor. The Vanguard Group states that its investment strategy for this fund is as follows:

- The fund’s assets are divided between indexed portfolios of stocks (60 percent) and bonds (40 percent). The fund’s equity segment intends to match the performance of the Wilshire 5000 Equity Index. The fund’s bond segment attempts to match the performance of the Lehman Brothers Aggregate Bond Index.
- Because it is not practical or cost-effective to own every stock and bond in the two indices, the fund owns a large sample of the securities in each. The samples are chosen to match key characteristics of the indices (such as company size and dividend yield for stocks and credit quality, maturity, and yield for bonds).

**Basis Used to Determine the Overall Expected Return on Plan Assets** - To develop the expected long-term rate of return on assets assumption, the Foundation considered the historical returns and the future expectations for returns for each asset class in the fund, as well as its target asset allocation. This resulted in the selection of the 8.00 percent long-term rate of return on assets assumption.

The Foundation’s pension assets are invested as follows:

<table>
<thead>
<tr>
<th></th>
<th>Cash and cash equivalents</th>
<th>Fixed income securities</th>
<th>Marketable equity securities</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1.0%</td>
<td>39.0%</td>
<td>60.0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

**Occurrence of Settlement** - During the fiscal year ending August 31, 2004, lump sum payments totaling $869,779 were paid to nine plan participants. Because the total cost of the lump sum payments was greater than the sum of the service cost and the interest cost used in developing the Financial Accounting Standards Board (“FASB”) Opinion No. 87 expense, a settlement was deemed to have occurred pursuant to FASB No. 88. A net periodic pension cost of $364,269 was calculated for the year ended August 31, 2004, immediately before the settlement was deemed to have occurred. Thereafter, the settlement was recognized to have occurred on August 31, 2004, resulting in $254,390 of additional cost being charged to expense during the year ended August 31, 2004, for a benefit cost of $618,259.

**Note 6: Interest in Irrevocable Trusts**

The Trust has irrevocable rights as the beneficiary to one remaining trust that had a market value of $34,247,467 and $31,371,135 at August 31, 2005, and 2004, respectively. The Foundation has irrevocable rights as the beneficiary of three restricted trusts that had combined market values of $13,912,609 and $12,197,033 at August 31, 2005, and 2004, respectively.
program expenditures

Financial highlights

During the past fiscal year, September 1, 2004 through August 31, 2005, the Foundation made grant expenditures of $244,342,812 to 1,001 of its 2,296 active projects.

Areas of interest

<table>
<thead>
<tr>
<th>Percentage</th>
<th>Area</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>12%</td>
<td>Health</td>
<td>$29,912,259</td>
</tr>
<tr>
<td>9%</td>
<td>Food Systems and Rural Development</td>
<td>$22,384,291</td>
</tr>
<tr>
<td>16%</td>
<td>Youth and Education</td>
<td>$39,330,768</td>
</tr>
<tr>
<td>11%</td>
<td>Philanthropy and Volunteerism</td>
<td>$26,248,902</td>
</tr>
<tr>
<td>3%</td>
<td>Greater Battle Creek</td>
<td>$6,600,289</td>
</tr>
<tr>
<td>1%</td>
<td>Cross Program and Learning Opportunities</td>
<td>$882,436</td>
</tr>
<tr>
<td>4%</td>
<td>Recurring Grants</td>
<td>$10,196,012</td>
</tr>
<tr>
<td>16%</td>
<td>Special Opportunities</td>
<td>$39,615,929</td>
</tr>
<tr>
<td>9%</td>
<td>Southern Africa</td>
<td>$23,120,964</td>
</tr>
<tr>
<td>9%</td>
<td>Latin America and the Caribbean</td>
<td>$21,570,997</td>
</tr>
<tr>
<td>10%</td>
<td>Program Activities</td>
<td>$24,479,965</td>
</tr>
<tr>
<td><strong>100%</strong></td>
<td><strong>Total</strong></td>
<td><strong>$244,342,812</strong></td>
</tr>
</tbody>
</table>

1 Cross Program Grants include: Benton Harbor Initiative, Detroit Riverfront Project, and Kellogg Leadership for Community Change.
2 Learning Opportunity Grants include: Information and Communication Technology.
2 Recurring Grants include: Corporate Giving, Matching Grants Program, Program Initiatives Fund, and Trustee Mini-Grants

Geographic areas

<table>
<thead>
<tr>
<th>Percentage</th>
<th>Region</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>82%</td>
<td>United States</td>
<td>$199,650,851</td>
</tr>
<tr>
<td>9%</td>
<td>Southern Africa</td>
<td>$23,120,964</td>
</tr>
<tr>
<td>9%</td>
<td>Latin America and the Caribbean</td>
<td>$21,570,997</td>
</tr>
<tr>
<td><strong>100%</strong></td>
<td><strong>Total</strong></td>
<td><strong>$244,342,812</strong></td>
</tr>
</tbody>
</table>
During the past fiscal year, September 1, 2004, through August 31, 2005, the Foundation made $187,589,673 in new commitments to 729 projects.

The following pages report on these new grant commitments made by the Kellogg Foundation during the 2004-2005 fiscal year. Grantee names and amounts of individual grants are listed by geographic region, program area, and strategy.

Also included is a key element legend that denotes when a project’s interests span multiple areas.

The percentages below reflect how the Foundation’s new grant commitments for 2004-2005 are distributed across a range of program interests. Because a single grant may touch on several areas, the cumulative total exceeds 100 percent.

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**KEY ELEMENTS LEGEND**

<table>
<thead>
<tr>
<th>Code</th>
<th>Program Area</th>
</tr>
</thead>
<tbody>
<tr>
<td>HE</td>
<td>Health</td>
</tr>
<tr>
<td>FSRD</td>
<td>Food Systems and Rural Development</td>
</tr>
<tr>
<td>Y&amp;E</td>
<td>Youth and Education</td>
</tr>
<tr>
<td>P&amp;V</td>
<td>Philanthropy and Volunteerism</td>
</tr>
<tr>
<td>LDR</td>
<td>Leadership</td>
</tr>
<tr>
<td>ICT</td>
<td>Information and Communication Technology</td>
</tr>
<tr>
<td>CDY</td>
<td>Capitalizing on Diversity</td>
</tr>
<tr>
<td>SECD</td>
<td>Social and Economic Community Development</td>
</tr>
</tbody>
</table>
United States programming

As it has since 1930, the Kellogg Foundation’s domestic programming centers on health, education, and agriculture. These primary interests continue, although others have been added or continue to emerge. The goals set by each program area help guide the Foundation’s Board and staff as they make decisions about grantmaking. Goals may be adjusted occasionally, based on the changing needs of society. In the United States, the current programming goals are as follows:

**Health**
Health programming at the Kellogg Foundation focuses explicitly on improving individual and community health and improving access and the quality of health care. The goal over the next five years is to promote health among vulnerable individuals and communities through programming that empowers individuals, mobilizes communities, engages institutions, improves health care quality and access, and informs public and marketplace policy. Grantmaking takes into account the social and economic determinants of health within a person’s community; the quality of health institutions within that community; and the policies that determine how health services are organized, provided, and financed. Grantmaking also targets communities, health care systems, and public health as centers of change.

**Food Systems and Rural Development**
Similar to other Kellogg Foundation program areas, Food Systems and Rural Development fills a programming niche undertaken by few other major foundations. The food systems grantmaking focuses on catalyzing efforts that lead to a safe, wholesome food supply for this and future generations while ensuring that food production and food-related business systems are economically viable, environmentally sensitive, sustainable long-term, and socially responsible. The rural development work supports comprehensive, collaborative, and integrated efforts of people, organizations, and institutions. Together, they create social and economic opportunities that lead to healthy rural communities and improvement in the lives of rural residents.

**Youth and Education**
Using a holistic, child-centered approach, Youth and Education programs address the preschool through college continuum – ages 0 to 24. The overall goal is to support healthy infant, child, and youth development by mobilizing, strengthening, and aligning systems that affect children’s learning. The strategies are: 1) mobilize youth, families, and communities to inform policies that affect learning and achievement for vulnerable children and youth; and 2) forge partnerships between education institutions and communities to promote learning, academic performance, and workforce preparation among vulnerable young people.

**Philanthropy and Volunteerism**
The Kellogg Foundation has long been committed to enhancing and promoting philanthropy and volunteerism. Current programming is focused on building a mutually responsible and just society in which all have the ability and means to contribute to the common good. We believe that everyone gives in various ways – time, money, and know-how. Therefore, our programming activities seek to unleash resources by supporting the emergence of new leaders and donors, creating and sharing knowledge, and building tools to advance the effectiveness and innovation of the philanthropic sector. Key target populations include youth, women, and communities of color.

**Greater Battle Creek**
The Kellogg Foundation maintains strong ties to Battle Creek, Michigan, which was W.K. Kellogg’s hometown. We do this by partnering with the community to help people reach their full educational and economic potential. The ultimate goal is to create a more just, healthy, and sustainable community. Grantmaking is focused largely on: 1) creating brighter futures through improved education for youth; and 2) increasing self-sufficiency by promoting economic growth for families and neighborhoods.

**Learning Opportunities**
To increase the effectiveness of the Kellogg Foundation’s work, it seeks to learn from the knowledge, experiences, and lessons learned by all of its projects as they apply to Leadership, Information and Communication Technology, Capitalizing on Diversity, and Social and Economic Community Development. All prospective grantees are encouraged to consider these elements when designing a proposal to fit the programming interests previously described.
Goal: To promote health among vulnerable individuals and communities through programming that empowers individuals, mobilizes communities, engages institutions, improves health care quality and access, and informs public and marketplace policy.

GENERAL GRANTMAKING

**Columbia University in the City of New York**
New York City $191,833
Support a process by which the structural factors that affect the health of Latino men are analyzed, described, and disseminated
WKKF Contact Person: Marguerite Johnson
Key elements: [HE] [FSRD] [Y&E] [P&V] [LDR] [ICT] [CDY] [SECD]

**Grantmakers in Health**
Washington, D.C. $25,000
Explore the role health grantmakers can play in transforming systems for delivering health care and promoting better health outcomes by supporting Grantmakers in Health's Annual Meeting on Health Philanthropy
WKKF Contact Person: Linda Doctor
Key elements: [HE] [FSRD] [Y&E] [P&V] [LDR] [ICT] [CDY] [SECD]

**MEM Associates Inc.**
New York City $100,000
Support for an institutional home for Healthy Steps, a pediatric initiative that introduces normal child development into pediatric practice
WKKF Contact Person: Marguerite Johnson
Key elements: [HE] [FSRD] [Y&E] [P&V] [LDR] [ICT] [CDY] [SECD]

**Robert Wood Johnson Foundation**
Princeton, New Jersey $150,000
Provide enhanced support to grassroots efforts across the country by supporting expanded features of the 2005 Cover the Uninsured Week campaign's technical assistance operation
WKKF Contact Person: Marguerite Johnson
Key elements: [HE] [FSRD] [Y&E] [P&V] [LDR] [ICT] [CDY] [SECD]

**State University of New York at Stony Brook**
Stony Brook, New York $20,000
Develop tools and frameworks that support the development of effective, diverse leaders and that explore the utility of reflection as a tool for personal and organizational development
WKKF Contact Person: Marguerite Johnson
Key elements: [HE] [FSRD] [Y&E] [P&V] [LDR] [ICT] [CDY] [SECD]

HEALTH CARE SAFETY NET

**Boston Medical Center Corporation**
Boston, Massachusetts $79,300
Enhance capacity of the Children’s Sentinel Nutrition Assessment Program partners to implement a sustainability plan while maintaining data collection and analysis, and outreach for families in Minneapolis, Baltimore, and Little Rock
WKKF Contact Person: Barbara Sabol
Key elements: [HE] [FSRD] [Y&E] [P&V] [LDR] [ICT] [CDY] [SECD]

**Economic and Social Research Institute**
Washington, D.C. $62,000
Develop tools and strategies to document the best working models for cost-effective strategies for covering the uninsured, strengthen the health care delivery system used by Community Voices sites, and identify policy themes and outcomes
WKKF Contact Person: Barbara Sabol
Key elements: [HE] [FSRD] [Y&E] [P&V] [LDR] [ICT] [CDY] [SECD]

**Michigan Health and Hospital Association Center for Health Resources**
Lansing, Michigan $100,000
Provide access to care for the uninsured in Detroit and Wayne County, Michigan, by supporting a sustainability plan
WKKF Contact Person: Marguerite Johnson
Key elements: [HE] [FSRD] [Y&E] [P&V] [LDR] [ICT] [CDY] [SECD]

**Morehouse School of Medicine**
Atlanta, Georgia $153,194
Leverage work and experience of men's health grantees and cluster evaluation to inform policy and practice and build on national and local interest in men's health, thereby increasing access to primary and secondary prevention services among underserved community residents
WKKF Contact Person: Barbara Sabol
Key elements: [HE] [FSRD] [Y&E] [P&V] [LDR] [ICT] [CDY] [SECD]

HEALTH LEADERSHIP

**Ambulatory Pediatric Association, Inc.**
McLean, Virginia $88,890
Improve health care for minority children by increasing the diversity of health professionals in general academic pediatrics
WKKF Contact Person: Barbara Sabol
Key elements: [HE] [FSRD] [Y&E] [P&V] [LDR] [ICT] [CDY] [SECD]

**Association of Schools of Public Health, Inc.**
Washington, D.C. $199,999
Assist in eliminating racial and ethnic health disparities by engaging the leadership of public health academia in achieving goals and benchmarks to reduce these disparities
WKKF Contact Person: Terri Wright
Key elements: [HE] [FSRD] [Y&E] [P&V] [LDR] [ICT] [CDY] [SECD]
University of North Carolina at Chapel Hill
Chapel Hill, North Carolina
$501,657
Equip talented underrepresented minority public health practitioners with skills and networks needed to lead and manage public health or public health-related organizations
WKKF Contact Person: Barbara Sabol
Key elements: W Y&E

QUALITY HEALTH CARE

AcademyHealth
Washington, D.C.
$30,000
Support the development of a strategic plan for the field of health services research to stimulate improvements in the access, quality, cost, and fairness of health care
WKKF Contact Person: Albert Yee
Key elements: W Y&E

Arthur Ashe Institute for Urban Health, Inc.
Brooklyn, New York
$150,000
Improve health care and education in America's ethnically and racially diverse low-income urban communities by documenting the life and purpose of a public health pioneer as an inspirational tool for aspiring health practitioners
WKKF Contact Person: Terri Wright
Key elements: W Y&E

California Primary Care Association
Sacramento, California
$149,869
Support the Oral Health Access Council's efforts to improve access to quality oral health care for underserved and uninsured Californians
WKKF Contact Person: Marguerite Johnson
Key elements: W Y&E

Children's Dental Health Project, Inc.
Sacramento, California
$149,869
Support the Oral Health Access Council's efforts to improve access to quality oral health care for underserved and uninsured Californians
WKKF Contact Person: Marguerite Johnson
Key elements: W Y&E

Community Campus Partnerships for Health
Seattle, Washington
$199,998
Build the capacity of schools and programs in public health and community partners to engage in authentic partnerships and eliminate racial and ethnic health disparities
WKKF Contact Person: Terri Wright
Key elements: W Y&E

Human Resources Development Institute, Inc.
Chicago, Illinois
$194,940
Promote development of health and human services minority community leadership through application of an experiential multicultural executive development model
WKKF Contact Person: Barbara Sabol
Key elements: W Y&E

Morehouse College
Atlanta, Georgia
$4,000,000
Eliminate racial and ethnic health disparities by uniting communities, grassroots organizations, and students and faculty at Historically Black Colleges and Universities in Georgia through partnerships that effect sustainable community change
WKKF Contact Person: Terri Wright
Key elements: W Y&E

District of Columbia Appleseed
Center for Law and Justice, Inc.
Washington, D.C.
$75,000
Ensure that CareFirst and its affiliate, the Group Hospitalization and Medical Services, commit appropriate community benefits to best serve the health care needs of citizens in the National Capital Area
WKKF Contact Person: Albert Yee
Key elements: W Y&E
Drexel University
Philadelphia, Pennsylvania $45,000
Summarize and disseminate highlights of the Fourth National Conference on Quality Health Care for Culturally Diverse Populations to assist individuals in undertaking cultural competence initiatives
WKKF Contact Person: Marguerite Johnson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Economic and Social Research Institute
Washington, D.C. $169,930
Identify and examine emerging consumer-centered systems and models and disseminate information to communities and policymakers
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Families USA Foundation
Washington, D.C. $3,202,730
Elevate the issues and interest of communities of color to engage in the national reshaping of health care access, quality, and policy through a collaboration of four existing organizations
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

First Baptist Church of Riverhead
Riverhead, New York $197,400
Increase access to primary and secondary prevention services among underserved community residents by linking existing medical and social services through the strategic and unique use of an evidence-based telehealth info-tech tool
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Johns Hopkins University
Baltimore, Maryland $879,881
Involve consumers in the design, delivery, sustainability, and accountability of health and health-related systems by linking consumers and their partners with community-based participatory research that can be understood and applied in communities
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Joint Center for Political and Economic Studies, Inc.
Washington, D.C. $200,000
Address disparities in the health workforce by maintaining the momentum generated by the Institute of Medicine Report and the Sullivan Commission Report by formulating a five-year action and implementation plan
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Joint Center for Political and Economic Studies, Inc.
Washington, D.C. $459,500
Elevate the issues and interest of communities of color to engage in the national reshaping of health care access, quality, and policy through a collaboration of four existing organizations
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Michigan Primary Care Association
Okemos, Michigan $75,000
Promote health of children, adolescents, and their families by developing their capacity to mobilize and engage communities, and exploring models that financially secure the future of school-based health centers
WKKF Contact Person: Terri Wright
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Mississippi Food Network, Inc.
Jackson, Mississippi $20,000
Increase quality of life in Mississippi by promoting better health through improved nutrition for young children, their families, and teachers based on use of a science and math-based curriculum designed to motivate children
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Association of Latino Elected Officials Educational Fund
Los Angeles, California $459,500
Elevate the issues and interest of communities of color to engage in the national reshaping of health care access, quality, and policy through a collaboration of four existing organizations
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Health Council, Inc.
Washington, D.C. $40,000
Inform people with chronic conditions about how electronic personal health records can assist them in managing and coordinating their care
WKKF Contact Person: Albert Yee
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Indian Health Board
Washington, D.C. $93,237
Improve the health status of American Indians and Alaska Natives by applying Turning Point principles to tribal health practices
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Medical Association, Inc.
Washington, D.C. $459,500
Elevate the issues and interest of communities of color to engage in the national reshaping of health care access, quality, and policy through a collaboration of four existing organizations
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Regents of the University of Michigan
Ann Arbor, Michigan $199,954
Improve health outcomes of children with asthma through community-based coalitions and successful documentation
WKKF Contact Person: Marguerite Johnson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

State University of New York at Stony Brook
Stony Brook, New York $101,925
Support action dialogues designed to increase understanding of the national and international implications of an aging population, promote increased use of patient education and self-management approaches that allow seniors to age in place, and assist seniors to minimize stereotypes and build bridges in a youth-oriented society
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Third Sector New England, Inc.
Boston, Massachusetts $1,410,343
Mobilize communities in order to address hospital/health-care provider policies and practices that contribute to medical debt
WKKF Contact Person: Marguerite Johnson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Traditional Chinese Medicine World Foundation, Inc.
New York City
$92,895
Provide opportunities for linkages between traditional health/western care professionals and Chinese medicine/eastern health care professionals to participate in a dialogue on collaborative/integrative medicine
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

University of Arizona
Tucson, Arizona
$100,000
Analyze and disseminate survey data on the Latino/Hispanic population for use by policy stakeholders, community groups, and service providers interested in and addressing intragroup access to education, health, other services, and intragroup disparities in health and education
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

University of North Carolina at Chapel Hill
Chapel Hill, North Carolina
$334,992
Involves consumers in the design, delivery, sustainability, and accountability of health and health-related systems by linking consumers and their partners with community-based participatory research that can be understood and applied in communities
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

University of Southern Mississippi
Hattiesburg, Mississippi
$25,000
Provide an opportunity for community health workers to share knowledge, information, and expertise with other community health workers and interested parties at a Unity Conference
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

Vigorous Interventions in Ongoing Natural Settings, Inc. d/b/a Visions, Inc.
Arlington, Massachusetts
$198,000
Improve the cardiovascular health of African Americans living in Roxbury, Massachusetts, by supporting field-defining demonstration and research activities
WKKF Contact Person: Terri Wright
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

Vigorous Interventions in Ongoing Natural Settings, Inc. d/b/a Visions, Inc.
Arlington, Massachusetts
$438,975
Support comprehensive organizational development through a multicultural/diversity lens of the School-Based Health Care Policy Program grantees
WKKF Contact Person: Terri Wright
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

WORKFORCE DEVELOPMENT

Regents of the University of Michigan
Ann Arbor, Michigan
$157,111
Improve the public’s health by initiating a Community Health Scholars Program
WKKF Contact Person: Albert Yee
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

food systems and rural development:

Goal: The food systems grantmaking focuses on catalyzing efforts that lead to a safe, wholesome food supply for this and future generations while ensuring that food production and food-related business systems are economically viable, environmentally sensitive, sustainable long-term, and socially responsible. The rural development work supports comprehensive, collaborative, and integrated efforts of people, organizations, and institutions. Together, they create social and economic opportunities that lead to healthy rural communities and improvement in the lives of rural residents.

GENERAL GRANTMAKING

ALEPH: Alliance for Jewish Renewal
Philadelphia, Pennsylvania
$200,000
Catalyze vision and action among leaders in faith-based communities for a food system with improved social and environmental performance
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

American Corn Growers Foundation
Lincoln, Nebraska
$200,000
Provide support to further develop the economic and environmental potential of wind power generation to benefit small- and mid-sized farmers and rural communities
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

Berea College
Berea, Kentucky
$198,000
Develop and pilot new leadership programs for communities in central Appalachia
WKKF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

Calvert Social Investment Foundation, Inc.
Bethesda, Maryland
$1,000,000
Expand the resources available to underserved rural communities nationwide through philanthropy and strengthening the practice of rural development practitioners
WKKF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

Center for Rural Strategies, Inc.
Whitesburg, Kentucky
$200,000
Assist in the development of strategic communications to promote rural policy reform and institutional development
WKKF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

Consumer Credit Counseling Service of Montana, Inc.
Great Falls, Montana
$190,000
Increase access to the Earned Income Tax Credit and provide financial education to improve individual and community asset building in underserved rural areas of Montana
WKKF Contact Person: Alice Warner-Mehlhorn
Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD
Michigan State University
East Lansing, Michigan
$199,460
Expand outreach and educational activities in the local community and promote the importance of the Kellogg Manor House through a lecture series and book promotion
WKFF Contact Person: Richard Foster
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

Michigan State University
East Lansing, Michigan
$199,874
Assemble multi-institutional teams to pursue competitive grants and deliver applied research results that are relevant to effective metropolitan policymaking and local intergovernmental cooperation in Michigan
WKFF Contact Person: Gail Imig
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

Minnesota Rural Partners, Inc.
St. Paul, Minnesota
$143,874
Build an interdisciplinary framework for community economic reinvention in 21st Century rural Minnesota, with attention paid to community design and health-care affordability as cornerstones
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

Mississippi River Basin Alliance
Minneapolis, Minnesota
$200,000
Develop coordination among organizations working on the issue of hypoxia and agricultural sustainability in the Mississippi River watershed
WKFF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

Mountain Association for Community Economic Development, Inc.
Berea, Kentucky
$1,500,000
Improve the individual and collective effectiveness, efficiency, and impact of three leading organizations to develop and implement an innovative model for community development
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

National Academy of Sciences
Washington, D.C.
$100,000
Establish a framework to prepare a diverse student population for careers in disciplines associated with agriculture, food production, and the environmental and life sciences by convening a summit of higher education leaders
WKFF Contact Person: Gail Imig
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

National Conference of State Legislatures
Denver, Colorado
$20,000
Inform state legislators around the issues of communications and rural development at the 2005 Legislative Agricultural Chairs Summit
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

National Council of Churches of Christ in the United States of America
New York City
$200,000
Implement an integrated application system that low-income residents in the state of Louisiana can use to access all income-enhancement benefit programs
WKFF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

Corporation for Enterprise Development
Washington, D.C.
$200,000
Strengthen futures for low-income children and their families by investigating and sharing findings on key aspects of children’s savings account policies
WKFF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

ETV Endowment of South Carolina, Inc.
Spartanburg, South Carolina
$200,000
Communicate with a broad audience of students, parents, and community leaders to help them better understand and make decisions about key natural resource and sustainable development issues
WKFF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

Farm Foundation
Oak Brook, Illinois
$50,000
Conduct a comprehensive assessment of the future of animal agriculture in America
WKFF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

International Institute for Sustained Dialogue
Washington, D.C.
$20,000
Foster growth of the Sustained Dialogue Campus Network
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

Michigan Department of Agriculture
Lansing, Michigan
$200,000
Foster a safe, healthy, and available food supply to all of Michigan’s residents while expanding on the state’s agricultural diversity to foster vibrant economic development
WKFF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

Michigan State University
East Lansing, Michigan
$147,460
Enhance land-use education programs for planning officials and lay citizens by converting classroom-based Citizen Planner modules into an online format, implementing the Master Citizen Planner Credentials Exam, and launching the Junior Citizen Planner Program
WKFF Contact Person: Richard Foster
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD

Mississippi River Basin Alliance
Washington, D.C.
$147,460
Implement an integrated application system that low-income residents in the state of Louisiana can use to access all income-enhancement benefit programs
WKFF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LDR □ ICT □ CDY □ SECD
National Enterprise Development Corporation  
d/b/a Rural Community Innovations  
Bozeman, Montana  
$1,994,500  
Assist with the creation of a comprehensive system of education, technical  
assistance, networking, capital, and leadership development for the aspiring  
and existing entrepreneurs throughout tribal communities in South Dakota  
and Wyoming  
WKKF Contact Person: Caroline Carpenter  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD  

National Trust for Historic Preservation  
Washington, D.C.  
$745,000  
Strengthen rural economies and increase the appeal of rural communities as  
places to live, work, and visit by initiating a preservation-based regional rural  
economic development program in two pilot regions  
WKKF Contact Person: Caroline Carpenter  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD  

Native American Community Development Corporation  
Browning, Montana  
$688,151  
Address community development financing needs in Native American  
communities nationwide and bridge the gap between Native communities  
and much needed conventional and specialized sources of capital  
WKKF Contact Person: Caroline Carpenter  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD  

Nebraska Community Foundation  
Lincoln, Nebraska  
$24,000  
Provide opportunities for intensive learning, sharing, and networking among  
people committed to the survival and sustainability of rural communities  
across the world through an International Rural Network Conference  
WKKF Contact Person: Caroline Carpenter  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD  

Nebraska Community Foundation  
Lincoln, Nebraska  
$100,000  
Assist with the Home Town Competitiveness program to help influence rural  
economic development strategies and influence policy  
WKKF Contact Person: Caroline Carpenter  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD  

New England Small Farm Institute, Inc.  
Belchertown, Massachusetts  
$200,000  
Inform public policies that foster sustainable and community-based food  
systems in the region of the Northeast United States  
WKKF Contact Person: Oran Hesterman  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD  

New Mexico Acequia Association  
Santa Fe, New Mexico  
$199,950  
Improve viability of small-scale farming and ranching in acequia communities  
in New Mexico through informing policy development  
WKKF Contact Person: Oran Hesterman  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD  

Northern Maine Development Commission, Inc.  
Caribou, Maine  
$46,400  
Assist with a feasibility analysis to determine the economic viability of non-  
genetically modified canola extrusion and oil production in northern Maine  
WKKF Contact Person: Caroline Carpenter  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD  

Occidental College  
Los Angeles, California  
$195,294  
Explore the establishment of a national farm-to-school initiative through  
in-depth conversations with stakeholders at local, state, regional, and  
national levels  
WKKF Contact Person: Gail Imig  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD  

Ohio State University Foundation  
Columbus, Ohio  
$100,000  
Provide funds to support programs on healthy agroecosystems and  
sustainable communities through the Ben Stinner Endowment for Healthy  
Agroecosystems and Sustainable Communities  
WKKF Contact Person: Oran Hesterman  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD  

PolicyLink  
Oakland, California  
$100,000  
Support Advancing Regional Equity and Smart Growth: The Second  
National Summit  
WKKF Contact Person: Alice Warner-Mehlhorn  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD  

Project for Public Spaces, Inc.  
New York City  
$1,655,000  
Assist public markets, especially in low-income communities, to become  
more economically sustainable and community-centered with a specific  
focus on farmers’ markets  
WKKF Contact Person: Oran Hesterman  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
Regional Technology Strategies, Inc.
Carrboro, North Carolina $10,000
Explore new approaches to rural development at a conference for community college, economic development, and community leaders
WKKF Contact Person: Caroline Carpenter
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Rockefeller Family Fund, Inc.
New York City $35,000
Support the continuation of the Sustainable Agriculture and Food Systems Funders group as a catalyst for funder collaboration and exchange
WKKF Contact Person: Oran Hesterman
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

SeaWeb
Washington, D.C. $23,575
Promote cooperation between the sustainable food and seafood movements to better inform consumers and enhance markets
WKKF Contact Person: Oran Hesterman
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Southern Rural Development Initiative, Inc.
Raleigh, North Carolina $119,250
Build a stronger base for community development and strengthen opportunities for youth development in Louisiana by converting the Swanson Correctional Center for Youth into a community living center
WKKF Contact Person: Frank Taylor
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Southern Rural Development Initiative, Inc.
Raleigh, North Carolina $200,000
Create an analytical tool for rural communities and leaders to assess their policy needs through a database and learning tool that explores the commonalities existing between communities
WKKF Contact Person: Caroline Carpenter
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Trust for Conservation Innovation
San Francisco, California $100,000
Increase consumer demand for locally produced foods, new markets for existing farmers who follow sustainable food practices, and opportunities for emerging farmers interested in sustainable food production
WKKF Contact Person: Oran Hesterman
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

University of California - Davis
Davis, California $95,000
Enhance relationships and facilitate ongoing discussions among academic leaders in sustainable food systems to provide guidance to policymakers, practitioners, and community advocates
WKKF Contact Person: Oran Hesterman
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

University of California - Davis
Davis, California $1,500,000
Establish the W.K. Kellogg Endowed Chair in Sustainable Food Systems to educate tomorrow’s leaders while disseminating information to today’s scientists, policymakers, and community leaders regarding environmental, social, and economic sustainability of our food system
WKKF Contact Person: Oran Hesterman
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

University of New Hampshire
Durham, New Hampshire $200,000
Strengthen awareness and understanding of those living in rural communities by identifying the challenges and opportunities in building a sustainable future and developing a strategy to move policy forward
WKKF Contact Person: Caroline Carpenter
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Washington State University
Pullman, Washington $150,000
Create a National Coalition for Rural Entrepreneurship to help support a federal program for rural entrepreneurial development
WKKF Contact Person: Gail Imig
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Washington University in St. Louis
St. Louis, Missouri $50,000
Assess and advance the state of knowledge, policy, and practice regarding wealth building in rural America
WKKF Contact Person: Caroline Carpenter
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Western Mountains Alliance
Farmington, Maine $182,200
Enhance the economic viability of farms in western Maine and encourage healthier eating habits among the local population, particularly students, by catalyzing a stronger community-based food system
WKKF Contact Person: Oran Hesterman
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Worldwatch Institute
Washington, D.C. $50,000
Magnify support for locally raised food among new audiences
WKKF Contact Person: Gail Imig
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

FOOD AND SOCIETY

American Farmland Trust
Washington, D.C. $915,000
Advance food and farm policy that enhances economic viability of farms, ranches, and rural communities; rewards environmental stewardship; and increases access to healthy food
WKKF Contact Person: Oran Hesterman
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Center for Agricultural Development and Entrepreneurship, Inc.
Oneonta, New York $100,000
Reverse the decline of agriculture-related businesses in rural central New York by assisting farmers and entrepreneurs with new product development, business planning, and market development activities
WKKF Contact Person: Oran Hesterman
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Community Food Security Coalition, Inc.
Venice, California $847,500
Advance policy initiatives that will unite diverse constituencies and help build a more sustainable food and agriculture system in the United States
WKKF Contact Person: Oran Hesterman
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD
grants: United States

Environmental Defense
New York City $900,000
Advance food and farm policy that enhances economic viability of farms, ranches, and rural communities; rewards environmental stewardship; and increases access to healthy food
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Food Alliance
Portland, Oregon $97,379
Create organizational capacity in the area of social enterprise through engaging in a community of practice by developing a business plan and expanding certification capabilities
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Food Project, Inc.
Lincoln, Massachusetts $100,000
Build a career ladder for the next generation of leaders in sustainable agriculture and local food system creation, by engaging youth in the Food and Society Network
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Iowa State University
Ames, Iowa $115,758
Foster the development and growth of value chains in which small and mid-size farmers are rewarded for production practices that have the highest standards of environmental and community stewardship
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Literacy for Environmental Justice
San Francisco, California $200,000
Improve health and nutrition outcomes for youth by providing incentives for collaboration among community merchants, consumer education, and youth enterprise
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National Center for Appropriate Technology, Inc.
Butte, Montana $200,000
Support community-based food systems as a centerpiece of Montana’s economic development policy
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

North Carolina State University
Raleigh, North Carolina $17,211
Support the Food Systems Higher Education-Community Partnership networking meeting
WKKF Contact Person: Gail Imig
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Northeast-Midwest Institute
Washington, D.C. $100,000
Facilitate the proposal development process among policy-related organizations focusing on Food and Society objectives
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Northeast-Midwest Institute
Washington, D.C. $1,975,000
Advance food and farm policy that enhances economic viability of farms, ranches, and rural communities; rewards environmental stewardship; and increases access to healthy food
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Oregon Environmental Council, Inc.
Portland, Oregon $325,000
Create a model for successful state policy that connects sustainable and community-based agricultural production with economic development
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Pennsylvania Association for Sustainable Agriculture
Millheim, Pennsylvania $98,963
Ensure the future of sustainable agriculture in Pennsylvania by building markets, expanding advocacy, and invigorating a strong constituency
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Thomas Jefferson Agricultural Institute
Columbia, Missouri $472,500
Enable existing and emerging leaders to effectively utilize media, scholarship, public education and outreach, and policy education to inform decision makers about food, health, and environmental policy targets
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Wisconsin - Madison
Madison, Wisconsin $175,000
Develop the tools, strategies, and partnerships required to establish a national network of value chain markets consisting of differentiated food products produced by family farmers and supported by appropriate research and policy changes
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Washington Sustainable Food and Farming Network
Bellingham, Washington $40,000
Expand institutional change work in the state of Washington, particularly with Washington State University, by supporting family farms and local sustainable food and farming systems
WKKF Contact Person: Oran Hesterman
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

MID SOUTH DELTA INITIATIVE (MSDI)

American Institute for Social Justice, Inc. - Arkansas
Little Rock, Arkansas $45,000
Enhance the opportunities in Jefferson County to make it conducive to access capital and develop a workforce to achieve family living wage jobs
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Beacons & Bridges
Jonesboro, Arkansas $100,000
Develop and revitalize housing in target neighborhoods and increase home ownership for neighborhood residents
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
City of Marianna
Marianna, Arkansas
$300,000
Stimulate the economy of Eastern Arkansas, specifically Lee and St. Francis counties, through tourism and business development
WKKF Contact Person: Frank Taylor

Delta Regional Minority Business Association
Greenville, Mississippi
$33,500
Develop a strategic plan to significantly grow the Delta Regional Minority Business Association’s membership and capacity to provide developmental support for its members and aspiring entrepreneurs in the Delta
WKKF Contact Person: Frank Taylor

East Arkansas Enterprise Community
Forrest City, Arkansas
$115,000
Establish a youth consortium to implement and enhance youth service-delivery programs and activities, focusing on careers in agriculture, general business, entrepreneurial training, and technology
WKKF Contact Person: Frank Taylor

Foundation for Realizing Opportunities for Growth, Inc.
Clarksdale, Mississippi
$100,000
Develop and implement a comprehensive support system for youth-focused, community-based economic development
WKKF Contact Person: Frank Taylor

Hollandale Economic and Community Development Foundation
Hollandale, Mississippi
$100,000
Support the planning and development of a transportation system that will meet the basic needs of the Hollandale, Elizabeth, and Glen Allan (HEGA) communities
WKKF Contact Person: Frank Taylor

Mississippi Valley State University
Itta Bena, Mississippi
$30,000
Support the development and initial operation of the Tri-State Delta Evaluation Association
WKKF Contact Person: Frank Taylor

PolicyLink
Oakland, California
$173,306
Promote a regional equity policy approach and the necessary relationships and infrastructure for implementation in the Mid South Delta region
WKKF Contact Person: Alice Warner-Mehlhorn

Renewal, Inc.
Monroe, Louisiana
$16,679
Provide evaluation skills training to a group of community evaluators of Mid South Delta Initiative Strategy I projects
WKKF Contact Person: Frank Taylor

WKKF Contact Person: Marvin McKinney
Refine and enhance the outreach and educational capacity of Amistad America, Inc.
New Haven, Connecticut
$154,800
Provide support to identify successful state and local policies and programs that reconnect high school dropouts to education and employment preparation systems in their communities and to disseminate these successes to federal, state, and local educational and political leaders nationwide
WKKF Contact Person: Frank Taylor

WKKF Contact Person: Ted Chen
Enable adolescents to improve academic achievement as the result of cognitive behavioral peer-to-peer group training that empowers the participants to help themselves manage the anger and fears that often impede learning
WKKF Contact Person: Gail Mcclure

WKKF Contact Person: Frank Taylor
Establish a regional network of faith-based community organizations to help foster social and economic development for disadvantaged communities in Ouachita, Jackson, and Lincoln parishes of Louisiana
WKKF Contact Person: Frank Taylor

WKKF Contact Person: Frank Taylor
Support healthy infant, child, and youth development by mobilizing, strengthening, and aligning systems that affect children’s learning.

GENERAL GRANTMAKING

Abraham A. Low Institute
Northfield, Illinois
$90,000

American Youth Policy Forum
Washington, D.C.
$198,530

Amistad America, Inc.
New Haven, Connecticut
$154,800

W.K. Kellogg Foundation 2005 Annual Report
Battle Creek Area Habitat for Humanity, Inc.
Battle Creek, Michigan
$36,540
Strengthen emerging public/private partnerships focused on the long-term goal of increasing access to capital to revitalize several neighborhoods and the central core of Battle Creek
WKKF Contact Person: Ted Chen
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Boston Research Center for the 21st Century
Cambridge, Massachusetts
$100,000
Promote peace education and ethical development among high-risk youth and young adults enrolled in Fitchburg Public Schools by designing a model character-education curriculum
WKKF Contact Person: Guillermna Hernandez-Gallegos
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Bridges USA, Inc.
Memphis, Tennessee
$193,500
Create a positive, effective educational environment that results in improved behavior, better relationships, and higher academic achievement for seventh-grade students in Memphis, Tennessee
WKKF Contact Person: Gregory Taylor
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Charter Military Schools Development Corp
Sarasota, Florida
$200,000
Improve learning outcomes for vulnerable children and youth through well-planned and highly structured programs
WKKF Contact Person: Miguel Satut
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Cities at Peace, Inc. d/b/a City at Peace - National
New York City
$195,000
Strengthen capacity of current youth community engagement and service-learning programs, enhance the resource base for the future, and improve management and organizational development effectiveness
WKKF Contact Person: Gail McClure
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Core Learning Services, Inc.
Cambridge, Massachusetts
$89,910
Promote career readiness and life skills necessary for inner-city high school students to successfully navigate obstacles faced in taking advantage of career opportunities
WKKF Contact Person: Marvin McKinney
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Friends of the Children of Mississippi, Inc.
Jackson, Mississippi
$75,000
Provide services to increase levels of economic self-sufficiency for women and men in the Mississippi Delta through the Temporary Assistance for Needy Families to Work and Ownership Project
WKKF Contact Person: Gail McClure
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Fund for Independent Publishing, Inc. d/b/a New Press
New York City
$195,000
Support work as a communications service provider to the not-for-profit sector and lay the groundwork for an enhanced role in the education field
WKKF Contact Person: Ted Chen
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Generations of Hope
Rantoul, Illinois
$876,310
Provide technical assistance across the United States to community leaders and public officials who are working to create and operate intergenerational neighborhoods based on Generation of Hope’s nationally recognized model
WKKF Contact Person: Ted Chen
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Grantmakers for Children, Youth and Families, Inc.
Silver Spring, Maryland
$200,000
Support the development and spread of best practices in rapid innovation and demonstration projects and stimulating a national movement in primary violence prevention
WKKF Contact Person: Valerie Johnson
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Greater Lansing African American Health Institute
Lansing, Michigan
$40,000
Provide a structured, safe haven on a predictable and scheduled basis for vulnerable youth
WKKF Contact Person: Marvin McKinney
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Institute for Community Peace, Inc.
Washington, D.C.
$125,000
Help prove that violence is preventable by engaging in community-based demonstration and research projects and stimulating a national movement in primary violence prevention
WKKF Contact Person: Gregory Taylor
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Integral Assets, Inc.
Marquette, Michigan
$198,000
Support the development and spread of best practices in rapid innovation and transformation of community systems by developing a detailed feasibility assessment and business plan for the Community Innovation Network
WKKF Contact Person: Guillermna Hernandez-Gallegos
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD

Johns Hopkins University
Baltimore, Maryland
$195,000
Assist bright young middle school students from low-income families to attend college through the development of a plan to take the Next Generation Venture Fund approach to a national scale
WKKF Contact Person: Gail McClure
Key elements: □HE □FSRD □Y&E □PBV □LDR □ICT □CDY □SECD
LLano Grande Center for Research and Development
Edinburg, Texas $100,000
Develop diverse community leadership that can work across geographic, racial, cultural, class, or faith boundaries by mobilizing collective action to build public will for improved teaching and learning in their communities
WKKF Contact Person: Valerie Johnson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Maryland African American Museum Corporation
Baltimore, Maryland $196,470
Support training for classroom teachers who will be piloting a statewide elementary and middle school curriculum in African American history
WKKF Contact Person: Gail McClure
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Michigan Community Coordinated Child Care Association
Lansing, Michigan $10,000
Support the conference entitled, "Child Care is Everyone's Business: Public Policy Conference on Early Childhood Education and Care" and provide conference scholarships
WKKF Contact Person: M arvin McKinney
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Michigan Foundation for Education Leadership
Lansing, Michigan $10,000
Assist with the 10th Annual Governor's Education Summit
WKKF Contact Person: M arvin McKinney
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Michigan Foundation for Education Leadership
Lansing, Michigan $195,000
Encourage parents to become leaders for change through a parent-training and parent-involvement program in Michigan which will result in more positive student learning outcomes and an increase in achievement results
WKKF Contact Person: M arvin McKinney
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Michigan State University
East Lansing, Michigan $100,000
Improve learning experiences and identify new pathways to partnerships that promote vibrant academic, cultural, and healthy learning environments for indigenous/native children and youth through lessons learned and best practices regarding educational programs
WKKF Contact Person: Valerie Johnson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

MIGIZI Communications, Inc.
Minneapolis, Minnesota $100,000
Develop diverse community leadership that can work across geographic, racial, cultural, class, or faith boundaries by mobilizing collective action to build public will for improved teaching and learning in their communities
WKKF Contact Person: Valerie Johnson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Milan Area Schools
Milan, Michigan $100,000
Provide incarcerated men with an opportunity for education and personal/social growth to lower recidivism rates upon leaving prison
WKKF Contact Person: M arvin McKinney
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Minority Student Achievement Network
Evanston, Illinois $3,000
Eliminate the gap in achievement for students of color by supporting the Minority Student Achievement Network's 7th Annual Conference
WKKF Contact Person: M arvin McKinney
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

National Coalition of Community Foundations for Youth
Kansas City, Missouri $25,000
Help vulnerable youth become productive and connected members of society
WKKF Contact Person: Gregory Taylor
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

National Law Center on Homelessness and Poverty
Washington, D.C. $150,000
Develop and implement a strategic plan focused on strengthening infrastructure and expanding the pool of probable funding sources in an effort to end homelessness
WKKF Contact Person: M arvin McKinney
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

New Frontiers
Dowelltown, Tennessee $100,000
Advance the field of adventure education by expanding innovative programs to new groups of children and youth and by creating new training materials for leaders and practitioners in the field
WKKF Contact Person: Ted Chen
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

New Mexico Community Foundation
Santa Fe, New Mexico $100,000
Develop diverse community leadership that can work across geographic, racial, cultural, class, or faith boundaries by mobilizing collective action to build public will for improved teaching and learning in their communities
WKKF Contact Person: Valerie Johnson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

New Mexico Community Foundation
Santa Fe, New Mexico $200,000
Create positive grassroots and policy support of effective programs serving 0 - 24-year-olds
WKKF Contact Person: Valerie Johnson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

New Paradigm Partners, Inc.
Birchwood, Wisconsin $100,000
Develop diverse community leadership that can work across geographic, racial, cultural, class, or faith boundaries by mobilizing collective action to build public will for improved teaching and learning in their communities
WKKF Contact Person: Valerie Johnson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Oregon Community Foundation
Portland, Oregon $198,700
Create a new vision for Oregon's K-12 public education system by documenting and evaluating a philanthropic collaboration that brings together citizens, business leaders, and government officials
WKKF Contact Person: Ted Chen
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD
Pacific Oaks College
Pasadena, California

$30,000

Address special issues in the "No Child Left Behind" federal policy with editors of educational journals

WKKF Contact Person: Gail McClure

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

President and Fellows of Harvard College,
Harvard Medical School
Boston, Massachusetts

$191,400

Create and disseminate usable information on promising practices to organizations and communities working to help young adults make a successful transition to adulthood

WKKF Contact Person: Ted Chen

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

Promise Village Home for Children
Davisburg, Michigan

$199,515

Determine the feasibility of potential future replication of the Promise Village residential treatment model for at-risk youth and their families

WKKF Contact Person: Guillermina Hernandez-Gallegos

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

Public Policy and Education Fund of New York, Inc.
Albany, New York

$100,000

Develop diverse community leadership that can work across geographic, racial, cultural, class, or faith boundaries by mobilizing collective action to build public will for improved teaching and learning in their communities

WKKF Contact Person: Valorie Johnson

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

Regents of the University of Michigan
Ann Arbor, Michigan

$100,000

Prepare information professionals for careers in community and public information work by sustaining the momentum of the Community Information Corp

WKKF Contact Person: Gail McClure

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

Salish Kootenai College
Pablo, Montana

$100,000

Develop diverse community leadership that can work across geographic, racial, cultural, class, or faith boundaries by mobilizing collective action to build public will for improved teaching and learning in their communities

WKKF Contact Person: Valorie Johnson

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

Science and Engineering Alliance, Inc.
Washington, D.C.

$56,000

Raise the awareness and enhance the capacity of higher education minority-serving institutions to solicit, procure, and manage private government contracts

WKKF Contact Person: Marvin McKinney

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

Teachers College, Columbia University
New York City

$100,000

Improve the literacy of students who are English Language Learners through the development and assessment of a program of instruction supported by computer software

WKKF Contact Person: Miguel Satut

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

United Way of Metropolitan Atlanta, Inc.
Atlanta, Georgia

$143,500

Improve the quality of child-care centers, group homes, and family-care settings through a strategic plan that provides capacity building for Smart Start Georgia

WKKF Contact Person: Marvin McKinney

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

University of New Mexico
Albuquerque, New Mexico

$150,000

Strengthen organizational support of a national network of student-services staff that serves Native American students at colleges and universities across the nation

WKKF Contact Person: Valerie Johnson

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

Western Michigan University
Kalamazoo, Michigan

$100,000

Strengthen new students’ academic performance during the first critical year of college, and facilitate their transition into campus life and college-level learning

WKKF Contact Person: Gail McClure

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

White Earth Land Recovery Project
Ponsford, Minnesota

$200,000

Build leadership skills in Native American youth and revitalize traditional food and agriculture systems

WKKF Contact Person: Valorie Johnson

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

FORGE PARTNERSHIPS BETWEEN EDUCATION INSTITUTIONS AND COMMUNITIES

Santa Ana College
Santa Ana, California

$1,000,000

Create a seamless educational pathway for achievement for Latino youth in California to enter and complete college

WKKF Contact Person: Miguel Satut

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

University of New Mexico
Albuquerque, New Mexico

$750,000

Create a seamless educational pathway for achievement for Latino youth in New Mexico to enter and complete college

WKKF Contact Person: Miguel Satut

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

University of New Mexico Foundation Incorporated
Albuquerque, New Mexico

$30,000

Improve the quantity, quality, and diversity of medical and law school applicants through a conference to explore how professional schools of medicine and law can partner with P-12 school systems

WKKF Contact Person: Alice Warner-Mehlhorn

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD

University of Southern California
Los Angeles, California

$150,000

Develop the institutional structure of the Community Education Academy to ensure the continued success of educational outreach programs to local communities

WKKF Contact Person: Miguel Satut

Key elements: HE FSRD YLE PBV LDR ICT CDY SECD
MOBILIZE YOUTH, FAMILIES, AND COMMUNITIES

Capital Area Youth Alliance
Lansing, Michigan $199,784
Build community support, involvement, and advocacy in promoting a comprehensive, seamless system of early childhood education and care for children birth through kindergarten, focusing on 3–6-year-olds and their families.

WKKF Contact Person: Marvin McKinney
Key elements: [ ] HE [ ] FSRD [ ] Y&E [ ] P&B [ ] LDR [ ] ICT [ ] CDY [ ] SECD

Economic Policy Institute
Washington, D.C. $99,944
Support a study to estimate the internal rates of return and the long-run budget, economic, and crime effects of investment in early childhood development.

WKKF Contact Person: Guillermina Hernandez-Gallegos
Key elements: [ ] HE [ ] FSRD [ ] Y&E [ ] P&B [ ] LDR [ ] ICT [ ] CDY [ ] SECD

Great Lakes Center for Youth Development
Marquette, Michigan $6,800,000
Serve as a catalyst for the healthy development of youth in rural northern Michigan communities by establishing itself as a resource to youth-serving organizations operating in the state’s Upper Peninsula and Lower Northern Region.

WKKF Contact Person: Gregory Taylor
Key elements: [ ] HE [ ] FSRD [ ] Y&E [ ] P&B [ ] LDR [ ] ICT [ ] CDY [ ] SECD

Hosanna House, Inc.
Wilkinsburg, Pennsylvania $150,000
Improve early childhood education throughout Pennsylvania through documenting and distributing promising practices and lessons learned to school districts, formal and informal child-care providers, and university partnerships.

WKKF Contact Person: Gregory Taylor
Key elements: [ ] HE [ ] FSRD [ ] Y&E [ ] P&B [ ] LDR [ ] ICT [ ] CDY [ ] SECD

National AfterSchool Association
Boston, Massachusetts $150,000
Increase the capacity of the National AfterSchool Association to better support the organization’s membership.

WKKF Contact Person: Gregory Taylor
Key elements: [ ] HE [ ] FSRD [ ] Y&E [ ] P&B [ ] LDR [ ] ICT [ ] CDY [ ] SECD

University of North Carolina at Chapel Hill
Chapel Hill, North Carolina $1,342,000
Study, design, develop, and disseminate a new elementary public school model in a North Carolina school district to assure a successful school entry experience for all children.

WKKF Contact Person: Marvin McKinney
Key elements: [ ] HE [ ] FSRD [ ] Y&E [ ] P&B [ ] LDR [ ] ICT [ ] CDY [ ] SECD

National Economic Development and Law Center
Oakland, California $90,000
Build the capacity of the National Economic Development and Law Center to act as a national expert on the economic impact of child-care and provide technical assistance and research on the child-care industry in key states.

WKKF Contact Person: Guillermina Hernandez-Gallegos
Key elements: [ ] HE [ ] FSRD [ ] Y&E [ ] P&B [ ] LDR [ ] ICT [ ] CDY [ ] SECD

Strategies for Children, Inc.
Boston, Massachusetts $500,000
Strengthen organizational capacity to become an early childhood resource and clearinghouse within the state and assess opportunities for sharing lessons learned so that children across the country may benefit.

WKKF Contact Person: Guillermina Hernandez-Gallegos
Key elements: [ ] HE [ ] FSRD [ ] Y&E [ ] P&B [ ] LDR [ ] ICT [ ] CDY [ ] SECD

University of North Carolina at Chapel Hill
Chapel Hill, North Carolina $197,989
Increase the effectiveness of early childhood programs in promoting successful transitions of males of color and laying a foundation for their active engagement in acquiring the competencies needed for success in adult roles.

WKKF Contact Person: Marvin McKinney
Key elements: [ ] HE [ ] FSRD [ ] Y&E [ ] P&B [ ] LDR [ ] ICT [ ] CDY [ ] SECD

Washington Area Women’s Foundation, Inc.
Washington, D.C. $199,176
Increase the amount of quality, affordable early care and education for low-income children and families in the Washington, D.C., metropolitan region.

WKKF Contact Person: Gregory Taylor
Key elements: [ ] HE [ ] FSRD [ ] Y&E [ ] P&B [ ] LDR [ ] ICT [ ] CDY [ ] SECD

philanthropy and volunteerism:

Goal: To unleash resources by supporting the emergence of new leaders and donors, creating and sharing knowledge, and building tools that advance the effectiveness of the philanthropic sector.

GENERAL GRANTMAKING

Council of Michigan Foundations
Grand Haven, Michigan $150,000
Improve philanthropy in Michigan through enhanced programming and special projects.

WKKF Contact Person: Thomas Reis
Key elements: [ ] HE [ ] FSRD [ ] Y&E [ ] P&B [ ] LDR [ ] ICT [ ] CDY [ ] SECD
Foundation Center
New York City $175,000
Provide annual program subsidies
WKKF Contact Person: Thomas Reis
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

UNLEASHING NEW RESOURCES

Academy for Educational Development, Inc.
Washington, D.C. $75,452
Build the capacity of the Young Citizens service-learning program through the restructuring and relaunching of its services
WKKF Contact Person: Christine Kwak
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

Alice Aycock Poe Center for Health Education
Raleigh, North Carolina $198,502
Develop and implement a service-learning program to train high school and college students to be docents to elementary and middle school visitors
WKKF Contact Person: Christine Kwak
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

American Indian Higher Education Consortium
Alexandria, Virginia $150,000
Ensure organizational sustainability and program and activity responsiveness through a comprehensive self-study and strategic plan
WKKF Contact Person: Valerie Johnson
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

American Public Health Association, Inc.
Washington, D.C. $150,000
Support a detailed analysis and develop a comprehensive implementation plan with specific strategies for sustaining the association
WKKF Contact Person: Barbara Sabol
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

Americans for Indian Opportunity
Albuquerque, New Mexico $148,379
Promote effectiveness and sustainability through the use of strategic planning, program redesign, and leadership development
WKKF Contact Person: Valerie Johnson
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

Arizona Grantmakers Forum
Phoenix, Arizona $200,000
Strengthen leadership of the philanthropic sector in Arizona through education, outreach, and the formation of public and private partnerships
WKKF Contact Person: Amandra Washington
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

Aspen Institute, Inc.
Washington, D.C. $26,371
Support the Kellogg-Kauffman Seminar, which provides foundation leaders throughout the Midwest the chance to engage in in-depth conversations and reflection about the governance, management, and policy issues of the philanthropic sector
WKKF Contact Person: Amandra Washington
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

Association of Black Foundation Executives, Inc.
New York City $200,000
Strengthen professional development opportunities for leaders in the philanthropic and nonprofit sectors while serving as a social change vehicle to increase philanthropy for and in Black and Latino communities
WKKF Contact Person: Amandra Washington
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

Boundless Playgrounds, Inc.
Bloomfield, Connecticut $150,000
Expand capacity in resource development to strengthen operations, programs, and outreach
WKKF Contact Person: Gail McClure
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

Center for Community Action, Inc.
Lumberton, North Carolina $200,000
Establish the Giving Exchange, a tool for giving time, talent, and money in communities of color in Robeson County, North Carolina, to increase their engagement in philanthropy
WKKF Contact Person: Christine Kwak
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

Center for Nonprofit Excellence
Akron, Ohio $198,000
Help build capacity in nonprofit organizations through the development, evaluation, and implementation of models of business planning and organizational collaboration
WKKF Contact Person: Thomas Reis
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

CenterPoint Institute, Inc.
Joliet, Illinois $50,000
Improve nonprofit management practice and the quality of nonprofit organizational services by connecting and strengthening grantees and individuals in six target populations
WKKF Contact Person: Thomas Reis
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD

CenterPoint Institute, Inc.
Joliet, Illinois $250,000
Support the Leadership in Action Awards program honoring organizations that demonstrate innovative approaches to connecting resources of time, money, and know-how to the philanthropic work of communities of color
WKKF Contact Person: Amandra Washington
Key elements: HE FSRD YBE PBV LDR ICT CDY SECD
Communications Network, Inc.
Silver Spring, Maryland $25,000
Support the development of a strategic business plan that will include a marketing and financial sustainability plan for the Communications Network
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Community Foundation of Western North Carolina, Inc.
Asheville, North Carolina $196,000
Encourage new women to philanthropy, thereby expanding private giving and changing the way philanthropy is viewed in the region
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Community Health Alliance of Harlem Northern Manhattan, Inc.
New York City $137,550
Improve the ability of diverse faith-based organizations to develop their volunteer capacity to provide support for board development, staff training, and technology improvements that promote sustainability
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Council on Foundations, Inc.
Washington, D.C. $200,000
Promote lessons of good philanthropy to grantmakers, their advisors, foundation executives, and trustees, and educate state and federal regulators about the appropriate role and functions of foundations
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Demos: A Network for Ideas & Action, Ltd.
New York City $125,546
Support the development of a national model for nonprofit service organizations to integrate social change/justice activities into their work
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Detroit Science Center, Inc.
Detroit, Michigan $150,000
Enhance organizational capacity and sustainability by supporting efforts to broaden sources of contributed support while continuously growing an earned revenue base
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Enable America, Inc.
Tampa, Florida $100,000
Increase opportunities for people with disabilities to become more involved in civic matters by coordinating volunteer-led forums
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Faith Partnerships, Inc.
Raleigh, North Carolina $200,000
Increase the engagement and visibility in giving by women of faith in the African American community
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Fifth Ward Enrichment Program, Inc.
Houston, Texas $150,000
Coordinate a multi-level, capacity-building initiative for board development, implementation of the strategic process, strengthening administration of operations, and increasing sustainability and effectiveness of program services
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Forbes Funds
Pittsburgh, Pennsylvania $200,000
Develop a strategic approach to knowledge management in philanthropy that will strengthen the nonprofit sector in the Pittsburgh region
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Forum of Regional Associations of Grantmakers
Washington, D.C. $200,000
Provide general support of programs to increase philanthropic effectiveness and fulfillment of the public trust, specifically at the metropolitan, state, and multi-state level
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Furth Family Foundation
Healdsburg, California $80,000
Provide support to expand the volunteer and donor base for a music arts program for disadvantaged children
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Grand Valley State University
Allendale, Michigan $197,000
Support the Working Classics Leadership Program at Grand Valley State University
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD

Grand Valley State University
Allendale, Michigan $2,496,000
Build and sustain strategic relationships in the community across population groups of women, youth, and communities of color that focus on the giving of time, money, and know-how through the development and testing of philanthropic and nonprofit engagement approaches and methods
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&B □ LOR □ ICT □ CDY □ SECD
Grants for Children, Youth and Families, Inc.  
Silver Spring, Maryland  
$150,000  
Increase the effectiveness of grantmaking for children, youth, and families in communities of color by supporting network building and sector strengthening among grantmakers  
WKKF Contact Person: Christine Kwak  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

Grants for Effective Organizations  
Washington, D.C.  
$195,048  
Advance the application of coaching as a strategy for building effective organizations within the nonprofit and philanthropic sectors  
WKKF Contact Person: Christine Kwak  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

Hispanics in Philanthropy  
San Francisco, California  
$250,000  
Expand the presence and voice of Latino leaders within mainstream philanthropy through a pilot program of initiatives to increase the amount and impact of giving by Latinos through local Latino funds  
WKKF Contact Person: Alandra Washington  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

Impact Online, Inc. d/b/a VolunteerMatch  
San Francisco, California  
$150,000  
Increase organizational sustainability by further diversifying the funding base of VolunteerMatch to increase both earned and unearned revenue sources  
WKKF Contact Person: Thomas Reis  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

Independent Sector  
Washington, D.C.  
$200,000  
Support a national panel to develop recommendations to strengthen oversight and governance of nonprofits and foundations  
WKKF Contact Person: Thomas Reis  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

Independent Sector  
Washington, D.C.  
$500,000  
Implement a business plan to build organizational sustainability as well as focus on urgent actions in the issue area of nonprofit sector ethics and accountability  
WKKF Contact Person: Thomas Reis  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

Innovative Farmers of Ohio  
Delaware, Ohio  
$98,000  
Develop and implement a plan to build the capacity of the organization to serve the needs of family farmers in Ohio while building a sustainable financial base for the future  
WKKF Contact Person: Oran Hesterman  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

Kellogg Fellows Leadership Alliance  
Denver, Colorado  
$150,000  
Identify and implement innovative solutions to complex challenges in communities by strengthening the infrastructure and expanding the work of the Kellogg Fellows Leadership Alliance and its alumni groups and local leaders  
WKKF Contact Person: Richard Foster  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

Latino Community Development Center  
Durham, North Carolina  
$160,000  
Strengthen the capacity and increase the number of grassroots Latino leaders/donors involved in the work of philanthropy in North Carolina  
WKKF Contact Person: Dan Moore  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

Michigan Environmental Council  
Lansing, Michigan  
$150,000  
Increase long-term visibility, credibility, and ongoing organizational development efforts and effectiveness in protecting and restoring Michigan’s water, land, and air by building fund-raising and communications capacities  
WKKF Contact Person: Gail Imig  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

Michigan Nonprofit Association  
Lansing, Michigan  
$100,000  
Promote the involvement of Michigan’s nonprofit community in public policy by training leaders, building organizational capacity, and encouraging collaboration with public policymakers  
WKKF Contact Person: Thomas Reis  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

Ms. Foundation for Women, Inc.  
New York City  
$150,000  
Expand resource and investment cultivation capacity from individual donors  
WKKF Contact Person: Christine Kwak  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

National Association for Equal Opportunity in Higher Education  
Silver Spring, Maryland  
$150,000  
Build organizational capacity by implementing a team-building strategic planning and transition  
WKKF Contact Person: Marvin McKinney  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

National Black Child Development Institute, Inc.  
Washington, D.C.  
$150,000  
Develop and augment the organization’s fund-raising and operational capabilities by implementing new computer technologies to reduce redundancies and inefficiencies  
WKKF Contact Person: Marvin McKinney  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD

National Center for Black Philanthropy, Inc.  
Washington, D.C.  
$50,000  
Support the expenses for the Fifth National Conference on Black Philanthropy  
WKKF Contact Person: Alandra Washington  
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
New Opportunity School for Women, Inc.
Berea, Kentucky $84,375
Promote the sustainability of the New Opportunity School for Women in its nationwide work on skill and leadership development for low-income women, especially in rural communities
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

North Carolina Community Foundation, Inc.
Raleigh, North Carolina $50,000
Promote community foundation philanthropy in North Carolina
WKKF Contact Person: Dan Moore
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

North Carolina Community Foundation, Inc.
Raleigh, North Carolina $6,000,000
Nurture and increase private giving for the public good in North Carolina and strengthen organizations that support it
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

NPower Michigan Technology Center
Detroit, Michigan $150,000
Improve organizational sustainability through a matching challenge grant program
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

Oral Health America
Chicago, Illinois $149,802
Enhance organizational communication, planning, and policy capacity to promote and maintain public support for organizations and policies dedicated to improvements in oral health care and access
WKKF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

Plugged In-Learning Through Technology
East Palo Alto, California $200,000
Develop a textbook and an interactive technology tool to engage young people in community development projects
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

Portland State University
Portland, Oregon $148,000
Develop and disseminate lessons from a program that builds sustainability of Portland State University’s Leadership Fellows Program
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

PREHAB of Arizona, Inc.
Mesa, Arizona $7,000
Enhance capacity building and organizational development by enabling senior management to attend the Fund Raising School at Indiana University
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

Public Policy and Education Fund of New York, Inc.
Albany, New York $150,000
Promote a more effective and sustainable organization through the use of strategic planning, program redesign, and leadership development
WKKF Contact Person: Valorie Johnson
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

National Congress for Community Economic Development, Inc.
Washington, D.C. $150,000
Provide tools, training, and technical assistance to nonprofits to improve their access to commercial funding targeted to economic and community development
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

National Council of Nonprofit Associations
Washington, D.C. $50,000
Create an improved national organization that will advocate for and provide capacity-building support for the nation’s nonprofits through strategic partnership discussions with the Alliance for Nonprofit Mangement
WKKF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

National Council of Nonprofit Associations
Washington, D.C. $200,000
Build sustainable and effective state nonprofit associations through documenting and sharing proven effective practices and peer expertise
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

National Organization on Disability
Washington, D.C. $200,000
Strengthen and energize the organization’s interfaith disability work with congregations and seminars
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

North Carolina Network of Young Nonprofit Professionals
Raleigh, North Carolina $50,000
Build the capacity of young professionals in the nonprofit sector to stay in the sector and to take leadership roles
WKKF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD

New Mexico Community Foundation
Santa Fe, New Mexico $150,000
Promote a more effective and sustainable organization through the use of strategic planning, program redesign, and leadership development
WKKF Contact Person: Valorie Johnson
Key elements: □ HE □ FSRD □ Y&E □ P&BV □ LDR □ ICT □ CDY □ SECD
Quincy University
Quincy, Illinois $165,000
Support the Institute for Excellence in Leadership technical training workshop for 2005-2006, and implement and institutionalize the nonprofit capacity-building efforts in county areas surrounding Quincy, Illinois.
WKFF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
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Regents of the University of Michigan
Ann Arbor, Michigan $150,000
Provide support to continue the development of a sustainability plan for the Detroit Urban Research Center that reduces reliance on single-source federal support.
WKFF Contact Person: Barbara Sabol
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
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Roca, Inc.
Chelsea, Massachusetts $150,000
Provide support to help build organizational capacity by strengthening financial sustainability.
WKFF Contact Person: Guillermina Hernandez-Gallegos
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
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Rural Economic Development Center, Inc.
Raleigh, North Carolina $2,000,000
Assist with the creation of a comprehensive system of education, technical assistance, networking, capital, and leadership development for the aspiring and existing entrepreneurs throughout rural North Carolina.
WKFF Contact Person: Caroline Carpenter
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
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Saint Hope Academy
Sacramento, California $199,933
Establish a corps of volunteers to build the capacity of community members through leadership development and service opportunities.
WKFF Contact Person: Alandra Washington
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
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Sponsors for Educational Opportunity, Inc.
New York City $199,998
Provide philanthropic leadership development training to young professionals who will channel their knowledge and resources back into communities of color.
WKFF Contact Person: Christine Kwak
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
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Territory Resource
Seattle, Washington $476,060
Strengthen social change philanthropy in the northwest region by expanding Territory Resource’s unique membership model to engage new donors of color and create leadership opportunities for people of color in organized philanthropy.
WKFF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
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Tides Center
San Francisco, California $394,320
Increase the relevance of socially responsible business practices in communities of color by building partnerships between business leaders and social entrepreneurs of color.
WKFF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
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United Negro College Fund, Inc.
Fairfax, Virginia $150,000
Enhance organizational capacity, assess current programs and initiatives, and complete a development audit through new leadership transition.
WKFF Contact Person: Marvin McKinney
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
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University of Pennsylvania
Philadelphia, Pennsylvania $39,000
Provide a resource to support future community-based programming among small nonprofits with strong community and social-movement connections.
WKFF Contact Person: Robert Long
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
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Urban Institute
Washington, D.C. $196,878
Develop a long-term plan for building organizational capacity to improve the financial sustainability of the Center on Nonprofits and Philanthropy.
WKFF Contact Person: Thomas Reis
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
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Whispering Hope Ranch Foundation
Scottsdale, Arizona $20,000
Create a rustic camp retreat with an animal therapy center for Arizona’s severely challenged kids.
WKFF Contact Person: Robert Long
Key elements: □ HE □ FSRD □ YBE □ P&V □ LDR □ ICT □ CDY □ SECD
Women & Philanthropy, Inc.
Washington, D.C. $965,099
Provide leadership, educational opportunities, and new resources to increase effective funding by and for youth, women, and communities of color
WKKF Contact Person: Christine Kwak
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

greater battle creek:

Goal: To engage with the community as a partner in helping people achieve their full educational and economic potential in order to create a more just, healthy, and sustainable community.

GENERAL GRANTMAKING

AccessVision
Battle Creek, Michigan $10,500
Create a stronger and more diverse television facility to encourage usership and viewership for the betterment of the Greater Battle Creek area
WKKF Contact Person: Kimberly Andrews
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Art Center of Battle Creek
Battle Creek, Michigan $32,485
Support the Comic Book Art Exhibit, an exhibition of students’ art depicting W.K. Kellogg’s life and philanthropy
WKKF Contact Person: James M Chale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Battle Creek Area Ambulance
d/b/a LifeCare Ambulance Service
Battle Creek, Michigan $116,662
Ensure continuity of nurse triage services until a community call center is established
WKKF Contact Person: James M Chale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Battle Creek Community Foundation
Battle Creek, Michigan $20,000
Provide additional function and support necessary to meet the timeline established to select the first class of Legacy Scholars
WKKF Contact Person: Donna Lartigue
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Battle Creek Community Foundation
Battle Creek, Michigan $85,000
Support the Battle Creek Community Foundation’s efforts in increasing its assets, grantmaking, services, and local leadership
WKKF Contact Person: James M Chale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Battle Creek Community Foundation
Battle Creek, Michigan $110,000
Provide support for the Battle Creek Community Foundation’s activities as a leader, problem solver, and catalyst for various community initiatives
WKKF Contact Person: Donna Lartigue
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Battle Creek Health System
Battle Creek, Michigan $103,500
Provide specialized, comprehensive services to child victims of sexual assault and their non-offending parents and caregivers
WKKF Contact Person: Donna Lartigue
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Battle Creek Health System
Battle Creek, Michigan $600,000
Support the expansion of the Battle Creek Cancer Care Center, the construction of the Lifespan Hospice Home, and the marketing and funding of full access to hospice services
WKKF Contact Person: James M Chale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Battle Creek Unlimited, Inc.
Battle Creek, Michigan $32,750
Provide support to create a citywide wireless broadband network in Battle Creek
WKKF Contact Person: James M Chale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Brass Band of Battle Creek
Battle Creek, Michigan $200,000
Provide support for a performance of a free community concert during the 75th Anniversary celebration of the W.K. Kellogg Foundation
WKKF Contact Person: James M Chale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Burnham Brook Center
Battle Creek, Michigan $4,000
Provide a systematic process to review strategic planning efforts through an organizational assessment
WKKF Contact Person: Donna Lartigue
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Calhoun Intermediate School District
Marshall, Michigan $199,500
Enhance teaching and learning for educators and administrators in Calhoun County by supporting “Providing Resources for Innovative Directions in Education” (PIDE) awards
WKKF Contact Person: Donna Lartigue
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

City of Battle Creek
Battle Creek, Michigan $100,000
Assist in follow-up studies by Ernst & Young and HOK Sports, Inc., regarding infrastructure improvements to the Kellogg Arena
WKKF Contact Person: James M Chale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Community Action Agency of South Central Michigan
Battle Creek, Michigan $150,000
Provide support for Generation E, a program to promote and initiate entrepreneurship education in Battle Creek Public Schools, Albion Public Schools, and Lakeview School District
WKKF Contact Person: Donna Lartigue
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
grants: United States

Family Health Center of Battle Creek
Battle Creek, Michigan $200,000
Improve the quality of obstetrics and gynecology in the Battle Creek community, with a special focus on the needs of uninsured and Medicaid patients
WKKF Contact Person: James McHale
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

Food Bank of South Central Michigan, Inc.
Battle Creek, Michigan $8,000
Help gain a better understanding of local hunger issues by participating in America's Second Harvest Hunger Study
WKKF Contact Person: James McHale
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

Fort Custer Historical Society, Inc.
Augusta, Michigan $10,000
Educate the general public, especially school-age children, about the history of Fort Custer through the creation of the Fort Custer Military Museum
WKKF Contact Person: James McHale
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

Haven of Rest Ministries of Battle Creek
Battle Creek, Michigan $16,000
Provide homeless families with the opportunity to learn life skills and independence while in transitional housing
WKKF Contact Person: James McHale
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

Humane Society – Calhoun Area
Battle Creek, Michigan $50,000
Enable Humane Society-Calhoun Area to effectively carry out its programming efforts by supporting the renovation and enhancement of existing facilities
WKKF Contact Person: James McHale
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

Junior Achievement of South Central Michigan, Inc.
Battle Creek, Michigan $8,000
Enable Battle Creek second-grade classrooms to participate in local philanthropy during 2005 through a charitable giving project conducted by Junior Achievement of South Central Michigan, Inc., and the Council of Michigan Foundations' Learning to Give project
WKKF Contact Person: James McHale
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

Music Center of South Central Michigan
Battle Creek, Michigan $3,000
Support an organizational assessment to determine capacity-building efforts for greater program impact and overall strategic development efforts
WKKF Contact Person: James McHale
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

Music Center of South Central Michigan
Battle Creek, Michigan $86,100
Expand and diversify the students and audience of the Music Center of South Central Michigan
WKKF Contact Person: James McHale
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

New Level Sports
Battle Creek, Michigan $88,000
Build organizational and programmatic capacity of New Level Sports, which provides educational, personal, and physical development programs to young people, ages 8 – 18, in Battle Creek
WKKF Contact Person: Donna Lartigue
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

School District of the City of Battle Creek
Battle Creek, Michigan $25,000
Support opportunities for Battle Creek Public School staff and parents to visit school districts implementing First Things First, a school reform model developed by the Institute for Research and Reform in Education
WKKF Contact Person: Donna Lartigue
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

United Way of Greater Battle Creek, Inc.
Battle Creek, Michigan $108,578
Engage the community in developing strategies to fulfill the unmet health and human service needs of the Greater Battle Creek community by analyzing and disseminating data collected through the 211 Call Center
WKKF Contact Person: James McHale
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

Willard Library
Battle Creek, Michigan $125,174
Support the NonProfit Alliance in delivering services to nonprofit organizations in Calhoun County
WKKF Contact Person: Donna Lartigue
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

Willard Library
Battle Creek, Michigan $195,000
Provide funds to the NonProfit Alliance to plan and design a comprehensive capacity-building network to improve the performance and impact of local nonprofit organizations and institutions in Calhoun County
WKKF Contact Person: Donna Lartigue
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD

Young Women's Christian Association of Kalamazoo
Kalamazoo, Michigan $102,000
Support a mentoring program for adult women in Battle Creek to assist them with life skills and job readiness
WKKF Contact Person: Donna Lartigue
Key elements: HE FSRD YBE PBLV LDR ICT CDY SECD
CORPORATE CITIZEN

A. Philip Randolph Education Fund
Washington, D.C. $250
Provide funds to sponsor a charitable event
WKKF Contact Person: James M Chale
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

Battle Creek Community Foundation
Battle Creek, Michigan $150,000
Support the arts and culture operating grant pool
WKKF Contact Person: James M Chale
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

Kambly Living Center
Battle Creek, Michigan $10,000
Provide transportation for residents to attend community social and recreational activities through the purchase of a minibus
WKKF Contact Person: James M Chale
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

National Association for the Advancement of Colored People Battle Creek Branch
Battle Creek, Michigan $1,500
Provide funds to sponsor a charitable event
WKKF Contact Person: James M Chale
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

School District of the City of Battle Creek
Battle Creek, Michigan $1,000
Provide funds to sponsor a charitable event
WKKF Contact Person: James M Chale
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

United Way of Greater Battle Creek, Inc.
Battle Creek, Michigan $500,000
Support the local United Way communitywide fund drive
WKKF Contact Person: James M Chale
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

EXPERT IN RESIDENCE

Art Center of Battle Creek
Battle Creek, Michigan $65,000
Support an Expert in Residence visit by filmmaker and Holocaust survivor Pierre Sauvage in conjunction with a traveling exhibition to raise awareness of society’s responsibility to protect those targeted by hatred
WKKF Contact Person: James M Chale
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

Battle Creek Area Chamber Foundation
Battle Creek, Michigan $7,167
Support an Expert in Residence visit by Dr. Edward Hill to address how leaders in the community can affect the creation of a stable, viable, and revitalized economy
WKKF Contact Person: Kimberlye Andrews
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

Battle Creek Health System
Battle Creek, Michigan $2,970
Commemorate “Sexual Assault Awareness” and “Child Abuse Awareness” month with an Expert in Residence program featuring Sue William Silverman
WKKF Contact Person: Robert Long
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

Battle Creek Health System
Battle Creek, Michigan $6,183
Support an Expert in Residence visit by Dr. John B. Coombs to increase knowledge of evidence-based medicine to improve the quality of health care for Battle Creek area residents
WKKF Contact Person: Donna Lartigue
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

Battle Creek Unlimited, Inc.
Battle Creek, Michigan $33,550
Support an Expert in Residence visit by Wendy Puriefoy to engage with local leaders and residents regarding the need for quality education for all children through the theory of action that focuses on public engagement in school reform as part of the W.K. Kellogg Foundation’s 75th Anniversary celebration
WKKF Contact Person: Robert Long
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

Battle Creek Unlimited, Inc.
Battle Creek, Michigan $43,450
Provide support for the preparation of an Arts and Culture Plan for the Battle Creek/ Marshall area
WKKF Contact Person: James M Chale
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

Brass Band of Battle Creek
Battle Creek, Michigan $130,000
Support 2005 concerts in Battle Creek and related outreach activities through the Expert in Residence Program
WKKF Contact Person: James M Chale
Key elements: HE FSRD YBE P&B V LDR ICT CDY SECD

Calhoun County Guardian
d/b/a Guardian Inc. of Calhoun County
Battle Creek, Michigan $3,715
Support an Expert in Residence program featuring Clifford N. Rosenthal regarding community development credit unions
WKKF Contact Person: Robert Long
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

City of Battle Creek
Battle Creek, Michigan $1,806
Support an Expert in Residence visit by Daniel Kildee who will present ways to effectively address problems associated with property neglect and abandonment
WKKF Contact Person: Katie Fitzgerald
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

City of Battle Creek
Battle Creek, Michigan $15,840
Support an Expert in Residence visit by Project for Public Spaces consultants to speak with community residents, local government, nonprofit, and economic planning agencies within Calhoun County about how to define and design usable public space
WKKF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Greater Kalamazoo United Way, Inc.
Kalamazoo, Michigan $23,250
Support an Expert in Residence visit by Nobel Peace Laureate Archbishop Desmond Tutu who will promote peace and oppose prejudice at the Great Lakes PeaceJam Slam as part of the W.K. Kellogg Foundation’s 75th Anniversary celebration
WKKF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Junior Achievement of South Central Michigan, Inc.
Battle Creek, Michigan $31,887
Support an Expert in Residence visit by Russell Simmons to teach area students how to succeed personally and professionally and present to local business leaders suggestions on how to improve economic health and practice strong leadership as part of the W.K. Kellogg Foundation’s 75th Anniversary celebration
WKKF Contact Person: Robert Long
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Kellogg Community College
Battle Creek, Michigan $10,951
Support an Expert in Residence visit by Ron Clark to encourage teachers, parents, administrators, and students to raise their standards for success in school and life as part of the W.K. Kellogg Foundation’s 75th Anniversary celebration
WKKF Contact Person: Donna Lartigue
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Kellogg Community College
Battle Creek, Michigan $19,000
Support an Expert in Residence visit by Richard Santana to speak regarding gangs and gang-related violence and the effect both have on an individual, a family, and the community as part of the W.K. Kellogg Foundation’s 75th Anniversary celebration
WKKF Contact Person: Robert Long
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Music Center of South Central Michigan
Battle Creek, Michigan $26,650
Provide support for an Expert in Residence program to present performances of Ballet Gran Folklorico de Mexico for the community of Battle Creek
WKKF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Regents of the University of Michigan
Ann Arbor, Michigan $10,000
Support the University of Michigan’s touring exhibit of Supreme Court affirmative action cases at Willard Library in Battle Creek
WKKF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

S.A.F.E. Place
Battle Creek, Michigan $23,723
Support an Expert in Residence visit by Dr. Jill Murray to increase awareness of teen dating violence
WKKF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

United Arts Council of Calhoun County
Battle Creek, Michigan $114,500
Support Artist in Residence grants related to the arts, culture, and heritage
WKKF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

United Way of Greater Battle Creek, Inc.
Battle Creek, Michigan $29,269
Support an Expert in Residence grants related to the arts, culture, and heritage
WKKF Contact Person: James McHale
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

United Way of Greater Battle Creek, Inc.
Battle Creek, Michigan $29,269
Support an Expert in Residence visit by Marian Wright Edelman to bring about greater community support for underserved populations pertaining to health, education, and social and emotional needs as part of the W.K. Kellogg Foundation’s 75th Anniversary celebration
WKKF Contact Person: Robert Long
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
### NEIGHBORHOODS

**Battle Creek Area Chamber Foundation**  
Battle Creek, Michigan $9,760  
Improve and strengthen a program which provides one-on-one business counseling for entrepreneurs, business seminars, training on how to start a business, and a business incubator facility  
WKKF Contact Person: James Mchale  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**Battle Creek Area Chamber Foundation**  
Battle Creek, Michigan $33,000  
Further develop and implement a Microenterprise Development Program within the Battle Creek Area Chamber of Commerce Business Store to help low-income people start or expand small businesses  
WKKF Contact Person: James Mchale  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**Battle Creek Area Habitat for Humanity, Inc.**  
Battle Creek, Michigan $217,000  
Increase the capacity of ReStore, a resource-recycling store operated to assist low-income families  
WKKF Contact Person: James Mchale  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**Battle Creek Community Foundation**  
Battle Creek, Michigan $35,000  
Support the operations of the Woman's Co-op with an emphasis on employment and training activities  
WKKF Contact Person: James Mchale  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**Battle Creek Community Foundation**  
Battle Creek, Michigan $360,000  
Expand the Yes We Can resident-driven mini-grant program to assist youth and adults in improving their neighborhoods, educational achievements, and economic conditions  
WKKF Contact Person: Donna Lartigue  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**City of Battle Creek**  
Battle Creek, Michigan $75,000  
Support a planning process to create a consolidated vision and action plan for the City of Battle Creek  
WKKF Contact Person: Robert Long  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**City of Battle Creek**  
Battle Creek, Michigan $1,616,160  
Increase the City of Battle Creek's organizational responsiveness to citizens by building the capacity of neighborhoods and strengthening opportunities for government/citizen partnerships  
WKKF Contact Person: James Mchale  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**First Congregational Church**  
Battle Creek, Michigan $20,000  
Provide support for the 2004-05 leadership training and other general expenses for Joint-religious Organizing Network for Advocacy and Hope  
WKKF Contact Person: Donna Lartigue  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

### National Resource Center for the Healing of Racism  
Albion, Michigan $684,598  
Develop and implement strategies to address structural racism in Battle Creek  
WKKF Contact Person: Donna Lartigue  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

### Neighborhoods, Inc. of Battle Creek  
Battle Creek, Michigan $200,000  
Support the continuation and enhancement of current programs and services and develop new products to achieve healthy neighborhoods  
WKKF Contact Person: Donna Lartigue  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

### One Economy Corporation  
Washington, D.C. $43,000  
Implement a digital opportunity strategy in Battle Creek, Michigan  
WKKF Contact Person: Donna Lartigue  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

### Trinity Lutheran Church  
Battle Creek, Michigan $212,382  
Establish coalitions of neighborhood organizations and residents in Battle Creek that aim to improve the quality of life for residents  
WKKF Contact Person: Donna Lartigue  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

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## cross program:

Goal: Support efforts to address key social issues that involve all United States program areas.

### BENTON HARBOR INITIATIVE

**Berrien County Association of Churches**  
Benton Harbor, Michigan $15,000  
Increase the number of youth in Benton Harbor who successfully obtain their GED by providing pre-GED and traditional GED instruction  
WKKF Contact Person: Alandra Washington  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

**Berrien County Health Department**  
Benton Harbor, Michigan $13,000  
Provide area youth with the skills needed to address the issue of abstinence from sex, drugs, alcohol, and tobacco through music and performing arts  
WKKF Contact Person: Alandra Washington  
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD
Calling All Colors of Southwest Michigan
Benton Harbor, Michigan $10,000
Provide cultural diversity opportunities for elementary students to foster understanding, mutual respect, self-confidence, and self-esteem
WKKF Contact Person: Alandra Washington
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

Citizens for Progressive Change, Inc.
Benton Harbor, Michigan $10,000
Develop a neighborhood improvement plan that will mentor youth and provide job training
WKKF Contact Person: Alandra Washington
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

City of Benton Harbor
Benton Harbor, Michigan $12,648
Implement a youth-directed outreach activity to influence the health behaviors of peers and adults in the Benton Harbor community and to explore career opportunities in health care
WKKF Contact Person: Alandra Washington
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

Community Housing Initiative, Inc.
Benton Harbor, Michigan $15,000
Support neighborhood development and affordable housing for low-income residents
WKKF Contact Person: Alandra Washington
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

New Territory Arts Association
Benton Harbor, Michigan $11,000
Implement a community outreach program involving youth, local residents, and professional artists to produce community-based murals
WKKF Contact Person: Alandra Washington
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

Workforce Skills Development Center, Inc.
Benton Harbor, Michigan $15,000
Reconnect at-risk students to their schools and communities, promote academic achievement, and build additional skills and self-esteem
WKKF Contact Person: Alandra Washington
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

RECIDIVISTS SUPPORT INITIATIVE
Benton Harbor, Michigan $2,660
Support neighborhood development and affordable housing for low-income residents
WKKF Contact Person: Alandra Washington
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

Benton Harbor, Michigan $418,200
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

Boys and Girls Club of Benton Harbor
Benton Harbor, Michigan $418,200
Help youth and adults collectively shape the common good by building new pathways for youth to serve as community leaders and social change agents
WKKF Contact Person: Christine Kwak
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

Lummi CEDAR Project
Bellington, Washington $418,200
Help youth and adults collectively shape the common good by building new pathways for youth to serve as community leaders and social change agents
WKKF Contact Person: Christine Kwak
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

Mi Casa Resource Center for Women, Inc.
Denver, Colorado $418,200
Help youth and adults collectively shape the common good by building new pathways for youth to serve as community leaders and social change agents
WKKF Contact Person: Thomas Reis
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

Roca, Inc.
Chelsea, Massachusetts $418,200
Help youth and adults collectively shape the common good by building new pathways for youth to serve as community leaders and social change agents
WKKF Contact Person: Alandra Washington
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

Corporation Giving
Battle Creek, Michigan $135,841
Provide funds for general support and to sponsor community-wide charitable events
WKKF Contact Person: Mary Carol Cotter
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

MATCHING GRANTS PROGRAM
Matching Grants Program
Battle Creek, Michigan $2,942,735
Provide incentives for increased giving by matching gifts of employees, retirees, and Trustees to qualified charities
WKKF Contact Person: Paul J. Lawler
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

PROGRAM INITIATIVES FUND
Program Initiatives Fund
Battle Creek, Michigan $5,570,936
Provide a special fund for programming staff to make small, one-time grants to promising ideas
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

recurring grants:

Goal: grants made in these areas allow the Foundation to support special opportunities and circumstances that may fall outside traditional funding boundaries. It is unlikely that any of these projects would be funded on a broader scale.

CORPORATE GIVING

Cancer Care
Battle Creek, Michigan $70,000
Provide general support to cancer care organization
WKKF Contact Person: Paul J. Lawler
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

MARATHON CHALLENGE GRANTS PROGRAM

Marathon Challenge Program
Battle Creek, Michigan $2,000
Provide general support to the city of Battle Creek
WKKF Contact Person: Mary Carol Cotter
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

PROGRAM INITIATIVES FUND

Program Initiatives Fund
Battle Creek, Michigan $135,841
Provide general support to organizations in the community
WKKF Contact Person: Mary Carol Cotter
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

DRUG TREATMENT FUNDING

Drug Treatment Fund
Battle Creek, Michigan $2,942,735
Provide incentives for increased giving by matching gifts of employees, retirees, and Trustees to qualified charities
WKKF Contact Person: Paul J. Lawler
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]

PROGRAM INITIATIVES FUND

Program Initiatives Fund
Battle Creek, Michigan $5,570,936
Provide a special fund for programming staff to make small, one-time grants to promising ideas
Key elements: [HE] [FSRD] [Y&E] [PBV] [LDR] [ICT] [CDY] [SECD]
TRUSTEE MINI-GRANTS

Trustee Mini-Grants
Battle Creek, Michigan $1,500,000
Kellogg Foundation Trustees award a limited number of mini-grants each year to support small-scale efforts that show special creativity and potential. Mini-grants allow Trustees involvement with grantmaking.
Key elements: HE FSRD YBE P&V LDR ICT CDY SECD

special opportunities:

Goal: The following grants were made because of the Foundation's response to special programming opportunities. It is unlikely such grants would be made otherwise.

75TH ANNIVERSARY

Battle Creek Community Foundation
Battle Creek, Michigan $1,000,000
Provide continuing high-quality performances and educational outreach to the community by the Brass Band of Battle Creek in honor of the WKKF 75th Anniversary Celebration
WKKF Contact Person: James M Chale
Key elements: HE FSRD YBE P&V LDR ICT CDY SECD

Battle Creek Community Foundation
Battle Creek, Michigan $4,000,000
Create an endowed community-based, collaborative scholarship program to ensure that underserved, low-income, and minority students graduate from high school and successfully complete a post-secondary education program
WKKF Contact Person: Donna Lartigue
Key elements: HE FSRD YBE P&V LDR ICT CDY SECD

Capital Area Development Corporation Foundation
d/b/a CADCO Foundation, Inc.
Charleston, West Virginia $2,000,000
Assist existing agencies in serving entrepreneurs more effectively and provide opportunities for growth through coaching, networking, and increasing access to capital and markets
WKKF Contact Person: Caroline Carpenter
Key elements: HE FSRD YBE P&V LDR ICT CDY SECD

Fundação para o Desenvolvimento da Comunidade (Community Development Trust)
Maputo, Mozambique $600,000
Strengthen the capacities of orphaned and vulnerable children and communities affected by HIV/AIDS by establishing vocational training centers
WKKF Contact Person: Fernanda Farinha
Key elements: HE FSRD YBE P&V LDR ICT CDY SECD

Nebraska Community Foundation
Lincoln, Nebraska $1,705,759
Deepen the HomeTown Competitiveness collaborative to support sustainable thriving communities and entrepreneurs in rural regions
WKKF Contact Person: Caroline Carpenter
Key elements: HE FSRD YBE P&V LDR ICT CDY SECD

NGO Coalition on the Rights of a Child
Maseru, Lesotho $120,000
Promote community care for orphaned and vulnerable children within their households in a healthy and sustainable way through the implementation of experiences developed elsewhere in Lesotho
WKKF Contact Person: Fernanda Farinha
Key elements: HE FSRD YBE P&V LDR ICT CDY SECD

Regional Development Corporation
Santa Fe, New Mexico $2,000,000
Assist with establishing and maintaining a regionwide collaborative that will nurture and empower entrepreneurship throughout the tri-cultural population of northern New Mexico
WKKF Contact Person: Caroline Carpenter
Key elements: HE FSRD YBE P&V LDR ICT CDY SECD

Rural Development Initiatives, Inc.
Eugene, Oregon $2,000,000
Help create a positive climate for entrepreneurs to ensure access to comprehensive, high-quality, and well-integrated services that meet the needs of all types of business owners and all aspects of an enterprise development system so that small businesses can grow and increase entrepreneurial behavior and success by individuals, businesses, and communities
WKKF Contact Person: Caroline Carpenter
Key elements: HE FSRD YBE P&V LDR ICT CDY SECD

U.S. OTHER

56th Judicial Circuit Court
Charlotte, Michigan $1,390,000
Introduce innovative partnerships and approaches to better address youth and family development for those engaged with the Eaton County Family Division Drug Court in Eaton County, Michigan
WKKF Contact Person: Guillermina Hernandez-Gallegos
Key elements: HE FSRD YBE P&V LDR ICT CDY SECD

WKKF Contact Person: Donna Lartigue
American Evaluation Association
Fairhaven, Massachusetts $10,000
Support a keynote presenter at the 2005 Joint Conference of the Canadian Evaluation Society and the American Evaluation Association
WKKF Contact Person: Teresa Behrens
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Community Foundation for Southeastern Michigan
Detroit, Michigan $100,000
Support the Salome E. and Jonathan T. Walton Donor-Advised Fund to carry out grantmaking through the use of mini-grants
WKKF Contact Person: James McHale
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Council on Foundations, Inc.
Washington, D.C. $70,875
Assist the Council on Foundations in retaining consulting for comprehensive strategic advice on public policy issues related to private foundations
WKKF Contact Person: Mary Carole Cotter
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Institute of American Indian Arts
Santa Fe, New Mexico $16,220,000
Create a home and place of permanency for learning for the diverse tribal communities in the United States and the world
WKKF Contact Person: Valerie Johnson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Joint Center for Political and Economic Studies, Inc.
Washington, D.C. $150,000
Support development and implementation of a budget stabilization and executive leadership transition plan
WKKF Contact Person: James McHale
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Kalamazoo County Board of Commissioners
Kalamazoo, Michigan $1,610,000
Introduce innovative approaches to better address youth and family development for those engaged with the Ninth Judicial Circuit Court in Kalamazoo County, Michigan
WKKF Contact Person: Guillermina Hernandez-Gallegos
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Kellogg Fellows Leadership Alliance
Denver, Colorado $1,500,000
Identify and implement innovative solutions to complex challenges by expanding the work and impact of the 1,200-plus members of the Kellogg Fellows Leadership Alliance in collaborative opportunities with local leaders, one another, and other foundations’ leadership alumni groups, to identify and implement innovative solutions to complex challenges
WKKF Contact Person: Richard Foster
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Michigan State University
East Lansing, Michigan $5,900,000
Establish a sustainable land-use network for Michigan that will bring about lasting change in land-use policy, practice, and outcomes by fostering needed partnerships, producing credible, timely, and relevant information; educating state residents; and empowering communities
WKKF Contact Person: Richard Foster
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

National Conference for Community and Justice
New York City $200,000
Support the design, production, and distribution of “Taking America’s Pulse III: A Survey of Intergroup Relations”
WKKF Contact Person: Margarette Johnson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

National Neurovision Research Institute
Pikesville, Maryland $100,000
Accelerate the availability of patient therapies by supporting an international symposium on Translational Clinical Research for Inherited and Orphan Retinal Diseases
WKKF Contact Person: James McHale
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

National Public Radio, Inc.
Washington, D.C. $832,000
Produce balanced, comprehensive coverage of the critical issues facing our society, disseminate vital information to listeners, and provide additional on-air messages throughout National Public Radio’s programming
WKKF Contact Person: Karen Lake
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Oakland Livingston Human Service Agency
Pontiac, Michigan $200,000
Establish and evaluate the efficacy of long-term savings and investment accounts established for young children
WKKF Contact Person: Frank Taylor
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

OMG Center for Collaborative Learning
Philadelphia, Pennsylvania $25,000
Support the continuing work of the Evaluation Roundtable as it offers technical and organizational assistance within foundations pertaining to evaluation
WKKF Contact Person: Teresa Behrens
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD
Pennsylvania State University
University Park, Pennsylvania $1,811,222
Support individual and distinctive university-community engagement projects with the goal of further propagating the engaged institution model throughout public universities in the United States
WKKF Contact Person: Miguel Satut
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

Tides Center
San Francisco, California $125,350
Optimize leadership development learning and collaboration
WKKF Contact Person: Frank Taylor
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

Tides Center
San Francisco, California $4,070,000
Provide projects and nonprofits with fiscal sponsorship and affordable, quality management support services through developing shared standards, operating procedures, regional geographic centers, and technology infrastructure
WKKF Contact Person: Thomas Reis
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

United Way of America
Alexandria, Virginia $200,000
Enhance the currently operational 2-1-1 service in the Louisiana Delta and lay the groundwork for comprehensive 2-1-1 services in the Arkansas and Mississippi Delta regions
WKKF Contact Person: Frank Taylor
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of California — Santa Cruz
Santa Cruz, California $978,125
Support individual and distinctive university-community engagement projects with the goal of further propagating the engaged institution model throughout public universities in the United States
WKKF Contact Person: Miguel Satut
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

University of Minnesota
Minneapolis, Minnesota $2,649,261
Support individual and distinctive university-community engagement projects with the goal of further propagating the engaged institution model throughout public universities in the United States
WKKF Contact Person: Miguel Satut
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

University of Texas at El Paso
El Paso, Texas $1,210,334
Support individual and distinctive university-community engagement projects with the goal of further propagating the engaged institution model throughout public universities in the United States
WKKF Contact Person: Miguel Satut
Key elements: ■ HE ■ FSRD ■ Y&E ■ P&V ■ LDR ■ ICT ■ CDY ■ SECD

INTERNATIONAL OTHER

Salzburg Seminar in American Studies, Inc.
Middlebury, Vermont $367,000
Support a Salzburg Seminar on the subject of childhood development
WKKF Contact Person: Gail McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
southern Africa programming

The Kellogg Foundation’s commitment to development in southern Africa began in the mid-1980s. The nature of this support is twofold. It promotes changes in the social and economic systems that make new growth possible, and it supports economic advancement for all to include greater public participation in policymaking and institutional reform. Foundation grants focus on the seven countries of Botswana, Lesotho, Malawi, Mozambique, South Africa, Swaziland, and Zimbabwe. Across the region, the Foundation’s program strategies merge the following interests:

**Strengthen Leadership Capacity**
This strategy serves as the primary integrator of all three strategies for work in the region. Current programming seeks to build the capacity of leaders at the local, provincial, national, regional, and global levels. It also is concerned with increasing community voices in the policy development process to strengthen young leaders for the 21st Century.

**Strengthen the Capacity of Communities**
This programming strategy targets district-level sites to increase cooperation among local government, business, community-based organizations, education institutions and agencies, and to enhance participation of rural youth in social and economic development.

**Organizational and Institutional Development and Transformation**
Attention is focused on improving the southern African social infrastructure through institutions of higher education, organizations that create employment and productivity, and information systems that support social development.

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This strategy serves as the primary integrator of all three strategies for work in the region. Current programming seeks to build the capacity of leaders at the local, provincial, national, regional, and global levels. It also is concerned with increasing community voices in the policy development process to strengthen young leaders for the 21st Century.

**Strengthen the Capacity of Communities**
This programming strategy targets district-level sites to increase cooperation among local government, business, community-based organizations, education institutions and agencies, and to enhance participation of rural youth in social and economic development.

**Organizational and Institutional Development and Transformation**
Attention is focused on improving the southern African social infrastructure through institutions of higher education, organizations that create employment and productivity, and information systems that support social development.
southern Africa:

Goal: Strengthen the capacity of civil society organizations and their public and private sector partners as they seek multi-sectoral solutions to community problems, particularly the problem of rural poverty, especially as it affects family life, women, and youth.

GENERAL GRANTMAKING

American College Personnel Association
Washington, D.C. $101,500
Identify a specific methodology for measuring retention rates of first-year students in tertiary educational institutions in South Africa
WKKF Contact Person: M. Malusi Mpumlwana
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Associação Moçambicana para a Ajuda de Desenvolvimento de Povo para Povo Mozambican (Association of the Development Aid from People to People)
Maputo, Mozambique $200,000
Strengthen and expand the capacity of training centers to involve schools and teachers in community development in the Manica Province
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Central Johannesburg Partnership
Johannesburg, South Africa $1,000,000
Promote awareness of constitutionalism and democracy through support of a public programming strategy of the South African Constitution Hill, an inner-city regeneration project
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Development Group for Alternative Policies
Washington, D.C. $100,000
Establish new and more meaningful standards for citizen participation in Zimbabwe and southern Africa in national and international economic policymaking through the processes used in the Structural Adjustment Participatory Review Initiative
WKKF Contact Person: Gail D. McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Film Resource Unit
Johannesburg, South Africa $200,000
Support the development and pre-production of a documentary drama feature film, which deals with the inequities in the journey toward reconciliation in South Africa
WKKF Contact Person: M. Malusi Mpumlwana
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Human Sciences Research Council
Pretoria, South Africa $70,000
Enhance public understanding of human genome biology and the scope of genetically inherited disease and disease susceptibility among South Africans by publishing a magazine
WKKF Contact Person: M. Malusi Mpumlwana
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Medical Education for South African Blacks, Inc.
Washington, D.C. $180,000
Create a community development program implementation model for replication by other trans-national organizations in southern Africa through a restructuring effort to improve effectiveness and efficiency
WKKF Contact Person: Gail D. McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Museum of New Mexico Foundation
Santa Fe, New Mexico, United States $102,000
Assist southern African folk artists in achieving annual sustainability by bringing various folk artists from the region to participate in the 2005 Art Market
WKKF Contact Person: Gail D. McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Smithsonian Institution
Washington, D.C. $100,000
Facilitate exposure of contemporary African art while raising awareness of American high school and college students through outreach programs and art exhibitions
WKKF Contact Person: M. Malusi Mpumlwana
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Teresa Group — Child and Family Aid
Toronto, Ontario, Canada $25,000
Increase the visibility of children’s issues through participation in the 11th International AIDS Conference
WKKF Contact Person: Gail D. McClure
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

STRENGTHEN LEADERSHIP CAPACITY

Caversham Centre for Artists and Writers, Ltd.
Balgowan, South Africa $200,000
Foster leadership, innovation, and excellence in individuals through the implementation of an effective, sustainable model using creativity and the arts
WKKF Contact Person: M. Malusi Mpumlwana
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Community and Individual Development Association
Johannesburg, South Africa $800,000
Establish life skills and leadership development programs offered to youth from rural and disadvantaged backgrounds in South Africa and other southern African countries
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Support the development of young rural entrepreneurs, including the Bulilima-Mangwe and Chimanimani districts, through training, mentorship, and the development of business management training materials.

WKKF Contact Person: Mandivamba Rukuni

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Women’s Law and Public Policy Fellowship Program
Washington, D.C. $200,000

Support women’s and international human rights work in Africa by recruiting talented women’s rights lawyers for a training program in women’s rights that includes a degree from Georgetown University Law Center in Washington, D.C.

WKKF Contact Person: Gail D. McClyde

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

STRENGTHEN CAPACITY OF COMMUNITIES

Cape Craft and Design Institute
Cape Town, South Africa $300,000

Support and promote commercialization of high-value craft products through enhancing training, product development, and market linkages.

WKKF Contact Person: M. Malusi Mpmulwana

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Diocese de Chimoio
(Diocese of Chimoio)
Chimoio, Mozambique $160,000

Improve rural communities’ capacity to use internal and external available resources to progress toward better health in the province of Manica, Mozambique.

WKKF Contact Person: Fernanda Farinha

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Gauteng Council of Churches
Johannesburg, South Africa $200,000

Enhance the development of underprivileged youth through the provision of adequate life-skills development through the National Center for Self-Knowledge.

WKKF Contact Person: M. Malusi Mpmulwana

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Gauteng Council of Churches
Johannesburg, South Africa $200,000

Enhance the development of underprivileged youth through the provision of adequate life-skills development through the National Center for Self-Knowledge.

WKKF Contact Person: M. Malusi Mpmulwana

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Grail
Cape Town, South Africa $200,000

Train southern African community leaders in transformation management capabilities and equip them with skills to address contemporary challenges at national and global levels.

WKKF Contact Person: M andivamba Rukuni

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Diocese de Chimoio
(Diocese of Chimoio)
Chimoio, Mozambique $160,000

Improve rural communities’ capacity to use internal and external available resources to progress toward better health in the province of Manica, Mozambique.

WKKF Contact Person: Fernanda Farinha

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Zimbabwe
Harare, Zimbabwe $151,000

Highlight and promote the significance of women’s leadership by producing and distributing a documentary series for broadcast television profiling six southern African women leaders.

WKKF Contact Person: M andivamba Rukuni

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Zimbabwe
Harare, Zimbabwe $200,000

Support the development of young rural entrepreneurs, including the Bulilima-Mangwe and Chimanimani districts, through training, mentorship, and the development of business management training materials.

WKKF Contact Person: M andivamba Rukuni

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Fordsburg Artists’ Studios
Johannesburg, South Africa $300,000

Strengthen the capacity of the Bag Factory to operate efficiently and sustainably, thus increasing the income earning potential of visual artists in South Africa.

WKKF Contact Person: Fadel Ndiame

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

GROW
Mokhotlong, Lesotho $350,000

Strengthen rural communities’ systems and capacities to manage the challenge of HIV/AIDS, for the care of orphaned and other vulnerable children through models that can be replicated in other areas of Lesotho.

WKKF Contact Person: Fernanda Farinha

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Lebone Workcamps Association
Maseru, Lesotho $195,000

Strengthen rural communities’ systems and capacities to manage the challenge of HIV/AIDS, for the care of orphaned and other vulnerable children through models that can be replicated in other areas of Lesotho.

WKKF Contact Person: Fernanda Farinha

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Lesotho Workcamps Association
Maseru, Lesotho $195,000

Promote volunteerism among youth through their involvement in relevant rural community development projects and strengthen their organization to mobilize youth in Lesotho.

WKKF Contact Person: Fernanda Farinha

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Magariro — Associação para o Desenvolvimento Comunitário
(Margariro — Association for Community Development)
Chimoio, Mozambique $320,000

Enhance the capacity of rural communities to engage with local governance in the planning, implementation, and monitoring of programs that address identified needs of development for rural citizens.

WKKF Contact Person: Fernanda Farinha

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Magariro — Associação para o Desenvolvimento Comunitário
(Margariro — Association for Community Development)
Chimoio, Mozambique $320,000

Enhance the capacity of rural communities to engage with local governance in the planning, implementation, and monitoring of programs that address identified needs of development for rural citizens.

WKKF Contact Person: Fernanda Farinha

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Zimbabwe
Harare, Zimbabwe $200,000

Support the development of young rural entrepreneurs, including the Bulilima-Mangwe and Chimanimani districts, through training, mentorship, and the development of business management training materials.

WKKF Contact Person: M andivamba Rukuni

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Malawi Human Rights Resource Centre
Lilongwe, Malawi $200,000
Support action against gender-based violence through a community-based policing project in the Kanengo area of the Lilongwe district
WKKF Contact Person: Mandivamba Rukuni
Key elements: ■ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY ■ SECD

Malawian Entrepreneurs Development Institute
Mponela, Malawi $200,000
Assist cassava growers in the Lilongwe district to learn about new production techniques and acquire the skills and information needed to process and sell their products in local markets
WKKF Contact Person: Mandivamba Rukuni
Key elements: ■ HE ■ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Mineworkers Development Agency
Johannesburg, South Africa $65,000
Enhance the capacity of Semongkong, Lesotho, communities to develop small-scale industries to include poultry and bee keeping through the provision of knowledge, skills, and business counseling services
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

National University of Science and Technology
Bulawayo, Zimbabwe $384,174
Strengthen village-level planning, governance, and development structures in the Masendu and Zimnyama Wards of the Bulilima-Mangwe district through community-driven approaches and processes
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Permaculture Trust of Botswana
Serowe, Botswana $200,000
Support the Kgosi Sechele I Museum in its effort to preserve and promote local culture and provide for market access and income-earning opportunities to underprivileged handicraft workers
WKKF Contact Person: Fadel Ndiame
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Serumula Development Association
Maseru, Lesotho $197,000
Promote viable and sustainable handicrafts and small-scale textile businesses in Lesotho
WKKF Contact Person: Fernanda Farinha
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Southern Africa Microfinance and Enterprise Enhancement Facility
Harare, Zimbabwe $198,000
Build the capacity of the Chimanimani Business Trust’s mission as a microfinance and micro-enterprise development organization
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

University of Zimbabwe
Harare, Zimbabwe $446,000
Promote rural community voices in the national development agenda and provide an information resource on issues of rural community development in Zimbabwe
WKKF Contact Person: Mandivamba Rukuni
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Promote Regional Development
Attention is given to supporting groups of projects that demonstrate ways to break the cycle of poverty in selected micro-regions. Strategies to promote the development, participation, and leadership of local youth are central to this effort. Priority geographic areas targeted by this work include: southern Mexico and Central America (including parts of the Caribbean), northeast Brazil, and the Andean zones of Bolivia, Peru, and southern Ecuador.

Application of Knowledge and Best Practices (Programmatic Approaches)
The Foundation supports projects in Latin America and the Caribbean that offer innovative approaches in leadership development, citizenship and social responsibility, institution building and strategic alliances, and access to information technology. The focus is on approaches that will enhance regional development in the priority geographic areas.
Latin America and the Caribbean:

Goal: To demonstrate and disseminate strategies to break the cycle of poverty by promoting healthy youth development and participation in socially and economically vibrant communities.

GENERAL GRANTMAKING

Asociación Brigadas de Amor Cristiano (Christian Love Brigades Association)  
Tegucigalpa, Honduras $197,936  
Prevent drug abuse among youth and rehabilitate those who have become addicted to drugs, alcoholism, and street gangs through comprehensive methodology tailored to their community context.  
WKKF Contact Person: Clemencia M u oz-Tamayo  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Asociación Negra de Defensa y Promoción de los Derechos Humanos (Association of Defense and Promotion of Human Rights for the Black)  
Lima, Perú $80,000  
Strengthen leadership in black communities through participation in local and national social development processes.  
WKKF Contact Person: Blas Santos  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Centro de Arte y Cultura Circo Volador, A.C. (Art and Culture Center Flying Circus, C.A.)  
México City, México $200,000  
Reduce the social exclusion of youth through the promotion and strengthening of a common culture through social practices as forms of expression and social integration.  
WKKF Contact Person: Clemencia M u oz-Tamayo  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Centro de Estudios y Promoción del Desarrollo (Center for the Study and Promotion of Development)  
Lima, Perú $20,000  
Enhance the capacity of the Network of Monitoring, Evaluation and Systematization in Latin America and the Caribbean through support of a conference.  
WKKF Contact Person: Francisco B. Tancredi  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Centro de Estudios Socioambientais (Center of Socio-Environmental Studies)  
Salvador, Brazil $151,547  
Facilitate the insertion of Afro-Brazilian low-income youth in the labor market in the city of Salvador through incubation of work cooperatives, micro-enterprise development, and a youth network of solidarity economy.  
WKKF Contact Person: Andres A. Thompson  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Centro de Investigaciones en Salud de Comitán, A.C. (Health Research Center of Comitán, C.A.)  
Comitán, México $180,000  
Strengthen leadership capacity among rural and indigenous youth in the state of Chiapas.  
WKKF Contact Person: Clemencia M u oz-Tamayo  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Centro Mexicano para la Filantropía (Mexican Center for Philanthropy)  
México City, México $55,000  
Promote volunteerism and civic participation in México through the development and consolidation of a network of municipal health officers in the Americas.  
WKKF Contact Person: Franciso B. Tancredi  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Conselho Nacional de Secretarias Municipais de Saúde (National Council of Municipal Secretaries of Health)  
Brasilia, Brazil $150,000  
Improve local health systems and promote the healthy-cities approach through the development and consolidation of a network of municipal health officers in the Americas.  
WKKF Contact Person: Franciso B. Tancredi  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Council on Foundations, Inc.  
Washington, D.C. $190,000  
Provide leadership, accountability, effectiveness, and collaboration in international grantmaking through the support of the Council on Foundations’ International Program.  
WKKF Contact Person: Andres A. Thompson  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Cruz Blanca Panameña (Panamanian White Cross)  
Panamá City, Panama $149,832  
Promote youth development in Panama through leadership training and community work.  
WKKF Contact Person: Blas Santos  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Facultad Latinoamericana de Ciencias Sociales - Sede México (Social Sciences Latin American Faculty)  
México City, México $120,000  
Develop and strengthen capacities to institutionalize a gender equality perspective in the planning and implementation of anti-poverty public budgets through specialized training of multi-sectoral and interdisciplinary teams.  
WKKF Contact Person: Clemencia M u oz-Tamayo  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Fundação de Desenvolvimento da Pesquisa (Foundation for Research Development)  
Belo Horizonte, Brazil $100,000  
Promote understanding and justice across different groups through facilitating attendance of young people from the northeast region of Brazil, the Andean region, and Central America to the World Social Forum 2005.  
WKKF Contact Person: Andres A. Thompson  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

Fundación Gol de Letra (Perfect Goal Foundation)  
São Paulo, Brazil $44,479  
Support the educational methodology developed by Perfect Goal Foundation through evaluation and a participatory approach aimed at leveraging the impact of the program.  
WKKF Contact Person: Franciso B. Tancredi  
Key elements: □ HE □ FSRD □ YBE □ PSV □ LDR □ ICT □ CDY □ SECD

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grants: Latin America and the Caribbean

Fundación Comisión Asesora en Alta Tecnología (Advisory Commission on High Technology Foundation)
San José, Costa Rica $113,000
Provide training that will allow regional small and medium enterprises to participate more effectively and profitably in modern information and communication technologies-enabled commercial activities
WKKF Contact Person: Clemencia Muñoz-Tamayo
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Fundación de Organización Comunitaria (Foundation for Community Organization)
Buenos Aires, Argentina $49,900
Improve job opportunities and foster social participation for out-of-school youth from a poor urban neighborhood of Buenos Aires by developing a vocational training program and strengthening leadership and participation capabilities
WKKF Contact Person: Francisco B. Tancredi
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Fundación Espave (Espave Foundation)
Medellin, Colombia $198,559
Improve the quality of life in black communities on the Pacific coast of Colombia through promoting participation of youth and women in government and business
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Fundación para el Desarrollo de las Ciencias Sociales (Foundation for Social Sciences Development)
San Salvador, El Salvador $160,846
Improve the administration of justice in El Salvador, by promoting and publicly recognizing ethical and transparent performance of excellence by professionals in judicial practice
WKKF Contact Person: Clemencia Muñoz-Tamayo
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Grupo de Institutos, Fundações e Empresas (Group of Institutions, Foundations and Organizations)
São Paulo, Brazil $150,000
Increase private social investment and local philanthropy in Brazil by supporting a national association of foundations
WKKF Contact Person: Francisco B. Tancredi
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Instituto Tecnológico Autónomo de México (Autonomous Technological Institute of Mexico)
México City, México $190,000
Promote capacity building and community development in México and Central America through consolidation and dissemination of information related to collective remittance programs
WKKF Contact Person: Clemencia Muñoz-Tamayo
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Instituto Tecnológico Autónomo de México (Autonomous Technological Institute of México)
México City, México $200,000
Assess the root causes and new dynamics and recommend solutions for better management and social reinsertion of the transnational youth gangs in Central America, México, and the United States
WKKF Contact Person: Clemencia Muñoz-Tamayo
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Johns Hopkins University
Baltimore, Maryland $65,000
Enhance the knowledge about nonprofit organizations worldwide by strengthening the International Society for Third Sector Research’s capacity building and development
WKKF Contact Person: Francisco B. Tancredi
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

LASPAU: Academic and Professional Programs for the Americas
Cambridge, Massachusetts $476,100
Support the training of a cadre of leaders in rural development and food security in Latin America and the Caribbean through a distance-learning applied master’s program
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Minneapolis Telecommunications Network
Minneapolis, Minnesota $30,000
Explore the many aspects of globalization, focusing on the socio-economic and environmental effects, and stimulate nationwide discussion through the creation of various public radio programming
WKKF Contact Person: Clemencia Muñoz-Tamayo
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Núcleo de Estudos em Saúde Coletiva (Nucleus of Collective Health Studies)
Londrina, Brazil $70,000
WKKF Contact Person: Francisco B. Tancredi
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Pan American Health and Education Foundation
Washington, D.C. $36,000
Promote the salt fluoridation method in Latin America to prevent caries through a technical publication printed in Spanish and English
WKKF Contact Person: Francisco B. Tancredi
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Universidad Autónoma de Manizales (Manizales Autonomous University)
Manizales, Colombia $197,740
Promote a culture of peace through engaging at-risk youth in development activities, thereby contributing to the well-being of the municipality of Chinchina in Colombia
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

Universidad Ricardo Palma (Ricardo Palma University)
Surco, Perú $20,000
Improve public awareness of the nonprofit sector in Latin America and the Caribbean by strengthening its knowledge base and building research capacity
WKKF Contact Person: Andres A. Thompson
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD

University of North Carolina at Chapel Hill
Chapel Hill, North Carolina $50,000
Improve drinking water and reduce waterborne diseases in poor communities worldwide by determining the effectiveness of a water filtration system
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ YBE □ PBL □ LDR □ ICT □ CDY □ SECD
Vamos FDS, A.C.  
(Let’s Go Foundation, C.A.)  
México City, México  
$200,000

Increase leadership, employment, and community-building skills of unemployed youth through historical site improvement and preservation of private, public, and civil sectors

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD

Promote Regional Development

Alternativa Centro de Investigación Social y Educación Popular  
(Alternative Center for Social Investigation and Popular Education)

Lima, Perú  
$472,279

Promote local development in Carabayllo County, Lima, by reinforcing and improving the municipality’s economic, educational and social plans, and youth programs through the articulation of efforts and demonstrative projects from public, private, and community organizations

WKKF Contact Person: Francisco B. Tancredi

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD

Asociación de Capacitación e Investigación para la Salud Mental  
(Association for Mental Health Training and Investigations)

San Salvador, El Salvador  
$600,161

Strengthen the capacities of infants and youth and their organizations in various municipalities of El Salvador to improve the family, community, and socio-structural environment

WKKF Contact Person: Clemencia Muñoz-Tamayo

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD

Asociación Promotores Agropecuarios  
(Association of Agricultural Promoters)

Sucre, Bolivia  
$210,368

Promote local development in Zudanez, Bolivia, by supporting rural families and youth to improve productivity and income generation activities through technology introduction, technical assistance, and financial support

WKKF Contact Person: Francisco B. Tancredi

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD

Asociación Savia Andina Pukara  
(Savia Andina Pukara Association)

Ayaviri, Perú  
$60,000

Improve living conditions of the Quechua peasants in Carabayla, Perú, by reinforcing diversity of the Andean agriculture production, recovering traditional knowledge, and strengthening the community organization

WKKF Contact Person: Francisco B. Tancredi

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD

Asociación de Apoio às Comunidades do Campo do Rio Grande do Norte  
(Rural Community Support of Rio Grande do Norte)

Natal, Brazil  
$198,693

Provide economic and social opportunities for youth in poor cities in the state of Rio Grande do Norte in the northeast region of Brazil through training, organization, and productive alternative projects

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD

Asociación SEDUP Servicio de Educación Popular  
(SEDUP Popular Education Service Association)

Guarabira, Brazil  
$179,388

Improve the economic, political, social, and cultural situation of youth in the area of sugar cane production in the state of Paraíba in northeast Brazil, through an articulated set of development projects

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD

Ayuntamiento de Vallejuelo (Municipality of Vallejuelo)

Vallejuelo, Dominican Republic  
$319,445

Improve income generation and health indicators in Vallejuelo, Dominican Republic, through installation of a potable water and irrigation system as a component of a comprehensive cluster

WKKF Contact Person: Blas Santos

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD

Centro das Mulheres do Cabo  
(Women’s Center of Cabo)

Cabo de Santo Agostinho, Brazil  
$77,081

Promote community participation in poor communities in the city of Cabo de Santo Agostinho through social mobilization and income-generation opportunities for families in the metropolitan area of Recife in the northeast region of Brazil

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Comunicación y Desarrollo Andino  
(Andean Communication and Development Center)

Cochabamba, Bolivia  
$199,000

Strengthen civic participation of Ayopaya rural communities, with emphasis on youth and women, through training programs and field practices on planning and informing public policies

WKKF Contact Person: Francisco B. Tancredi

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Desarrollo Comunitario Centéotl, A.C.  
(Community Development Center Centéotl, C.A.)

Oaxaca, México  
$619,425

Support a micro-regional approach to address youth in their socio-cultural, academic, training, and employment processes to promote integral development and participation options

WKKF Contact Person: Clemencia Muñoz-Tamayo

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Estudios de Estado y Sociedad  
(Center for the Study of State and Society)

Buenos Aires, Argentina  
$247,600

Foster youth engagement and social responsibility in northeast Brazil and the Andean region through the use of sports as a tool

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ YLE □ P&V □ LDR □ ICT □ CDY □ SECD
Centro de Referência Integral de Adolescentes (Integral Center of Reference for Adolescents)
Salvador, Brazil $162,948
Promote youth development in poor communities through training opportunities, political participation, and social mobilization using arts and culture as tools for strengthening educational processes in the state of Bahia in the northeast region of Brazil
WKKF Contact Person: Andres A. Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Estudios y Promoción del Desarrollo (Center for the Study and Promotion of Development)
Lima, Perú $371,166
Improve the capabilities of developing and using evaluation strategies and methodologies in the institutions and communities engaged in comprehensive clusters in the Andean region by developing a special formative program on evaluation
WKKF Contact Person: Francisco B. Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Estudios y Trabajo de la Mujer (Women’s Center of Study and Work)
Cochabamba, Bolivia $34,560
Improve the conditions of rural women and families in Cochabamba through the operation of a training and agricultural demonstration center
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Estudios de Políticas Públicas (Center for the Studies of Public Policies)
Ipanema, Brazil $109,260
Strengthen the arts and cultural component of development strategies in micro-regions of northeast Brazil
WKKF Contact Person: Andres A. Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Estudios de Políticas Públicas (Center for the Studies of Public Policies)
Ipanema, Brazil $112,979
Strengthen the arts and cultural component of development strategies in micro-regions of northeast Brazil
WKKF Contact Person: Andres A. Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Promoción de la Mujer (Center for the Advancement of Women)
Huancayo, Perú $65,000
Enhance the ability of farmers and families to generate income by processing grains and vegetables through the establishment of a training center
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro Ecuménico de Promoción y Acción Social (Ecumenical Center for the Promotion and Social Action)
Trujillo, Perú $277,132
Promote local development in Valle Santa Catalina, Trujillo, Perú, through the promotion of alliances, youth participation, and the creation of income generation opportunities
WKKF Contact Person: Francisco B. Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro Guadalupano de Formación Integral para Indígenas y Campesinos, A.C. (Guadalupano Center for the Integral Training of Indigenous People and Peasants, Civil Association)
Tlacolula de Matamoros, México $521,850
Establish a youth network to provide integral development and participation of communities in Zone 2 of the Comprehensive Cluster in Oaxaca
WKKF Contact Person: Clemencia Mu oz-Tamayo
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro para el Desarrollo Agropecuario y Forestal, Inc. (Center for the Agricultural and Forestry Development, Inc.)
Santo Domingo, Dominican Republic $200,000
Develop comprehensive models for breaking the vicious cycle of poverty by facilitating an exchange of experiences through organizing networking meetings and other mutual activities
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Centro de Estudios y Promoción del Desarrollo (Center for the Study and Promotion of Development)
Trujillo, Perú $371,166
Improve the capabilities of developing and using evaluation strategies and methodologies in the institutions and communities engaged in comprehensive clusters in the Andean region by developing a special formative program on evaluation
WKKF Contact Person: Francisc B. Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
Desarrollo Autogestionario, A.C. (Self-Management Development, C.A.)
Teocelo, México

Contribute to economic diversification and strengthening of social capital in Coatepec, Veracruz, by strengthening women’s networks, engaging youth in decision making at the community level, and training local leaders for political participation.

WKKF Contact Person: Clemencia Mu oz-Tamayo

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$160,000

Diocese of Fort Liberté
Fort Liberté, Haiti

Provide quality training in trade jobs for youth and young adults from poor northeastern Haiti to assist them in accessing the job market.

WKKF Contact Person: Blas Santos

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$190,000

Formação — Centro de Apoio à Educação Básica (Formation Center of Support to Basic Education)
São Luís, Brazil

Support youth development by strengthening organizations through a leadership program promoting youth community projects in the area of Baixada Ocelotil in Maranhao, Brazil.

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$45,307

Formação — Centro de Apoio à Educação Básica (Formation Center of Support to Basic Education)
São Luís, Brazil

Improve the economic, political, social, and cultural situation of youth in the area of Baixada Ocelotil in Maranhao, Brazil, through an articulated set of development projects.

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$198,636

Formação — Centro de Apoio à Educação Básica (Formation Center of Support to Basic Education)
São Luís, Brazil

Improve the economic, political, social, and cultural situation of youth in the Baixada Ocelotil region of northeast Brazil through an articulated set of development projects.

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$799,235

Fundação Casa Grande Memorial do Homem Kariri (Casa Grande Foundation Memorial of the Kariri Men)
Crato, Brazil

Promote youth social inclusion and leadership development in northeast Brazil through the provision of training courses in new information and communications technologies.

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$39,734

Fundación de la Mujer Maya del Norte (Northern Mayan Women Foundation)
Cobán, Guatemala

Strengthen the educational and leadership capacity of rural women in the San Juan Chameleco region by improving literacy, increasing access to the labor market, and enhancing participation in the community.

WKKF Contact Person: Clemencia Mu oz-Tamayo

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$365,701

Fundación Futuro Latinoamericano (Latin American Future Foundation)
Quito, Ecuador

Strengthen youth participation opportunities in Bahia de Caraquez and Cotacachi, Ecuador, by developing youth skills and increasing local authorities’ awareness about youth.

WKKF Contact Person: Francisco B. Tancredi

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$152,876

Fundación para el Desarrollo y Educación de la Mujer Indígena (Foundation for the Development and Education of Indigenous Women)
Carcha, Guatemala

Enhance the effectiveness of local public health care services by providing comprehensive training and education related to state-funded health services within San Juan Chameleco.

WKKF Contact Person: Clemencia Mu oz-Tamayo

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$144,359

Fundación para el Desarrollo y Educación de la Mujer Indígena (Foundation for the Development and Education of Indigenous Women)
Carcha, Guatemala

Build capacity of rural families in Chameleco, Guatemala, for generating income and investing in their children through training, credit, market identification, and education in exercising parental responsibility.

WKKF Contact Person: Clemencia Mu oz-Tamayo

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$553,200

Fundación para la Alimentación y Nutrición de Centroamérica y Panamá (Foundations for Food and Nutrition Organization for Central America and Panama)
Guatemala City, Guatemala

Improve the capacity of families and teachers within the comprehensive cluster to provide effective support to children and intra-family relationships.

WKKF Contact Person: Blas Santos

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$294,100

Fundación Senda Nueva (New Path Foundation)
La Paz, Bolivia

Improve living conditions for at-risk girls in La Paz through social networking and supporting activities such as counseling and educational and income generation opportunities.

WKKF Contact Person: Francisco B. Tancredi

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$190,000

Grupo Gea (Gea Group)
Lima, Perú

Strengthen youth participation in the social, economic, and political development process of the southern region of metropolitan Lima, Perú.

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

$350,561
Promote income generation, organization, and leadership development within the Vallejuelo comprehensive cluster through training, demonstration, and technical assistance

**WKKF Contact Person:** Blas Santos

**Key elements:**
- HE
- FSRD
- YBE
- P&V
- LDR
- ICT
- CDY
- SECD

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**Instituto Academia de Desenvolvimento Social (Social Development Academy Institute)**

Recife, Brazil

Promote youth development through a supporting fund for youth groups based in Recife and by strengthening a youth organization based in the metropolitan area of Teresina in the northeast region of Brazil

**WKKF Contact Person:** Andres A. Thompson

**Key elements:**
- HE
- FSRD
- YBE
- P&V
- LDR
- ICT
- CDY
- SECD

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**Instituto Secular “Cruzada Evangelica” (Evangelic Crusade Secular Institute)**

Sucre, Bolivia

Promote local development and improve families’ living conditions in Chuquisaca, Bolivia, by introducing proper technologies to improve agriculture production, food handling, and family domestic practices

**WKKF Contact Person:** Francisco B. Tarcredi

**Key elements:**
- HE
- FSRD
- YBE
- P&V
- LDR
- ICT
- CDY
- SECD

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**Prefeitura Municipal de Boca da Mata (Municipal City Hall of Boca da Mata)**

Boca da Mata, Brazil

Improve the economic, political, social, and cultural situation of youth in the area of Boca da Mata, in the state of Alagoas in northeast Brazil, through an articulated set of development projects

**WKKF Contact Person:** Andres A. Thompson

**Key elements:**
- HE
- FSRD
- YBE
- P&V
- LDR
- ICT
- CDY
- SECD

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**Programa para la Agricultura Sostenible en Areas Regables, Inc. (Program for the Sustained Agriculture in Waterable Areas, Inc.)**

Las Matas de Santa Cruz, Dominican Republic

Improve the quality of life of low-income families in northwestern Dominican Republic through a training and follow-up program based in an agritech community center

**WKKF Contact Person:** Blas Santos

**Key elements:**
- HE
- FSRD
- YBE
- P&V
- LDR
- ICT
- CDY
- SECD

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**Red para el Desarrollo Local Sostenible en Alianza con los Jóvenes (Network for the Sustainable Local Development in Alliance with Youth)**

León, Nicaragua

Reduce poverty by strengthening youth capacities for self-management and self-sufficiency in the municipalities of León, Chinandega, and El Viejo

**WKKF Contact Person:** Clemencia Mu oz-Tamayo

**Key elements:**
- HE
- FSRD
- YBE
- P&V
- LDR
- ICT
- CDY
- SECD
Rede de Informações para o Terceiro Setor
(Information Network for the Third Sector)
Rio de Janeiro, Brazil $15,172
Support the dissemination of lessons learned in the Comprehensive Cluster projects in northeast Brazil through the participation of representatives at the Expo Brazil Local Development in Pernambuco
WKKF Contact Person: Andres A. Thompson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Rede de Informações para o Terceiro Setor
(Information Network for the Third Sector)
Rio de Janeiro, Brazil $273,693
Strengthen the institutional capacity of governmental and non-governmental organizations implementing comprehensive clusters of projects in the northeast region of Brazil through the use of information and communications technology
WKKF Contact Person: Andres A. Thompson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Sanut, A.C.
México City, México $45,000
Provide health and nutrition education and health services to reduce malnutrition in children by establishing a center to serve communities in Morelos
WKKF Contact Person: Blas Santos
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Servicio de Tecnología Alternativa
(Alternative Technological Service)
Glória do Goiás, Brazil $365,853
Promote regional development with a focus on youth leadership through the facilitation and implementation of a comprehensive cluster of projects in the Goiás basin region of Pernambuco in northeast Brazil
WKKF Contact Person: Andres A. Thompson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Sinergia para el Desarrollo Integral Sustentable, A.C.
(Synergy for Sustainable Integral Development, C.A.)
San Antonio de la Cal, México $200,000
Create an environment that promotes inclusion and participation of citizens, particularly youth, through community and organizational activities
WKKF Contact Person: Clemencia Mu oz-Tamayo
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Sistema de Asesoría y Capacitación para el Desarrollo Local
(Consulting and Training System for Local Development Association)
San Salvador, El Salvador $190,000
Promote youth leadership and capacity building through the economic potential of traditional cultural activities, goods, and services
WKKF Contact Person: Clemencia Mu oz-Tamayo
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Universidad Autónoma Chapingo
Texcoco, México $52,000
Improve conditions of rural families through operating a training and demonstration agricultural and community development center
WKKF Contact Person: Blas Santos
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Universidad Rafael Landivar
(Rafael Landivar University)
Guatemala City, Guatemala $37,742
Improve educational opportunities for young secondary-level students in rural areas of San Juan Chamelco by providing accessible typing courses
WKKF Contact Person: Clemencia Mu oz-Tamayo
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Washington Office on Latin America, Inc.
Washington, D.C. $100,000
Promote a comprehensive approach to youth gang violence prevention in Central America through education and strengthened capacity of civil society and governmental groups
WKKF Contact Person: Clemencia Mu oz-Tamayo
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

APPLICATION OF KNOWLEDGE AND BEST PRACTICES (PROGRAMMATIC APPROACHES)

Aiesec no Brasil
(Aiesec in Brazil)
São Paulo, Brazil $81,800
Strengthen and train a network of Latin American youth to be socially responsible leaders in the private and third sector
WKKF Contact Person: Andres A. Thompson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD

Aracati — Agência de Mobilização Social
(Aracati — Social Mobilization Agency)
São Paulo, Brazil $39,070
Identify, strengthen, learn, and disseminate leading cases of democratic social mobilization in Brazil
WKKF Contact Person: Andres A. Thompson
Key elements: HE FSRD Y&E P&V LDR ICT CDY SECD
Asociación Civil Educativa Instituto María Auxiliadora (Civil Educational Association of María Auxiliadora Institute), Caracas, Venezuela
$124,935
Mobilize underserved children and adolescents in Venezuela through a reference center as a way to promote their integral personal development.
WKKF Contact Person: Blas Santos
Key elements:
- HE
- FSRD
- YBE
- PbV
- LDR
- ICT
- CDY
- SECD

Asociación Panamá Verde (Green Panama Association), Panama City, Panama
$228,150
Promote youth development in health and environmental, cultural, and educational activities through community training projects.
WKKF Contact Person: Clemencia Muñoz-Tamayo
Key elements:
- HE
- FSRD
- YBE
- PbV
- LDR
- ICT
- CDY
- SECD

Centro Internacional de Agricultura Tropical (International Center for Tropical Agriculture), Cali, Colombia
$856,700
Improve the capacity of Agritech Centers to serve families and communities.
WKKF Contact Person: Blas Santos
Key elements:
- HE
- FSRD
- YBE
- PbV
- LDR
- ICT
- CDY
- SECD

Centro Mexicano para la Filantropía (Mexican Center for Philanthropy), México City, México
$155,000
Foster transparency and credibility of nonprofit organizations affiliated with the Registry of Philanthropic Institutions to become a reliable source of information for donors and the general public.
WKKF Contact Person: Clemencia Muñoz-Tamayo
Key elements:
- HE
- FSRD
- YBE
- PbV
- LDR
- ICT
- CDY
- SECD

Centro Mexicano para la Filantropía (Mexican Center for Philanthropy), México City, México
$185,000
Promote the creation of community, family, corporate, and independent grantmaking foundations in México.
WKKF Contact Person: Clemencia Muñoz-Tamayo
Key elements:
- HE
- FSRD
- YBE
- PbV
- LDR
- ICT
- CDY
- SECD

Centro Peruano de Estudios Sociales (Social Studies Peruvian Center), Lima, Perú
$216,000
Strengthen rural entrepreneurial development in the Comprehensive Cluster projects in Perú through a cross-country learning alliance focused on institution building and the use of information technology.
WKKF Contact Person: Francisco B. Tancredi
Key elements:
- HE
- FSRD
- YBE
- PbV
- LDR
- ICT
- CDY
- SECD
Comisión Episcopal de Educación Conferencia Episcopal de Bolivia
(Episcopal Education Commission of the Bolivian Episcopal Conference)
La Paz, Bolivia $199,980
Improve the quality and management of the education system in Aymara rural municipalities by developing a program to prepare and organize local stakeholders to establish and implement municipal public policies on education
WKKF Contact Person: Francisco B. Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Comunicação, Educação e Informação em Gênero
(Communiation, Education, and Information on Gender)
Rio de Janeiro, Brazil $249,952
Enhance the sustainability of radio-telecenters as instruments to fight poverty through women's empowerment, income and employment generation, and improvement of access to the labor market by concentrating efforts in select municipalities in northeast Brazil
WKKF Contact Person: Andres A. Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Consejo Asesor Internacional de la Juventud Rural
(Rural Youth International Advisory Council)
Santo Domingo, Dominican Republic $397,000
Strengthen local institutions as the basis for building a comprehensive cluster and a local organizational development process in Vallejuelo
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Escola de Formação Quilombo dos Palmares
(Quilombo dos Palmares Training School)
Recife, Brazil $149,909
Promote youth inclusion in northeast Brazil through training and strengthening of a network of youth organizations
WKKF Contact Person: Andres A. Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Fundação CDL Recife
(CDL Recife Foundation)
Recife, Brazil $422,390
Promote and strengthen business social responsibility and private social investments among retailers in Brazil focused on facilitating the access of poor youth to the labor market
WKKF Contact Person: Andres A. Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Fundación de Desarrollo Azua, San Juan, Elias Pina
(Foundation for the Development of Azua, San Juan, Elias Pina)
San Juan de la Maguana, Dominican Republic $449,219
Nurture a new generation of youth leaders through training and participation in community activities and local development
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Fundación Emprender
(Emprender Foundation)
Tarija, Bolivia $275,840
Increase the commitment of Bolivian entrepreneurs in the implementation of business social responsibility policies and practices through communication, training, and networking activities
WKKF Contact Person: Francisco B. Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Fundación Grupo Esquel — Ecuador
(Esquen Group Foundation — Ecuador)
Quito, Ecuador $315,000
Promote philanthropy and social responsibility in Ecuador through the institutional strengthening of the Ecuadorian Consortium of Social Responsibility
WKKF Contact Person: Andres A. Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Fundación para la Promoción e Investigación de Productos Andinos
(Foundation for the Promotion and Research of Andean Products)
Cochabamba, Bolivia $217,300
Strengthen rural entrepreneurial development in Bolivia through a cross-country learning alliance focusing on institution building and the use of information technology
WKKF Contact Person: Francisco B. Tancredi
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Instituto Cultural Beneficiente Steve Biko
(Steve Biko Cultural and Benefit Institute)
Salvador, Brazil $182,094
Reduce race differences in the state of Bahia in northeast Brazil, through an articulated and comprehensive black youth leadership development program
WKKF Contact Person: Andres A. Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Instituto de Cidadania Empresarial do Maranhão
(Institute for Corporate Citizenship State of Maranhão)
São Luís, Brazil $212,206
Increase the involvement of the business sector in social development in Maranhão, Brazil, through a business leadership development program
WKKF Contact Person: Andres A. Thompson
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD

Instituto de Nutrición de Centro América y Panamá/Pan American Health Organization
(Institute of Nutrition of Central America and Panama/PAHO)
Guatemala City, Guatemala $140,459
Improve institutional capacity for informing nutrition policy and providing technical assistance to national governments in Central America
WKKF Contact Person: Blas Santos
Key elements: □ HE □ FSRD □ Y&E □ P&V □ LDR □ ICT □ CDY □ SECD
**Rede de Informações para o Terceiro Setor**  
*Information Network for the Third Sector*

Rio de Janeiro, Brazil  
$20,923

Strengthen institutional capacities in northeast Brazil through the use of communication and information technology

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

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**Save the Children Fund — Brazil**  
*Recife, Brazil*

$89,486

Improve the living conditions of youth in Latin America and the Caribbean through increasing the involvement of the business sector in employment creation and income generation programs for youngsters

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

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**Sociedad Mexicana Pro Derechos de la Mujer, A.C.**  
(Mexican Society for Pro Rights of Women, C.A.)

México City, México  
$200,000

Support women’s nongovernmental and grassroots organizations in Mexico through the strengthening of a women’s philanthropic fund and training in fund-raising

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

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**Universidad Católica Santa Maria La Antigua**  
(Santa Maria La Antigua Catholic University)

Panama City, Panama  
$233,550

Encourage the development of citizenship awareness among youth through an extensive training program to enhance local self-managing capacities

WKKF Contact Person: Clemencia Muñoz-Tamayo

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**Universidad del Pacífico**  
(Pacific University)

Lima, Perú  
$417,986

Facilitate the process of social development in the Andean Region through the implementation of a comprehensive program of leadership development

WKKF Contact Person: Andres A. Thompson

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**Save the Children Fund — Brazil**  
*Recife, Brazil*

$89,486

Improve the living conditions of youth in Latin America and the Caribbean through increasing the involvement of the business sector in employment creation and income generation programs for youngsters

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD

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**Sociedad Mexicana Pro Derechos de la Mujer, A.C.**  
(Mexican Society for Pro Rights of Women, C.A.)

México City, México  
$200,000

Support women’s nongovernmental and grassroots organizations in Mexico through the strengthening of a women’s philanthropic fund and training in fund-raising

WKKF Contact Person: Andres A. Thompson

Key elements: □ HE □ FSRD □ Y&E □ PBV □ LDR □ ICT □ CDY □ SECD
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